



**EINDEC CORPORATION LIMITED**  
(Company Registration No.: 201508913H)  
(Incorporated in the Republic of Singapore on 2 April 2015)

# *Powering A Cleaner Future*

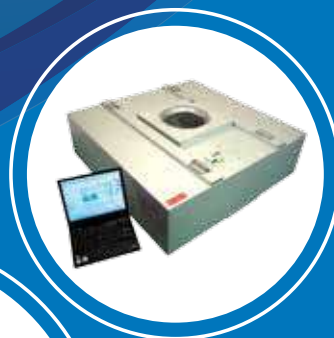
Annual Report 2015





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Eindec Corporation Limited (the "Company") was listed on Catalist of the Singapore Exchange Securities Trading Limited (the "SGX-ST") on 15 January 2016. The initial public offering of the Company was sponsored by UOB Kay Hian Private Limited (the "Sponsor").

This annual report has been prepared by the Company and its contents have been reviewed by the Sponsor for compliance with the relevant rules of the SGX-ST. The Sponsor has not independently verified the contents of this annual report.

This annual report has not been examined or approved by the SGX-ST. The Sponsor and the SGX-ST assume no responsibility for the contents of this annual report, including the accuracy, completeness or correctness of any of the information, statements or opinions made or reports contained in this annual report.

The contact persons for the Sponsor are Mr Alvin Soh, Head of Catalist Operations, Senior Vice President and Mr Josh Tan, Vice President, who can be contacted at 8 Anthony Road, #01-01, Singapore 229957, telephone (65) 6590 6881.

# CORPORATE PROFILE

**We are a regional clean air environmental and technological solutions group with diversified product lines spanning the commercial, industrial and consumer market segments.**

With an operating history since 1984, we have an established track record in the design, manufacture and distribution of clean room and heating, ventilation and air-conditioning (“**HVAC**”) equipment across a diversified customer base.

Leveraging on our technological expertise in clean room equipment, we have ventured into the consumer air purifier market with our own brand of

smart air purifiers. We have completed the design and prototype of a new line of smart air purifiers for distribution to the consumer market in the PRC.

We operate two manufacturing facilities in Singapore and Malaysia, with our facility in Singapore serving as our headquarters and research and development (“**R&D**”) centre. We have also established offices in Malaysia, Singapore and the PRC.

## DIVERSIFIED RANGE OF PRODUCTS

### ENVIRONMENTAL AND TECHNOLOGICAL SOLUTIONS PRODUCTS

#### SMART AIR PURIFIER

Certified to filter PM2.5 pollutants, formaldehyde and benzene.



Dual ability to provide both fresh air intake ventilation and air purification through filters.

Compact size suitable for residential homes and offices.

Energy saving efficiency.

Automatic temperature control system.

Allows remote control through smartphones.

### CLEAN ROOM EQUIPMENT

#### FAN FILTER UNIT

Self-contained ceiling unit used in clean room applications in the semiconductor, electronics, optical, biological, pharmaceutical and food industries, and in laboratory environments.



#### AIR SHOWER

Prevents clean room contamination by using air jets to blow at and remove fine particles attached to clothing, footwear and other materials.



Easy integration with any clean room design, can be custom-built to specific requirements and offers high degree of flexibility.

### HVAC EQUIPMENT

#### PRESSURE RELIEF DAMPER

Used to maintain the positive internal pressure of clean rooms and bio-clean rooms to prevent the intrusion of contaminated air.



#### FIRE SMOKE DAMPER

Used in ventilation systems to prevent the spread of toxic gases between divisions.



Reliable in emergency situations and able to withstand temperatures of up to 400 degrees Celsius without deformation.

#### MARINE DECK FIRE DAMPER (CLASS H)

Used in ventilation systems of oil rigs and in the offshore oil and gas (“O&G”) industry to prevent the spread of fire, smoke and gas between fire zones.



#### GRILLES AND DIFFUSERS

Used mainly in commercial and industrial buildings to ensure even distribution of air within a confined space.



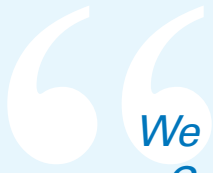
#### BALL JET DIFFUSER

Aesthetically appealing and used in large open areas, such as concert halls, airports, theatres and museums for spot cooling or heating.





# LETTER TO SHAREHOLDERS



*We have confidence that Eidec Corporation, supported by our good management team, dedicated staff, extensive distribution network and strong manufacturing presence will be able to deliver sustainable growth in the years ahead.*



## POWERING A GREEN FUTURE

2015 marked the new turning point as Eidec Corporation Limited (“**Eidec**”) geared up for the new listing on the Catalist in 2016 and establish a new business for air purifier products. Incorporated on 2 April 2015, we are a regional clean air environmental and technological solutions group with diversified product lines spanning the commercial, industrial and consumer market segments.

Established in 1984, we have a strong track record in the design, manufacture and distribution of clean room and HVAC equipment across a diversified customer base.

Leveraging on our technological expertise in clean room equipment, we have ventured into the consumer air purifier market with our own brand of smart air purifiers for distribution to the consumer market in the People’s Republic of China (the “**PRC**”).

With production facilities in Malaysia and Singapore, we have set up our corporate headquarters and research and development capabilities in both Singapore and Shenzhen of the PRC. Our products are distributed and supplied across countries in the Asia Pacific and Middle East regions. We have also been awarded the ISO 9002 certification since 1996.

## YEAR IN REVIEW

2015 recorded strong revenue of 18.1% to S\$16.85 million for the full year ended 31 December 2015 (“**FY2015**”), from S\$14.27 million a year ago on stronger contribution from the HVAC segment and the maiden contribution from the environmental and technological solution products segment, which focuses on the manufacture and sale of air purifier products in China.

For FY2015, the clean room segment remained the largest revenue contributor at 43.3%, followed by HVAC at 40.5%, air purifier at 12.4%, and others at 3.8%.

Geographically, 54.9% of revenue came from Singapore, followed by other ASEAN countries at 29.8% and others at 15.3%.

Gross profit increased by 35.0% to S\$6.70 million in FY2015 due to contribution from higher-margin air purifier products, more clean room equipment servicing project work with higher profit margin and increased sales in higher profit margin clean room equipment. Gross margin improved to 39.7% in FY2015, from 34.8% in FY2014.



## OUR COMPETITIVE EDGE

Eindec provides a wide range of customised air purifier products and value-added services to key industries like building & construction, electronics and offshore oil and gas industries. With 11 clean room equipment and 20 HVAC equipment product lines, we have a complementary suite of solutions to cater to the unique needs of different industries.

With specialised engineering and design capabilities, we are able to tailor to the design customised products to meet customers' requirements and offer new products with innovative or enhanced features. We can leverage on engineering and design capabilities to complete design and prototype of new brands of purifiers.

We have experienced and dedicated management team which have extensive knowledge and experience in the manufacture and sale of clean room and HVAC equipment. In addition, our management team has strong network in the Southeast Asian and the PRC markets.

Our established customer base and track record underscores our significant presence within the Asia Pacific. A significant proportion of repeat customers attest to our product quality and our customers' confidence in us.

## STRONG GROWTH STRATEGY

We have strong growth strategies centred on the expansion of new business for environmental and technological products in the PRC. We will commercialise our own brand of air purifiers by our marketing and sales team in the PRC. We aim to tap on application programming interface to monitor the need for maintenance or replacement of components, so as to increase revenue from existing customers. We also plan to expand product range to offer other environmental and technological solutions such as air purifier products utilising water filters.

We will invest in R&D on new and existing products. Through the investment in engineering capabilities and R&D, we will develop new products and enhance existing products, in particular, fire and smoke dampers, fan-filter units and air purifiers.

We will invest in the establishment and enhancement of manufacturing capabilities. Expand existing manufacturing facilities in Singapore and Malaysia as well as establishing manufacturing capabilities in the PRC, in particular, to manufacture our air purifier products.

# LETTER TO SHAREHOLDERS



## FUTURE PROSPECTS

The increasing demand for clean room and HVAC equipment in Singapore and emerging markets. The majority of our revenue in FY2015 is from our clean room and HVAC equipment business generated from the building and electronic industry in Singapore and the region. The average construction demand in Singapore is expected to be sustained between S\$27.0 billion and S\$37.0 billion in 2016 and 2017, and S\$26.0 billion to S\$37.0 billion in 2018 and 2019 per annum<sup>2</sup>. We are also optimistic of the growth of domestic industries in emerging markets which require clean room and HVAC equipment.

There is also increasing need to upgrade or restructure sophisticated manufacturing facilities and to equip production plants in various industries, such as food, chemical and pharmaceutical manufacturing industries, electronics and semiconductor industries.

Driven by the increasingly affluent middle class and increased public awareness on worsening air pollution, the demand for consumer air purifiers in the PRC is expected to grow at the compounded annual growth rate of 30.2% from 2014 to 2017<sup>4</sup>.

The current global downturn in offshore oil and gas sector due to the low oil prices may affect customers' demand for fire and smoke dampers to be used on board of oil rigs in the next 12 months.

## BUSINESS OUTLOOK

With the burgeoning economic growth in emerging markets, there will be corresponding growth of the domestic industries in these emerging economies including the building, electronics, pharmaceutical, biotechnology, chemical and food and beverage industries. All of these industries require clean room equipment and HVAC equipment. The majority of the Group's revenue from clean room and HVAC equipment business was generated from the building and electronics industry in Singapore.

The Ministry of Trade and Industry, Singapore, has forecasted Singapore's gross domestic product growth to be between 2.0% and 4.0% in each year from 2015 to 2020<sup>1</sup>. According to the Building and Construction Authority of Singapore, average annual construction demand is expected to be sustained between S\$27.0 billion and S\$37.0 billion in 2016 and 2017, and between S\$26.0 billion and S\$37.0 billion in 2018 and 2019, in view of mega public sector infrastructure projects required to meet the long-term needs of Singapore's population and maintain the competitive advantage of Singapore's economy<sup>2</sup>.



## NOTE OF APPRECIATION

Demand for clean room and HVAC equipment in Asia is expected to continue to remain robust underpinned by demand from various industries, including the food, chemical, pharmaceutical manufacturing and electronics industries. Clean rooms are increasingly being adopted across industries due to the need to maintain low levels of contaminants for production of higher end products, thereby driving demand for clean air equipment. The clean room equipment industry in Singapore is projected to grow up to 3.0% annually in the next five (5) years<sup>3</sup>.

The immense and sustained economic growth in the PRC has led to increasing levels of hazardous smog and worsening air pollution in PRC, particularly in large cities coupled with increasing urban population. With the middle class in the PRC becoming increasingly affluent and growing public awareness on air pollution has resulted in increased demand for air purifiers from urban household consumers. The prospects of the PRC's consumer air purifier industry are buoyed by challenges in air pollution control, with an expected compounded annual growth rate of 30.2% from 2014 to 2017<sup>4</sup>.

We have confidence that Eidec Corporation, supported by our good management team, dedicated staff, extensive distribution network and strong manufacturing presence will be able to deliver sustainable growth in the years ahead.

On behalf of the Board, we would like to thank customers, sponsor, our management, staff, and business partners for their unwavering support and commitment to the Company. To our loyal shareholders, our heartfelt appreciation for your continued confidence in Eidec and for staying invested with us.

My deepest appreciation and thanks to my colleagues on the Board, for your guidance and valuable contribution to the sustainable growth and continued success of Eidec.

**Zhang Wei**  
*Non-Executive Chairman*

**Paul Chia**  
*CEO and Executive Director*

### Notes:

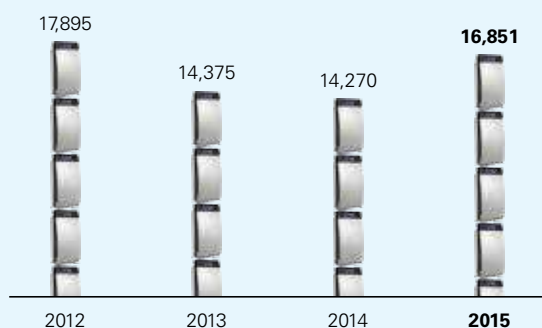
- (1) Article entitled Singapore's Economic Growth Potential Up to 2020 ([https://www.mti.gov.sg/ResearchRoom/SiteAssets/Pages/Economic-Survey-of-Singapore-First-Quarter-2015/BA\\_1Q15.pdf](https://www.mti.gov.sg/ResearchRoom/SiteAssets/Pages/Economic-Survey-of-Singapore-First-Quarter-2015/BA_1Q15.pdf))
- (2) News release by the Building and Construction Authority dated 8 January 2015 ([http://www.bca.gov.sg/Newsroom/pr08012015\\_BCA.html](http://www.bca.gov.sg/Newsroom/pr08012015_BCA.html)).
- (3) Singapore Clean Room Equipment Industry Report by Converging Knowledge Private Limited dated 10 September 2015. Please refer to the Offer Document dated 6 January 2016 for further details.
- (4) PRC Consumer Air Purifier Industry Report by Converging Knowledge Private Limited dated 10 September 2015. Please refer to the Offer Document dated 6 January 2016 for further details.

# OPERATIONS AND FINANCIAL REVIEW

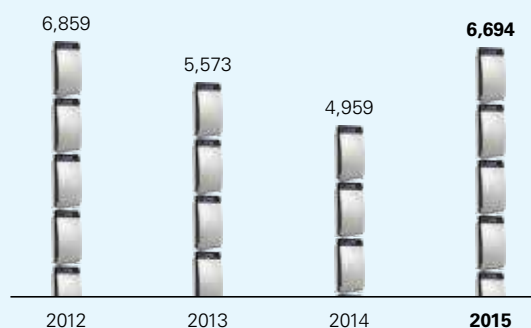
## FINANCIAL HIGHLIGHTS

S\$'000	FY2012	FY2013	FY2014	FY2015
Revenue	17,895	14,375	14,270	<b>16,851</b>
Gross Profit	6,859	5,573	4,959	<b>6,694</b>
Gross Profit Margin (%)	38.3	38.8	34.8	<b>39.7</b>
Net Profit	3,032	1,732	1,366	<b>789</b>

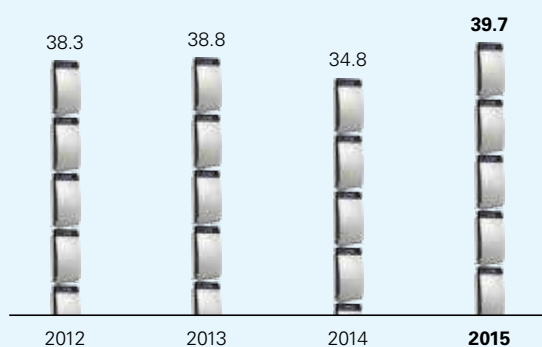
### REVENUE (S\$'000)



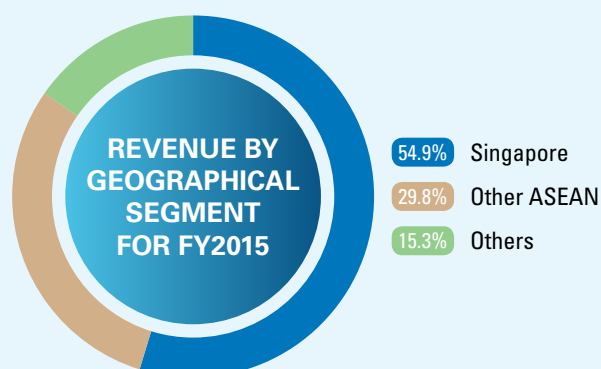
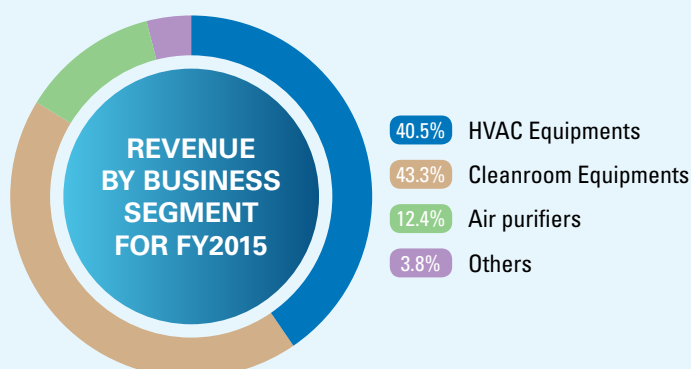
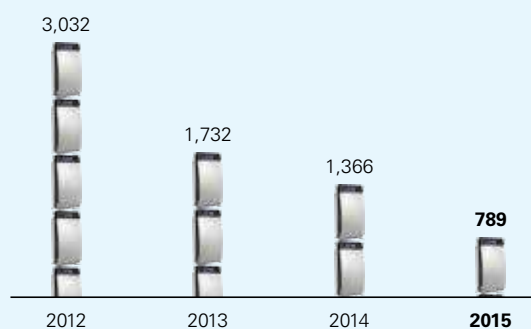
### GROSS PROFIT (S\$'000)



### GROSS PROFIT MARGIN (%) (S\$'000)



### NET PROFIT (S\$'000)





## FINANCIAL REVIEW

Revenue increased by 18.1% to S\$16.85 million for FY2015, from S\$14.27 million a year ago on stronger contribution from the HVAC segment and the maiden contribution from the environmental and technological solution products segment, which focuses on the manufacture and sale of air purifier products in China.

For FY2015, the clean room segment remained the largest revenue contributor at 43.3%, followed by HVAC at 40.5%, air purifier at 12.4%, and others at 3.8%.

Geographically, 54.9% of revenue came from Singapore, followed by other ASEAN countries at 29.8% and others at 15.3%.

Gross profit increased by 35.0% to S\$6.70 million in FY2015 due to contribution from higher-margin air purifier products, more clean room equipment servicing project work with higher profit margin and increased sales in higher profit margin clean room equipment. Gross margin improved to 39.7% in FY2015, from 34.8% in FY2014.

Other income increased to S\$0.55 million in FY2015 as compared to S\$0.10 million in FY2014 due to the one-off gain of approximately S\$0.34 million from disposal of freehold land and building in Thailand.

However, operating expenses increased to S\$5.89 million in FY2015 as compared to S\$3.38 million in FY2014 mainly due to the start-up of its new environmental and technological solution products business operation in China, one-off listing expenses of S\$1.07 million, an increase in salaries due to expansion and lease expense for new premises.

Income tax expenses increased to S\$0.48 million in FY2015 as compared to S\$0.26 million in FY2014 due to shift of manufacturing operations from Singapore to Malaysia.

Finance costs increased to S\$0.09 million in FY2015 as compared to S\$0.06 million in FY2014 mainly due to interests charged by ultimate holding company for an amount owing of S\$2.36 million.

As such, net profit after tax was S\$0.79 million in FY2015 compared to S\$1.37 million in FY2014. Assuming the one-off gain from the disposal of property, plant and equipment and listing expenses are excluded, the net profit after tax for FY2015 would have been approximately S\$1.52 million which is approximately 10.9% higher than the net profit after tax of S\$1.37 million in FY2014.

Earnings per share based on weighted average number of shares in issue for FY2015 was 2.18 cents.

## STRENGTHS IN NET ASSETS

The Group had net assets of S\$9.12 million as at 31 December 2015, translating into a net asset value per share of 12.68 Singapore cents. This was prior to its listing on 15 January 2016, which raised net proceeds of approximately S\$4.55 million.

Total assets comprised non-current assets of S\$5.23 million and current assets of S\$13.35 million as at 31 December 2015.

Non-current assets decreased by S\$0.19 million to S\$5.23 million in FY2015 as compared to S\$5.42 million in FY2014. This was due to a decrease of S\$0.54 million in property, plant and equipment to S\$4.69 million in FY2015 as compared to S\$5.23 million in FY2014. The decrease was mainly contributed by translation losses as a result of depreciation in the Ringgit against the Singapore dollar during FY2015. The majority of the Group's property, plant and equipment ("**PPE**") are based in Malaysia. In addition, a freehold land and building in Thailand with net book value of S\$0.18 million was disposed during the year.

Intangible assets increased by S\$0.34 million to S\$0.54 million in FY2015 as compared to S\$0.20 million in FY2014 due to capitalisation of development costs in relation to our new air purifier products.

Current assets increased by S\$2.28 million to S\$13.35 million in FY2015 as compared to S\$11.07 million in FY2014. The increase was mainly due to a S\$1.34 million increase in cash and cash equivalents and IPO expenses of S\$1.90 million classified as prepayment under trade and other

# OPERATIONS AND FINANCIAL REVIEW

receivables as at 31 December 2015. These were partially offset by a decrease of S\$0.28 million in inventories and reduction in amount due from ultimate holding company by S\$1.10 million.

Current liabilities increased by S\$2.26 million to S\$9.04 million in FY2015 as compared to S\$6.78 million in FY2014 due to an increase in trade and other payables by S\$3.30 million, mainly as a result of accrual for listing expenses of S\$1.93 million. The increase was also contributed by an increase in trade payable related to the production of our new air purifier products of S\$1.15 million in FY2015. The increase in current liabilities was partially offset by repayment of amount due to ultimate holding company.

## STRONG CASH POSITION

The Group's total cash and cash equivalents increased by S\$0.69 million in FY2015 to S\$3.79 million as compared to S\$3.10 million in FY2014.

Net cash generated from operating activities amounted to S\$3.11 million, which comprised operating cash flows before changes in working capital of S\$2.32 million, net of working capital cash inflow of S\$0.94 million and income tax paid of S\$0.15 million. The net working capital inflow arose mainly from increase of S\$1.37 million in trade and other payables, increase of S\$0.71 million in trade and other receivables and decrease of S\$0.28 million in inventories.

Net cash generated from investing activities amounted to S\$1.05 million mainly due to decrease in amounts due from ultimate holding company and related corporation by S\$1.34 million in aggregate and proceeds from sale of PPE amounted to S\$0.57 million, offset by purchase of PPE mainly in China of S\$0.51 million.

Net cash used in financing activities amounted to S\$3.42 million mainly due to decrease in amount due to ultimate holding company by S\$1.96 million and payment for listing expenses of S\$1.04 million in FY2015, offset by lower repayment of loans and borrowings as compared to FY2014 as the Group did not utilise facilities for bankers' acceptances subsequent to full repayment in FY2014.

## OPERATIONAL REVIEW

In FY2015, the Group marked the start of commercialisation of its new air purifiers with the new environmental and technological solution products segment contributing S\$2.09 million of revenue in FY2015.

Currently, our new line of smart air purifiers under our own brand are sold only in China. We believe sales will gain traction going forward driven by increasing awareness of the effectiveness of our products in reducing exposure to air pollution in China.

The Group will leverage on its R&D capabilities to grow the new environmental and technological solution product segment by expanding its product range as well as entering into new markets. We believe our efforts to invest and grow this new segment will drive the Group forward in the longer term.

At the same time, we will invest in R&D for existing products. We remain optimistic of prospects of our core clean room and HVAC segments, which contributed S\$7.30 million and S\$6.82 million in FY2015.

Operationally, we had shifted our manufacturing operations from Singapore to Malaysia due to shortage of competitively priced manufacturing space in Singapore and to improve utilisation of existing manufacturing facilities in Malaysia.

## CLEAN ROOM EQUIPMENT SEGMENT

We design, manufacture and distribute clean room equipment, including fan filter units ("FFUs"), air showers, clean booths, pass boxes, clean hand dryers and clean benches. FFUs are one of the Group's key products. The Group is one of the first in Asia to develop the LONWORKS® FFU network control system, a centralised computer system capable of controlling thousands of FFUs.

Our Group also provides value-added design services and clean room equipment customised according to our customers' specifications. Currently, most of the end users of our clean room equipment are from the electronics industry.

Currently, we have 11 clean room equipment product lines.

## HVAC EQUIPMENT SEGMENT

Eindec has built a strong track record in the design, manufacture and distribution of HVAC equipment since 1984. Our range of HVAC equipment include dampers, deflection grilles and air diffusers to regulate the airflow within a confined space. Our products are used in commercial, residential and industrial buildings, as well as offshore platforms and vessels. We have obtained ISO 9001:2008 certification for the sale, marketing and manufacturing of our dampers.

The Group is among the first to produce Class H fire smoke dampers, which are used on oil rigs and in the offshore oil and gas industry.

Currently, we have 20 HVAC equipment product lines.

## ENVIRONMENTAL AND TECHNOLOGICAL SOLUTIONS PRODUCT SEGMENT

This is a new segment following the launch of air purifiers under our own brand to the consumer market in China. Our marketing efforts in China is led by our Vice President (Country Manager, the PRC), Tang Sin.

In 2014, we had completed the design and prototype of our own brand of air purifiers, leveraging on our technological expertise in clean room equipment. Our air purifiers have undergone tests conducted by Shenzhen China Textile Filters Non-Woven Fabric Co., Ltd, and have been certified as being able to filter PM2.5 pollutants, formaldehyde and benzene.

In FY2015, the Group secured a new contract for air purifier business for a total value of RMB25.00 million. As at the end of FY2015, RMB11.52 million of the contract has been fulfilled of which RMB10.00 million has been received.

Going forward, the Group plans to expand its product range and enter into new markets geographically as well as into the commercial and industrial markets.

## COOLING TOWERS SEGMENT

This segment comprises the distribution and installation of cooling towers, which is complementary to our HVAC equipment business in Singapore. These cooling towers are typically used alongside our HVAC equipment as both are key components of a building's air-conditioning system.

The Group is the sole and exclusive distributor of cooling towers in Singapore for a leading Taiwanese manufacturer Liang Chi Industry Co., Ltd. since 1986.



# BOARD OF DIRECTORS



**Zhang Wei**  
*Non-Executive Chairman*

Mr. Zhang Wei was appointed to our Board on 2 September 2015. He is responsible for providing oversight to the development of our Group's business plans.

He is currently the executive chairman of Weiye Holdings Limited ("Weiye"), our Controlling Shareholder. He has over 20 years of experience in the real estate industry. From 1990 to 1993, he was the operations manager in China Construction No. 7 Central Company (中国建设第七工程局中原公司), which was a state-owned enterprise involved in construction and property development. From 1993 to 1994, he was the assistant manager at Henan Xinya Property Co., Ltd. (河南新亚置业公司). From 1994 to 1998, he was the general manager, and was later promoted to the managing director of Henan Xinfeng Property Co., Ltd. (河南新丰置业有限公司), which was a joint venture company between Henan Province Port Company (河南省口岸公司) and an American company, U.S. Dong Xin Investments Co., Ltd. (美国东兴投资公司), and involved in the business of real estate development. Henan Province Port Company (河南省口岸公司) is a state-owned enterprise

which invests in different industries, including real estate development. Accordingly, Henan Xinfeng Property Co., Ltd. (河南新丰置业有限公司) is a subsidiary of Henan Province Port Company (河南省口岸公司). From 1998 to 2000, he was the general manager of Henan Province Port Company (河南省口岸公司), which was owned by Henan Province Port Association (河南省口岸協會), an association administered by Henan Province Government. From 2000 to 2002, he was the managing director of Henan Fenghua Industry Limited Company (河南丰华实业股份有限公司), a state-owned conglomerate engaged in various businesses, including property development, where he was responsible for the overall management of the company's business. He joined Weiye in 2002, where he was appointed as the executive chairman of the Weiye group of companies, and was responsible for its overall strategic and business management. In February 2014, he stepped down as chief executive officer of Weiye in line with the internal restructuring of its management team, but he remains as its executive chairman.



**Paul Chia Wei Ho**  
*Chief Executive Officer and Executive Director*

Mr. Paul Chia was appointed to our Board on 2 April 2015. He is responsible for the overall business operations and performance of our Group.

He was an independent director and the chairman of the audit committee of Weiye from August 2011 to March 2014. He resigned and ceased to be a director of Weiye on 31 March 2014 and was then appointed as the president of Xie Tong International Pte. Ltd. ("Xie Tong International") with effect from 1 April 2014. He subsequently resigned from Xie Tong International with effect from 24 August 2015, pursuant to the transfer of the Xie Tong Business from Xie Tong Technology Pte. Ltd. to our Company in July 2015.

Prior to joining Xie Tong International, he was the finance director of Gaylin Holdings

Limited. He has a unique background in general management and finance over the last 16 years, holding senior regional appointments such as the chief operating officer, chief financial officer, finance director and general manager posts with companies such as Compaq Computer Asia Pacific Pte Ltd, Dell Computer Asia Pacific Sdn. Bhd., Maxtor Peripherals (Singapore) Pte Ltd, Citibank (Technology Division), Tri-M Technologies (S) Ltd and Medtecs International Corporation Limited.

He holds a Master of Applied Finance from the University of Western Sydney, Australia and a Bachelor of Arts (Economics major) from the former University of Singapore. He is also a Certified Management Accountant with the Australian Institute of Certified Management Accountants and a Senior Associate of the Australian Institute of Banking & Finance.





### **See Yen Tam** *Independent Director*

Mr. See Yen Tam was appointed to our Board on 8 December 2015. He is currently the chief executive officer of CSC Holdings Limited, a company listed on the Main Board of the SGX-ST. He was appointed to this position in 2006.

He has more than 20 years of working experience at senior management level in various industries and has served as chief financial officer, executive director and deputy managing director for both listed and non-listed entities in Singapore. Prior to joining CSC Holdings Limited, from 2004 to 2006, he was the chief financial officer of Longcheer Holdings

Limited. From 2001 to 2004, he was the chief financial officer of Amanda Group Holdings Pte. Ltd., a company which specialised in the processing and export of frozen seafood products. From 1993 to 2001, he was the executive director and chief financial officer, and subsequently deputy managing director, of Tuan Sing Holdings Limited.

He holds a Bachelor of Accountancy from the National University of Singapore. He is qualified as a chartered accountant in England and Wales.



### **Wong Chee Meng Lawrence** *Independent Director*

Mr. Lawrence Wong is our Independent Director and was appointed to our Board on 8 December 2015. He is the Managing Director of Equity Law LLC and also heads its Corporate and Securities practice. He is an experienced and established corporate practitioner and was previously a partner of reputable law firms. He co-headed the Corporate and Securities Practice of his previous firm and also headed its subsidiary, an approved SGX continuing sponsor.

His areas of practice include corporate and securities laws, capital markets, mergers and acquisitions, corporate restructuring, joint ventures, corporate and commercial contracts, regulatory compliance and corporate governance advisory and corporate secretarial work. He has led numerous initial public

offerings, reverse take-overs, secondary fund raising and cross-border merger and acquisitions exercises.

He graduated from the National University of Singapore in 1991 with an honours degree in law on a scholarship from the Public Service Commission of Singapore, and has accumulated an extensive working experience in both the public and the private sectors of the legal profession. He is an advocate and solicitor in Singapore and a solicitor in Hong Kong SAR.

He currently sits on the board of directors of several public listed companies and has been recognised in leading legal publications such as IFLR 1000, The Legal 500 Asia Pacific and Acquisition International.



### **Jeffrey Ong Shen Chieh** *Independent Director*

Mr. Jeffrey Ong was appointed to our Board on 8 December 2015. He is currently the managing director of Sakal Investments Limited, a private equity investment firm, where he is responsible for the origination of investment opportunities across Asia as well as overseeing the transaction execution of the investment opportunities. He has held the position since March 2016.

From 2001 to 2003, he was an investment executive with Khong Guan Biscuits Factory Pte. Ltd., where he was involved with feasibility studies and project management for the property investment arm of the company.

From 2003 to 2006, he was an investment manager with Apec Investments Limited. From 2006 to 2008, he was a senior manager

with Provenance Capital Pte. Ltd., undertaking various aspects of corporate finance advisory work including initial public offerings.

From 2008 to 2012, he assumed the role of vice-president – investments at EV Capital Pte Ltd, where his work included due diligence and feasibility studies for investments.

From March 2012 to Feb 2016, he was the head of new business development at ORIX Leasing Singapore Limited where he was responsible for developing new businesses for the company through both product development and acquisitions.

He holds a Bachelor of Science degree in Real Estate from the National University of Singapore.

# KEY MANAGEMENT



## **Eddie Tan Meng Seah**

*Vice President (Operations and Clean Room Equipment Sales)*

Mr. Eddie Tan joined our Group in 1995 and has provided key operational leadership for the regional sales growth of our Group in the past decade. His primary responsibilities comprise the engineering and R&D, procurement and

manufacturing planning functions of our Group's Facilities. He also leads the engineering and sales of clean room equipment. He has more than 20 years of experience in the marketing and sales of clean room equipment.



## **Tang Sin**

*Vice President (Country Manager, PRC)*

Ms. Tang Sin is responsible for the overall management of our Group's operations in the PRC.

She joined our Group in April 2015. Prior to joining our Group, she was general manager of Dongguan C. RAY Automatic Technology Co., Ltd (東莞市希銳自動化科技股份有限公司) from 2009 to March 2015, where she was responsible for the overall management of the company. From 2000 to 2015, she was general manager of Dongguan Xiegang Yuxing Plating

Equipment Factory (東莞市謝崗鎮裕興電鍍設備廠), where she oversaw the overall operations of the company.

She holds a Master of Business Administration from Sun Yat-Sen University. She is the vice-president of the Shenzhen Surface Treatment Association (深圳市工業表面處理行業協會) and a director of the Women Entrepreneurs Association of Guangdong Province (廣東省東莞市女企業家協會常平分會).



## **Andy Tan Kian Kok**

*Group Financial Controller*

Mr. Andy Tan is responsible for the entire financial management and statutory reporting of our Group.

He joined our Group in March 2015. Prior to joining our Group, he was the group financial controller of HLH Group Limited from 2010 to 2012, and subsequently from 2013 to March 2015. From June 2012 to October 2012, he was the senior finance manager of Sembcorp Industries Limited. From 2009 to 2010, he was the finance manager of Kian Ho Bearings Ltd. From 2003 to 2009, he was employed by KPMG LLP, where he was eventually promoted

to the position of audit manager. In 2002, he was an accounts executive with Allied Telesis Asia Pacific Pte Ltd. From 2000 to 2002, he was a senior accounts assistant with City Developments Limited, where he oversaw financial reporting matters for a portfolio of group entities.

He graduated with a Diploma in Accountancy from Ngee Ann Polytechnic in 1997. He is a chartered accountant of the Institute of Singapore Chartered Accountants, and a fellow member of the Association of Chartered Certified Accountants.

# Corporate Governance Report

## DISCLOSURE TABLE FOR ANNUAL REPORT IN COMPLIANCE TO THE CODE OF CORPORATE GOVERNANCE 2012 AND CATALIST RULES

The Board of Directors (the “**Board**”) of Eindex Corporation Limited (the “**Company**” and together with its subsidiaries, the “**Group**”) is committed to maintaining high standards of corporate governance and places importance on its corporate governance processes and systems so as to ensure greater transparency, accountability and maximisation of long-term shareholder value.

This corporate governance report, set out in tabular form, outlines the Company’s corporate governance structures and practices that were in place during the financial year ended 31 December 2015 (“**FY2015**”), with specific reference made to the principles of the Code of Corporate Governance 2012 (the “**Code**”) and the disclosure guide developed by the Singapore Exchange Securities Trading Limited (the “**SGX-ST**”) in January 2015 (the “**Guide**”).

Pursuant to the listing of the Company on the SGX-ST on 15 January 2016 up till the date of this Annual Report, the Group has complied substantially with the principles and guidelines of the Code, where there are deviations from the recommendations of the Code, we have provided the reasons and explanations in relation to the Company’s practices, where appropriate.

Guideline	Code and/or Guide Description	Company’s Compliance or Explanation
General	(a) Has the Company complied with all the principles and guidelines of the Code?	<p>The Company has complied with the principles and guidelines as set out in the Code and the Guide, where applicable.</p> <p>The specific principles and guidelines of the Code (“<b>Guidelines</b>”) which the Company has not adopted are Guidelines 4.4, 8.4, 9.2 and 14.3. The Company have provided explanations for deviation from the Code.</p>
	If not, please state the specific deviations and alternative corporate governance practices adopted by the Company in lieu of the recommendations in the Code.	<p><b>Guideline 4.4</b></p> <p><u>Deviation</u></p> <p>The Board has not determined the maximum number of listed company board representations which any Director may hold.</p> <p><u>Alternative corporate governance practice:</u></p> <p>The NC is satisfied that despite some of the Directors having other Board representations, these Directors are able to and have adequately carried out their duties as Directors of the Company. The NC and the Board will review the requirement to determine the maximum number of listed Board representations as and when it deems necessary.</p> <p>Please refer to the response in Guide description (b) of Guideline 4.4 on page 20 of the Annual Report.</p> <p><b>Guideline 8.4</b></p> <p><u>Deviation</u></p> <p>The Company does not use contractual provisions to allow the Company to reclaim incentive components of remuneration from Executive Directors and key management personnel in exceptional circumstances of misstatement of financial results, or of misconduct resulting in financial loss to the Company.</p> <p><u>Alternative corporate governance practice:</u></p> <p>The Company has in place alternate corporate governance practices described herein such as Whistle-Blowing Policy and outsourced internal audit function as checks and balances to prevent the occurrence of such instances.</p> <p>Appropriate explanations have been provided in the relevant sections below where there are deviations from the Code and/or the Guide.</p>

# Corporate Governance Report

Guideline	Code and/or Guide Description	Company's Compliance or Explanation
		<p><b><u>Guideline 14.3</u></b></p> <p><u>Deviation</u></p> <p>The Company has not adopted the recommendations to allow corporations which provide nominee or custodial services to appoint more than 2 proxies as the Company's Constitution does not provide for the same.</p> <p><u>Alternative corporate governance practice:</u></p> <p>On 3 January 2016, the legislation was amended, among other things to allow certain member, defined as "Relevant Intermediary" to attend and participate in general meetings without being constrained by the two-proxy requirements. Relevant Intermediary includes corporations holding licenses in providing nominee and custodial services and CPF Board which purchases shares on behalf of the CPF investors.</p>
	(b) In what respect do these alternative corporate governance practices achieve the objectives of the principles and conform to the guidelines of the Code?	The Board is of the view that the alternative corporate governance practices as described above and adopted by the Company in lieu of the recommendations in the Code, put in place the internal processes and controls that allow the Group to safeguard its commercial interest, which is crucial in developing long-term value to the Company's shareholders, without compromising on its commitment to maintain high standards of corporate governance, disclosure and transparency to them.
<b>BOARD MATTERS</b>		
<b>The Board's Conduct of Affairs</b>		
1.1	What is the role of the Board?	<p>The Board's primary role is to protect and enhance long-term shareholder value. It sets the overall strategy for the Group and supervises management ("<b>Management</b>"). To fulfil this role, the Board sets the Group's strategic direction, establishes goals for Management and monitors the achievement of these goals, thereby taking responsibility for the overall corporate governance of the Group.</p> <p>The principal functions of the Board, apart from its statutory responsibilities, include:</p> <ul style="list-style-type: none"> <li>• providing entrepreneurial leadership and sets the overall strategy and direction of the Group;</li> <li>• reviewing and overseeing the management of the Group's business affairs, financial controls, performance and resource allocation;</li> <li>• approving the Group's strategic plans, key business initiatives, acquisition and disposal of assets, significant investments and funding decisions and major corporate policies;</li> <li>• overseeing the processes of risk management, financial reporting and compliance and evaluate the adequacy of internal controls;</li> <li>• approving the release of the Group's half-year and full-year financial results, related party transactions of material nature and the submission of the relevant checklists to the SGX-ST;</li> <li>• appointing directors and key management staff, including the review of performance and remuneration packages; and</li> <li>• assuming the responsibilities for corporate governance.</li> </ul>
1.2	All directors must objectively discharge their duties and responsibilities at all times as fiduciaries in the interests of the company.	All Directors objectively discharge their duties and responsibilities at all times and take objective decisions in the interests of the Company.



# Corporate Governance Report

Guideline	Code and/or Guide Description	Company's Compliance or Explanation																																																																				
1.3	Has the Board delegated certain responsibilities to committees? If yes, please provide details.	<p>To assist in the execution of its responsibilities, the Board is supported by three Board Committees, namely, the Audit Committee ("AC"), the Nominating Committee ("NC") and the Remuneration Committee ("RC") (collectively "Board Committees"). These Board Committees which operate within clearly defined terms of reference and they play an important role in ensuring good corporate governance in the Company and within the Group. The terms of reference of the Board Committees are reviewed on a regular basis to ensure their continued relevance.</p> <p>The composition of the Board Committees are as follows:</p> <table border="1"> <thead> <tr> <th>Name of Director</th> <th>AC</th> <th>NC</th> <th>RC</th> </tr> </thead> <tbody> <tr> <td>See Yen Tarn</td> <td>Chairman</td> <td>Member</td> <td>Member</td> </tr> <tr> <td>Jeffrey Ong</td> <td>Member</td> <td>Chairman</td> <td>Member</td> </tr> <tr> <td>Lawrence Wong</td> <td>Member</td> <td>Member</td> <td>Chairman</td> </tr> </tbody> </table>	Name of Director	AC	NC	RC	See Yen Tarn	Chairman	Member	Member	Jeffrey Ong	Member	Chairman	Member	Lawrence Wong	Member	Member	Chairman																																																				
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1.4	Have the Board and Board Committees met in the last financial year?	<p>Yes. The AC has met once at the AC meeting held in FY2015 pursuant to the IPO process before the Company was admitted to the Official List of the Catalist of the SGX-ST on 15 January 2016.</p> <p>In line with the recent changes of the Companies Act, all reference to the Memorandum and Articles of Association will be superseded with Constitution and Regulation.</p> <p>The Board holds regular scheduled meetings to review the Group's key activities, business strategies, funding decisions, financial performance and to approve the release of the results of the Group. Adhoc meetings are convened when circumstances require. The Board also approves transactions through circular resolutions which are circulated to the Board together with all relevant information to the proposed transaction. Meetings via telephone or video conference are permitted by the Company's Constitution.</p> <p>The number of meetings held and the attendance of each member at the Board's meetings and Board Committees' meetings since the listing of the Company up to the financial year ended 31 December 2015 ("FY2015") are as follows:</p> <table border="1"> <thead> <tr> <th rowspan="3">Name of Directors</th> <th colspan="2" rowspan="2">Board</th> <th colspan="6">Board Committees</th> </tr> <tr> <th colspan="2">AC</th> <th colspan="2">NC</th> <th colspan="2">RC</th> </tr> <tr> <th>No of meetings Held</th> <th>No of meetings Attended</th> <th>No of meetings Held</th> <th>No of meetings Attended</th> <th>No of meetings Held</th> <th>No of meetings Attended</th> <th>No of meetings Held</th> <th>No of meetings Attended</th> </tr> </thead> <tbody> <tr> <td>Mr. Zhang Wei<sup>(1)</sup></td> <td>0</td> <td>0</td> <td>1</td> <td>1*</td> <td>0</td> <td>0</td> <td>0</td> <td>0</td> </tr> <tr> <td>Mr. Paul Chia<sup>(2)</sup></td> <td>0</td> <td>0</td> <td>1</td> <td>1*</td> <td>0</td> <td>0</td> <td>0</td> <td>0</td> </tr> <tr> <td>Mr. See Yen Tarn<sup>(3)</sup></td> <td>0</td> <td>0</td> <td>1</td> <td>1</td> <td>0</td> <td>0</td> <td>0</td> <td>0</td> </tr> <tr> <td>Mr. Jeffrey Ong<sup>(3)</sup></td> <td>0</td> <td>0</td> <td>1</td> <td>1</td> <td>0</td> <td>0</td> <td>0</td> <td>0</td> </tr> <tr> <td>Mr. Lawrence Wong<sup>(3)</sup></td> <td>0</td> <td>0</td> <td>1</td> <td>1</td> <td>0</td> <td>0</td> <td>0</td> <td>0</td> </tr> </tbody> </table> <p>* By invitation</p> <p>(1) Mr. Zhang Wei was appointed as the Non-Executive Chairman on 2 September 2015.</p> <p>(2) Mr. Paul Chia was appointed as the Executive Director and Chief Executive Officer ("CEO") on 2 April 2015.</p> <p>(3) Mr. See Yen Tarn, Mr. Jeffrey Ong and Mr. Lawrence Wong were appointed as the Independent Directors on 8 December 2015.</p>	Name of Directors	Board		Board Committees						AC		NC		RC		No of meetings Held	No of meetings Attended	No of meetings Held	No of meetings Attended	No of meetings Held	No of meetings Attended	No of meetings Held	No of meetings Attended	Mr. Zhang Wei <sup>(1)</sup>	0	0	1	1*	0	0	0	0	Mr. Paul Chia <sup>(2)</sup>	0	0	1	1*	0	0	0	0	Mr. See Yen Tarn <sup>(3)</sup>	0	0	1	1	0	0	0	0	Mr. Jeffrey Ong <sup>(3)</sup>	0	0	1	1	0	0	0	0	Mr. Lawrence Wong <sup>(3)</sup>	0	0	1	1	0	0	0	0
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# Corporate Governance Report

Guideline	Code and/or Guide Description	Company's Compliance or Explanation
1.5	What are the types of material transactions which require approval from the Board?	<p>The Group had adopted a set of internal guidelines setting forth financial authorisation and approval limits for investments, acquisitions and disposals. Transactions falling outside the ordinary course of business and where the value of a transaction exceeds these limits have to be approved by the Board.</p> <p>Matters requiring the Board's decision and approval include the following:</p> <ol style="list-style-type: none"> <li>(1) Approval of the Group's major investments/divestments and funding decisions;</li> <li>(2) Approval of the Group's half yearly financial updates, half year and full-year financial result announcements for release to the SGX-ST;</li> <li>(3) Approval of any agreement which is not in the ordinary course of business;</li> <li>(4) Approval of any major borrowings or corporate guarantees in relation to borrowings;</li> <li>(5) Entering into any profit-sharing arrangement;</li> <li>(6) Incorporation or dissolution of any subsidiary;</li> <li>(7) Issuance of shares or declaration of dividends;</li> <li>(8) Approval of the annual report and audited financial statements;</li> <li>(9) Convening of general meetings;</li> <li>(10) Approval of corporate strategies;</li> <li>(11) Approval of material acquisitions and disposal of assets; and</li> <li>(12) Approval of announcements or press releases concerning the Group for release via the SGXNET.</li> </ol>
1.6	(a) Are new Directors given formal training? If not, please explain why.	<p>Newly appointed Directors receive appropriate training, if required.</p> <p>Mr. Jeffrey Ong has undertaken relevant training to familiarise himself with the roles and responsibilities of a director of a public listed company in Singapore. Such training includes a course conducted by the Singapore Institute of Directors on directors' responsibilities and corporate governance of SGX-ST listed companies.</p>
	(b) What are the types of information and training provided to (i) new Directors and (ii) existing Directors to keep them up-to-date?	<ol style="list-style-type: none"> <li>(i) The Group provides background information about its history, mission and values to its Directors. In addition, the Management regularly updates and familiarises the Directors on the business activities of the Company during Board meetings. Directors will also be given opportunities to visit the Group's operational facilities and meet the Management so as to gain a better understanding of the Group's business.</li> <li>(ii) The Directors are also updated regularly with changes to the SGX-ST Listing Rules, risk management, corporate governance, insider trading and the key changes in the relevant regulatory requirements and financial reporting standards and the relevant laws and regulations to facilitate effective discharge of their fiduciary duties as Board or Board Committees members.</li> <li>(iii) The Directors are encouraged to attend seminars and receive training to improve themselves in the discharge of Directors' duties and responsibilities. Changes to regulations and accounting standards are monitored closely by the Management. To keep pace with such regulatory changes, the Company provides opportunities for ongoing education and training on Board processes and best practices as well as updates on changes in legislation and financial reporting standards, regulations and guidelines from the SGX-ST Listing Rules that affect the Company and/or the Directors in discharging their duties.</li> <li>(iv) New releases issued by the SGX-ST and Accounting and Corporate Regulatory Authority ("ACRA") which are relevant to the Directors are circulated to the Board. The Company Secretary informed the Directors of upcoming conferences and seminars relevant to their roles as Directors of the Company. Annually, the external auditors update the AC and the Board on the new and revised financial reporting standards that are applicable to the Company or the Group.</li> </ol>

# Corporate Governance Report

Guideline	Code and/or Guide Description	Company's Compliance or Explanation												
1.7	Upon appointment of each director, has the company should provide a formal letter to the director, setting out the director's duties and obligations?	A formal letter of appointment would be furnished to every newly-appointed Director upon their appointment explaining, among other matters, their roles, obligations, duties and responsibilities as member of the Board.												
<b>Board Composition and Guidance</b>														
2.1 2.2 3.3	Does the Company comply with the guideline on the proportion of Independent Directors on the Board? If not, please state the reasons for the deviation and the remedial action taken by the Company.	<p>Yes. Presently, there is a strong and independent element on the Board. Three out of five Directors of the Company are Independent Directors, which their independence are reviewed by the NC.</p> <p>The composition of the Board are as follows:</p> <table border="1"> <thead> <tr> <th>Name of Directors</th> <th>Board</th> </tr> </thead> <tbody> <tr> <td>Zhang Wei</td> <td>Non-Executive Chairman</td> </tr> <tr> <td>Paul Chia</td> <td>Executive Director and Chief Executive Officer ("CEO")</td> </tr> <tr> <td>See Yen Tarn</td> <td>Independent Director</td> </tr> <tr> <td>Jeffrey Ong</td> <td>Independent Director</td> </tr> <tr> <td>Lawrence Wong</td> <td>Independent Director</td> </tr> </tbody> </table>	Name of Directors	Board	Zhang Wei	Non-Executive Chairman	Paul Chia	Executive Director and Chief Executive Officer ("CEO")	See Yen Tarn	Independent Director	Jeffrey Ong	Independent Director	Lawrence Wong	Independent Director
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2.3 4.3	Has the independence of the Independent Directors been reviewed in the last financial year?	<p>The NC considers an "independent" Director as one who has no relationship with the Company, its related corporations or its officers that could interfere or be reasonable perceived to interfere, with the exercise of the Director's independent business judgement with a view to the best interests of the Company.</p> <p>For FY2015, the NC has reviewed the independence of each Independent Director and is of the view that these Directors are independent.</p>												
	<p>(a) Is there any Director who is deemed to be independent by the Board, notwithstanding the existence of a relationship as stated in the Code that would otherwise deem him not to be independent? If so, please identify the Director and specify the nature of such relationship.</p> <p>(b) What are the Board's reasons for considering him independent? Please provide a detailed explanation.</p>	The Independent Directors do not have any relationship as stated in the Code that would otherwise deem him not to be independent.												
2.4	Has any Independent Director served on the Board for more than nine years since the date of his first appointment? If so, please identify the Director and set out the Board's reasons for considering him independent.	There is no Independent Director who has served on the Board beyond nine years from the date of his first appointment.												
2.5	Has the Board examine its size and decide on what it considers an appropriate size for the Board, which facilitates effective decision making?	The NC has reviewed the size and composition of the Board. The NC is satisfied that the current size and composition of the Board is appropriate and provides it with adequate ability to meet the existing scope of needs and the nature of operations of the Company, which facilitates effective decision-making. From time to time, the NC will review the appropriateness of the current Board size, taking into consideration the changes in the nature and scope of operations as well as the regulatory environment.												

# Corporate Governance Report

Guideline	Code and/or Guide Description	Company's Compliance or Explanation																								
2.6	(a) What is the Board's policy with regard to diversity in identifying director nominees?	The Board's policy in identifying director nominees is primarily to have the Directors who are qualified and experienced in various fields including business administration, strategic planning, business management, legal, accounting and finance.																								
	(b) Please state whether the current composition of the Board provides diversity on each of the following – skills, experience, gender and knowledge of the Company, and elaborate with numerical data where appropriate.	<p>The current Board comprises of persons who as a group, have core competencies necessary to lead and manage the Group's businesses and operations.</p> <p>The current Board composition provides a diversity of skills, experience and knowledge to the Company as follows:</p> <table border="1"> <thead> <tr> <th></th> <th>Number of Directors</th> <th>Proportion of Board (%)</th> </tr> </thead> <tbody> <tr> <td colspan="3">Core competencies</td> </tr> <tr> <td>• Accounting or finance</td> <td>3</td> <td>60</td> </tr> <tr> <td>• Business management</td> <td>3</td> <td>60</td> </tr> <tr> <td>• Legal or corporate governance</td> <td>3</td> <td>60</td> </tr> <tr> <td>• Relevant industry knowledge or experience</td> <td>2</td> <td>40</td> </tr> <tr> <td>• Strategic planning experience</td> <td>3</td> <td>60</td> </tr> <tr> <td>• Customer based experience or knowledge</td> <td>3</td> <td>60</td> </tr> </tbody> </table> <p>The Board is presently all-male.</p>		Number of Directors	Proportion of Board (%)	Core competencies			• Accounting or finance	3	60	• Business management	3	60	• Legal or corporate governance	3	60	• Relevant industry knowledge or experience	2	40	• Strategic planning experience	3	60	• Customer based experience or knowledge	3	60
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	(c) What steps have the Board taken to achieve the balance and diversity necessary to maximise its effectiveness?	<p>The composition of the Board is reviewed annually by the NC to ensure that there is an appropriate mix of expertise and experience to enable Management to benefit from a diverse perspective to issues that are brought before the Board.</p> <p>In addition, the Directors are encouraged to attend seminars and receive training to improve themselves in discharge of Directors' duties and responsibilities as well to constantly keep abreast of developments in regulatory, legal and accounting frameworks that are relevance to the Group.</p>																								
2.7	How have the non-executive directors: (a) constructively challenge and help develop proposals on strategy; and (b) review the performance of Management in meeting agreed goals and objectives and monitor the reporting of performance?	<p>The role of the Non-Executive Director and Independent Directors is particularly important in ensuring that the strategies proposed by Management are fully discussed and rigorously examined and take into account the long-term interests of not only the shareholders, but also of the employees, customers, suppliers and the communities in which the Group conducts its business and reviewing the performance of Management in meeting agreed goals and objectives and monitor the reporting of performance.</p> <p>The NC considers its Non-Executive Director and Independent Directors to be of sufficient calibre and size and their views to be of sufficient weight such that no individual or small group of individuals dominates the Board decision making process.</p>																								
2.8 3.4	Have the Non-Executive Directors/Independent Directors met in the absence of key management personnel in the last financial year?	Yes. The Company co-ordinates informal meeting sessions for Non-Executive Director and Independent Directors to meet on a need-basis without the presence of the Management to discuss matters such as the Group's financial performance, corporate governance initiatives, Board processes, succession planning as well as leadership development and the remuneration of the Executive Directors.																								
<b>Chairman and Chief Executive Officer</b>																										
3.1 3.2	Are the duties between Chairman and CEO segregated?	<p>Yes. Mr. Zhang Wei is the Non-Executive Chairman while Mr. Paul Chia is the CEO of the Company. The Non-Executive Chairman and the CEO are not related.</p> <p>The Non-Executive Chairman ensures effective and comprehensive Board discussion on matters brought to the Board including strategic issues as well as business planning and provides executive leadership and supervision to the Executive Directors and the Senior Management team of the Company and the Group.</p>																								



# Corporate Governance Report

Guideline	Code and/or Guide Description	Company's Compliance or Explanation
		<p>The responsibilities of the Non-Executive Chairman include:</p> <ol style="list-style-type: none"> <li>(1) Scheduling of meetings to enable the Board to perform its duties responsibly while not interfering with the flow of the Group's operations;</li> <li>(2) Ensuring that Directors receive accurate, timely and clear information, and ensuring effective communication with shareholders;</li> <li>(3) Ensuring the Group's compliance with the Code; and</li> <li>(4) Acting in the best interest of the Group and of the shareholders.</li> </ol> <p>The Company Secretary may be called to assist the Non-Executive Chairman in any of the above.</p> <p>The role of the CEO including the execution of strategic business directions as well as oversight of the operations and business development of the Group.</p> <p>All major decisions made by the Board are subject to majority approval of the Board. The Board believes that there are adequate safeguards in place to ensure an appropriate balance of power and authority within the spirit of good corporate governance.</p> <p>The Non-Executive Chairman is not part of the management team of the Company. The Independent Directors of the Company meet amongst themselves without the presence of the other Director where necessary, and will provide feedback to the Non-Executive Chairman after such meetings.</p>
<b>Board Membership</b>		
4.1 4.2	What are the duties of the NC?	<p>The NC has its terms of reference, setting out their duties and responsibilities, which include the following:</p> <ol style="list-style-type: none"> <li>(a) to make recommendations to the Board on all board appointments, including re-nominations, having regard to the Director's contribution and performance (for example, attendance, preparedness, participation and candour) including, if applicable, as an Independent Director;</li> </ol> <p>All Directors should be required to submit themselves for re-nomination and re-election at regular intervals and at least every three years;</p> <ol style="list-style-type: none"> <li>(b) to determine annually whether or not a Director is independent;</li> <li>(c) in respect of a Director who has multiple board representations on various companies, to decide whether or not such director is able to and has been adequately carrying out his/her duties as director, having regard to the competing time commitments that are faced when serving on multiple boards;</li> <li>(d) reviewing and approving any new employment of related persons and the proposed terms of their employment; and</li> <li>(e) to decide how the Board's performance is to be evaluated and propose objective performance criteria, subject to the approval by the Board, which address how the Board has enhanced long term shareholders' value. The Board will also implement a process to be proposed by the NC for assessing the effectiveness of the Board as a whole and for assessing the contribution of each individual Director to the effectiveness of the Board (if applicable).</li> </ol> <p>The NC is responsible for identifying and recommending new Directors to the Board, after considering the necessary and desirable competencies. In selecting potential new Directors, the NC will seek to identify the competencies required as well as evaluate the profession, knowledge and experience of the candidate to enable the Board to fulfil its responsibilities.</p>

# Corporate Governance Report

Guideline	Code and/or Guide Description	Company's Compliance or Explanation
4.4	(a) What is the maximum number of listed company board representations that the Company has prescribed for its directors? What are the reasons for this number?	Currently, the Board has not determined the maximum number of listed Board representations which any Director may hold. The NC and the Board will review the requirement to determine the maximum number of listed Board representations as and when it deemed fits.
	(b) If a maximum has not been determined, what are the reasons?	Where a Director has multiple board representations, the NC will evaluate whether or not the Director is able to carry out and has been adequately carrying out his/her duties as a Director of the Company taking into consideration time and resources allocated to the affairs of the Company. The NC is of the view that all the directors are able to devote to the Company's affairs in light of their other commitments and therefore, the Board has not capped the maximum number of board representations each Director is allowed to hold.
	(c) What are the specific considerations in deciding on the capacity of directors?	<p>The Board and the NC have endeavoured to ensure that the Directors appointed to the Board possess the relevant experience, knowledge and expertise critical to the Group's business.</p> <p>The NC would take into consideration, amongst other things, the Directors' contributions to the Board (including attendance and participation at meetings, time and effort accorded to the Group's business and affairs), independence, other board representations, and any other factors as may be deemed relevant by the NC.</p>
	(d) Have the Directors adequately discharged their duties?	Despite some of the Directors having other Board representations, the NC is satisfied that these Directors are able to and have adequately carried out their duties as Directors of the Company.
4.5	Are there alternate Directors?	There is no alternate director being appointed to the Board.
4.6	Please describe the board nomination process for the Company in the last financial year for (i) selecting and appointing new directors and (ii) re-electing incumbent directors.	<p>The NC is responsible for identifying and recommending new Directors to the Board, after considering the necessary and desirable competencies. In selecting new Directors, the NC will seek to identify the competencies required as well as evaluate the profession, knowledge, experience, commitment ability to contribute to the Board process and such other qualities and attributes that may be required by the Board of the candidate to enable the Board to fulfil its responsibilities.</p> <p>The NC may engage consultants to undertake research on, or assess, candidates applying for new positions on the Board, or to engage such other independent experts, as it considers necessary to carry out its duties and responsibilities. Recommendations for new Directors are put to the Board for its consideration and/or approval.</p> <p>The NC makes recommendation to the Board on re-appointment of Directors based on, among others, the Director's attendance record at meetings of the Board and Board Committees, participation at meetings and contributions to the Group's business and affairs.</p> <p>The Company's Constitution requires one-third of the Board to retire by rotation at every Annual General Meeting ("AGM"). Each Director shall retire from office once every three. Pursuant to Regulation 102 of the Company's Constitution, Directors of the Company who were newly appointed by the Board since the last AGM will have to retire at the forthcoming AGM. A retiring Director shall be eligible for re-election at the meeting at which he retires. Each member of the NC shall abstain from voting on any resolutions in respect to his re-nomination as a Director.</p>

# Corporate Governance Report

Guideline	Code and/or Guide Description	Company's Compliance or Explanation
		<p>The NC has recommended to the Board that Mr. Zhang Wei, Mr. Paul Chia, Mr. See Yen Tarn, Mr. Jeffrey Ong and Mr. Lawrence Wong, be nominated for re-election at the forthcoming AGM.</p> <p>The Board had accepted the NC's recommendation.</p> <p>Mr. Jeffrey Ong, Mr. See Yen Tarn and Mr. Lawrence Wong, being the Chairman and member of the NC respectively, who are retiring at the AGM abstained from voting on the resolution in respect of their re-nomination as a Director.</p>
4.7	<p>Please provide the following key information regarding the Directors'.</p> <ul style="list-style-type: none"> <li>• academic and professional qualifications</li> <li>• Shareholding in the Company and its related corporation</li> <li>• Board committees served on (as a member or chairman), date of first appointment and last re-appointment as a director;</li> <li>• Directorships or chairmanships both present and those held over the preceding three years in other listed companies and other principal commitments;</li> <li>• Indicate which directors are executive, non-executive or considered by the NC to be independent; and</li> <li>• The names of the directors submitted for appointment or re-appointment should also be accompanied by such details and information to enable shareholders to make informed decisions</li> </ul>	Please refer to pages 35 and 36 of the Annual Report.
<b>Board Performance</b>		
5.1 5.2 5.3	<p>What is the performance criteria set to evaluate the effectiveness of the Board as a whole and its board committees, and for assessing the contribution by each Director to the effectiveness of the Board?</p>	<p>The performance criteria include financial targets, the contribution by Directors, their expertise, their sense of independence and their industry knowledge. This encourages constructive feedback from the Board and Board Committees which leads to an enhancement of its performance over time.</p> <p>Although the Directors are not evaluated individually, the factors taken into consideration with regards to the re-nomination of Directors are based on their attendance and contributions made at the Board and Board Committees meetings.</p>

# Corporate Governance Report

Guideline	Code and/or Guide Description	Company's Compliance or Explanation
	(a) What was the process upon which the Board reached the conclusion on its performance for the financial year?	<p>The Board has implemented a process to evaluate its performance of the Board and respective Board Committees through the adoption of the formal evaluation form for the Board as a whole and Board Committees.</p> <p>The results of the evaluation exercises would be collated by the Company Secretary for the NC's review and consideration, which then made recommendations to the Board on enhancements to improve the effectiveness of the Board and Board Committees.</p> <p>No external facilitator was engaged in the evaluation process for FY2015.</p>
	(b) Has the Board met its performance objectives?	The Board has met to discuss the evaluation of the Board and Board Committees' performance and is of the view that it has satisfactory met its performance objectives since the listing of the Company.
<b>Access to Information</b>		
6.1 6.2 10.3	What types of information does the Company provide to Independent Directors to enable them to understand its business, the business and financial environment as well as the risks faced by the Company? How frequently is the information provided?	<p>The Management strives to provide Board members with adequate and timely information for Board and Board Committees meetings on an on-going basis. The Board and Board Committees papers are prepared for each meeting and are disseminated to the members before the meetings. The Board and Board Committees papers include financial, business and corporate matters of the Group so as to enable the Directors to be properly briefed on matters to be considered at the Board and Board Committees meetings. Directors are given separate and independent access to the Group's Management and Company Secretary to address any enquiries.</p> <p>The Directors have separate and independent access to the Company's Management and the Company Secretary at all times to address any enquiries. Should the Directors, whether as a group or individually, require independent professional advice, such professionals (who will be selected with the concurrence of the Chairman or the Chairman of the Board Committees requiring such advice) will be appointed at the Company's expense.</p>
6.3 6.4	What is the role of the Company Secretary?	<p>The Company Secretary or her representative administers, attend and prepare minutes of all Board and Board Committees meetings and assists the Chairman of the Board and/or the AC, RC and NC in ensuring that proper procedures at such meetings are followed and reviewed so that the Board and the Committees function effectively.</p> <p>The appointment and removal of the Company secretary is subject to the Board's approval.</p>



# Corporate Governance Report

Guideline	Code and/or Guide Description	Company's Compliance or Explanation
<b>REMUNERATION MATTERS</b>		
<b>Developing Remuneration Policies</b>		
7.1 7.2 7.4	What is the role of the RC?	<p>The RC has its terms of reference, setting out their duties and responsibilities, which include the following:</p> <p>(a) to recommend to our Board a framework of remuneration for our Directors and Executive Officers, and to determine specific remuneration packages for each Executive Director and any Chief Executive Officer (or executive of equivalent rank) and key management personnel, if such Chief Executive Officer and key management personnel is not an Executive Director, such recommendations to be submitted for endorsement by our entire Board and should cover all aspects of remuneration, including but not limited to director's fees, salaries, allowances, bonuses, options, benefits in kind;</p> <p>(b) in the case of service contracts (if any) for any Director or Executive Officer, to consider what compensation commitments the Directors' or Executive Officers' contracts of service, if any, would entail in the event of early termination with a view to be fair and avoid rewarding poor performance; and</p> <p>(c) in respect of any long-term incentive schemes including share schemes as may be implemented, to consider whether any Director should be eligible for benefits under such long-term incentive schemes.</p> <p>No Director will be involved in determining his own remuneration. The RC has full authority to engage any external professional advice on matters relating to remuneration as and when the need arises. The expense of such services shall be borne by the Company.</p> <p>In reviewing the service agreements of the Executive Directors and key management personnel of the Company, the RC will review the Company's obligations arising in the event of termination of these service agreements, to ensure that such service agreements contain fair and reasonable termination clauses which are not overly generous. The RC aims to be fair and avoid rewarding poor performance.</p>
7.3	Were remuneration consultants engaged in the last financial year?	The Board has not engaged any external remuneration consultants to advice on remuneration matters.
<b>Level and Mix of Remuneration</b>		
8.1	What are the measures for assessing the performance of executive directors and key management personnel?	The remuneration for the Executive Directors and certain key management personnel comprise a fixed and variable component. The variable component is performance related and is linked to the Group's performance as well as the performance of each individual Executive Director and key management personnel.

# Corporate Governance Report

Guideline	Code and/or Guide Description	Company's Compliance or Explanation
8.2	Are there long-term incentive schemes for Executive Directors and key management personnel?	<p>The Company has adopted the Eindex Performance Share Plan 2015 ("PSP") to:</p> <ul style="list-style-type: none"> <li>• foster an ownership culture within the Group which aligns the interests of participants with the interests of shareholders;</li> <li>• motivate participants to achieve key financial and operational goals of the Company and/or their respective business divisions and encourage greater dedication and loyalty to the Group; and</li> <li>• make total employee remuneration sufficiently competitive to recruit new participants and/or retain existing participants whose contributions are important to the long-term growth and profitability of the Group, and whose skills are commensurate with the Company's ambition to become a world class company.</li> </ul> <p>The full time employees of the Group, the Group Executive Directors, controlling shareholders and associates of controlling shareholders are eligible to participate in the PSP in accordance with the Rules of the PSP. Employees who are controlling shareholders or associates of controlling shareholders shall not participate in the PSP unless their participation and the terms of each grant and the actual number of awards to be granted to them have been approved by the independent shareholders in general meeting in separate resolutions for each such person.</p>
8.3	How is the remuneration for non-executive directors determined?	<p>The Independent Directors and Non-Executive Director receive Directors' fees in accordance with their contributions, taking into account factors such as effort and time spent, responsibilities of the Directors and the need to pay competitive fees to attract, retain and motivate the Directors. The Independent Directors and Non-Executive Director shall not be over-compensated to the extent that their independence may be compromised. There were no share-based compensation schemes in place for Independent Directors and Non-Executive Directors.</p> <p>Directors' fees are endorsed by the RC and recommended by the Board for shareholders' approval at the AGM of the Company.</p>
8.4	Are there any contractual provisions to allow the company to reclaim incentive components of remuneration from executive directors and key management personnel in exceptional circumstances of misstatement of financial results, or of misconduct resulting in financial loss to the company?	<p>The Company does not use contractual provisions to allow the Company to reclaim incentive components of remuneration from Executive Directors and key management personnel in exceptional circumstances of misstatement of financial results, or of misconduct resulting in financial loss to the Company. The Executive Directors owe a fiduciary duty to the Company. The Company should be able to avail itself to remedies against the Executive Directors in the event of such breach of fiduciary duties.</p>
<b>Disclosure on Remuneration</b>		
9	What is the Company's remuneration policy?	<p>The Company's remuneration policy is to reward successful performance and attract, retain and motivate Directors and key management personnel. The RC will take into account the industry norms, the Group's performance as well as the contribution and performance of each Director when determining remuneration packages.</p>

# Corporate Governance Report

Guideline	Code and/or Guide Description	Company's Compliance or Explanation																																																								
9.1 9.2	Has the Company disclosed each Director's and the CEO's remuneration as well as a breakdown (in percentage or dollar terms) into base/fixed salary, variable or performance-related income/bonuses, benefits in kind, stock options granted, share-based incentives and awards, and other long-term incentives? If not, what are the reasons for not disclosing so?	<p>The details of the level and mix of remuneration of the Directors of the Group for the services rendered during FY2015 are as follows:</p> <table border="1"> <thead> <tr> <th>Remuneration Band and Name of Directors</th> <th>Salary (%)</th> <th>Bonus (%)</th> <th>Other Benefits (%)</th> <th>Share Options (%)</th> <th>Directors' Fees (%)</th> <th>Total (%)</th> </tr> </thead> <tbody> <tr> <td colspan="7"><b>S\$250,000 – S\$499,999</b></td> </tr> <tr> <td>Mr. Paul Chia<sup>(1)</sup></td> <td>92</td> <td>7</td> <td>1</td> <td>-</td> <td>-</td> <td>100</td> </tr> <tr> <td colspan="7"><b>Below S\$250,000</b></td> </tr> <tr> <td>Mr. Zhang Wei<sup>(2)</sup></td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>100</td> <td>100</td> </tr> <tr> <td>Mr. See Yen Tarn<sup>(3)</sup></td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>100</td> <td>100</td> </tr> <tr> <td>Mr. Jeffrey Ong<sup>(3)</sup></td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>100</td> <td>100</td> </tr> <tr> <td>Mr. Lawrence Wong<sup>(3)</sup></td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>100</td> <td>100</td> </tr> </tbody> </table> <p>Notes:</p> <p>(1) Mr. Paul Chia was appointed as the Executive Director and CEO on 2 April 2015.</p> <p>(2) Mr. Zhang Wei was appointed as the Non-Executive Chairman on 2 September 2015.</p> <p>(3) Mr. See Yen Tarn, Mr. Jeffrey Ong and Mr. Lawrence Wong were appointed as the Independent Directors on 8 December 2015.</p> <p>In view of the confidentiality of remuneration matters, the Board is of the opinion that it is in the best interests of the Group not to disclose the exact remuneration of Directors in Annual Report and that the disclosure based on the above remuneration bands is appropriate.</p> <p>For FY2015, there were no terminations, retirement or post-employment benefits granted to Directors and relevant key management personnel other than the standard contractual notice period termination payment in lieu of service.</p>	Remuneration Band and Name of Directors	Salary (%)	Bonus (%)	Other Benefits (%)	Share Options (%)	Directors' Fees (%)	Total (%)	<b>S\$250,000 – S\$499,999</b>							Mr. Paul Chia <sup>(1)</sup>	92	7	1	-	-	100	<b>Below S\$250,000</b>							Mr. Zhang Wei <sup>(2)</sup>	-	-	-	-	100	100	Mr. See Yen Tarn <sup>(3)</sup>	-	-	-	-	100	100	Mr. Jeffrey Ong <sup>(3)</sup>	-	-	-	-	100	100	Mr. Lawrence Wong <sup>(3)</sup>	-	-	-	-	100	100
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9.3	(a) Has the Company disclosed each key management personnel's remuneration, in bands of S\$250,000 or more in detail, as well as a breakdown (in percentage or dollar terms) into base/fixed salary, variable or performance-related income/bonuses, benefits in kind, stock options granted, share-based incentives and awards, and other long-term incentives? If not, what are the reasons for not disclosing so?	<p>The details of the remuneration of relevant key management personnel of the Group for services rendered during FY2015 are as follows:</p> <table border="1"> <thead> <tr> <th>Name of Key Management Personnel</th> <th>Salary (%)</th> <th>Bonus (%)</th> <th>Other Benefits (%)</th> <th>Share Options (%)</th> <th>Total (%)</th> </tr> </thead> <tbody> <tr> <td colspan="6"><b>Below S\$250,000</b></td> </tr> <tr> <td>EddieTan</td> <td>93</td> <td>6</td> <td>1</td> <td>-</td> <td>100</td> </tr> <tr> <td>Tang Sin</td> <td>95</td> <td>5</td> <td>-</td> <td>-</td> <td>100</td> </tr> <tr> <td>AndyTan</td> <td>90</td> <td>10</td> <td>-</td> <td>-</td> <td>100</td> </tr> </tbody> </table> <p>Note: There were only three key management personnel of the Group during FY2015.</p> <p>In view of the confidentiality of remuneration matters, the Board is of the opinion that it is in the best interests of the Group not to disclose the exact remuneration of key management personnel in Annual Report and that the disclosure based on the above remuneration bands is appropriate.</p>	Name of Key Management Personnel	Salary (%)	Bonus (%)	Other Benefits (%)	Share Options (%)	Total (%)	<b>Below S\$250,000</b>						EddieTan	93	6	1	-	100	Tang Sin	95	5	-	-	100	AndyTan	90	10	-	-	100																										
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	(b) Please disclose the aggregate remuneration paid to the top five key management personnel (who are not Directors or the CEO).	For FY2015, the aggregate total remuneration paid to the relevant key management personnel (who are not Director or the CEO) amounted to S\$391,000.																																																								

# Corporate Governance Report

Guideline	Code and/or Guide Description	Company's Compliance or Explanation									
9.4	Is there any employee who is an immediate family member of a Director or the CEO, and whose remuneration exceeds S\$50,000 during the last financial year? If so, please identify the employee and specify the relationship with the relevant Director or the CEO.	There were no employees who were immediate family members of a Director or CEO whose remuneration exceeds S\$50,000 in the Group's employment during the financial year under review.									
9.5	Please provide details of the employee share scheme(s).	<p>The Company has adopted the PSP. The full time employees of the Group, the Group Executive Directors, controlling shareholders and associates of controlling shareholders are eligible to participate in the PSP in accordance with the Rules of the PSP. Employees who are controlling shareholders or associates of controlling shareholders shall not participate in the PSP unless their participation and the terms of each grant and the actual number of awards to be granted to them have been approved by the independent shareholders in general meeting in separate resolutions for each such person. During FY2015 and as at the date of this Annual Report, no awards have been granted under the PSP.</p> <p>Further details of the PSP are set out in the Company's Offer Document dated 6 January 2016.</p>									
9.6	(a) Please describe how the remuneration received by Executive Directors and key management personnel has been determined by the performance criteria.	<p>The remuneration for the Executive Directors and certain key management personnel comprise a fixed and variable component. The variable component is performance related and is linked to the Group's performance as well as the performance of each individual Executive Director and key management personnel.</p> <p>On 9 December 2015, the Company had entered into a service agreement with the CEO, Mr. Paul Chia for an initial period of three (3) years ("<b>Initial Term</b>") with effect from the date of admission of the Company to Catalist and thereafter may be renewed at the end of the Initial Term on such terms as may be agreed between the Company and the CEO.</p> <p>The quantum of the gratuity and performance bonus payable to the CEO in good faith consultation with each other, taking into consideration the contributions of the CEO during the term of his employment, and such quantum of the gratuity and performance bonus to be subject to the approval of the Board and the RC.</p>									
	(b) What were the performance conditions used to determine their entitlement under the short term and long term incentive schemes?	<p>The RC will take into account the industry norms, the Group's performance as well as the contribution and performance of each Director when determining remuneration packages.</p> <p>The following performance conditions were chosen to determine the entitlement for the Executive Director and key management personnel under the short-term incentives and long-term incentives:</p> <table border="1"> <thead> <tr> <th>Performance Conditions</th> <th>Short-term Incentives (such as performance bonus)</th> <th>Long-term Incentives (such as PSP)</th> </tr> </thead> <tbody> <tr> <td>Qualitative</td> <td> <ul style="list-style-type: none"> <li>Leadership</li> <li>People development</li> <li>Commitment</li> <li>Teamwork</li> <li>Current market and industry practices</li> </ul> </td> <td> <ul style="list-style-type: none"> <li>Leadership</li> <li>People development</li> <li>Commitment</li> <li>Teamwork</li> <li>Current market and industry practices</li> </ul> </td> </tr> <tr> <td>Quantitative</td> <td> <ul style="list-style-type: none"> <li>Relative financial performance of the Group in terms of profit to its industry peer</li> <li>Positive sales revenue</li> </ul> </td> <td> <ul style="list-style-type: none"> <li>Relative financial performance of the Group in terms of profit to its industry peer</li> </ul> </td> </tr> </tbody> </table>	Performance Conditions	Short-term Incentives (such as performance bonus)	Long-term Incentives (such as PSP)	Qualitative	<ul style="list-style-type: none"> <li>Leadership</li> <li>People development</li> <li>Commitment</li> <li>Teamwork</li> <li>Current market and industry practices</li> </ul>	<ul style="list-style-type: none"> <li>Leadership</li> <li>People development</li> <li>Commitment</li> <li>Teamwork</li> <li>Current market and industry practices</li> </ul>	Quantitative	<ul style="list-style-type: none"> <li>Relative financial performance of the Group in terms of profit to its industry peer</li> <li>Positive sales revenue</li> </ul>	<ul style="list-style-type: none"> <li>Relative financial performance of the Group in terms of profit to its industry peer</li> </ul>
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# Corporate Governance Report

Guideline	Code and/or Guide Description	Company's Compliance or Explanation
	(c) Were all of these performance conditions met? If not, what were the reasons?	As the Company was listed on the Catalist of the SGX-ST on 15 January 2016, the RC would determine the entitlement under the short-term and long-term incentives for the financial year ending 31 December 2016 based on the performance conditions provided in Guide description (b) for Guideline 9.6 above.
<b>ACCOUNTABILITY AND AUDIT</b>		
<b>Accountability</b>		
10.1 10.2	The Board should present a balanced and understandable assessment of the Company's performance, position and prospects.	<p>The Board understands its accountability to the shareholders on the Group's position, performance and progress. The objectives of the presentation of the annual audited financial statements, full-year and half-yearly results to its shareholders are to provide the shareholders with a balanced and understandable analysis and explanation of the Group's financial performance and position and prospects.</p> <p>The Management understands its role to provide all members of the Board with a balanced and understandable assessment of the Group's performance, position and prospects. The Management provides the Board with appropriately detailed information on the Company's performance, position, and prospects on half yearly basis and when deem appropriate.</p> <p>The Board will take adequate steps to ensure compliance with legislative and regulatory requirements. In line with the SGX-ST Catalist Rules, the Board provides a negative assurance statement to the shareholders in respect of the interim financial statement.</p> <p>The Management is accountable to the Board and maintains regular contact and communication with the Board including preparing and circulation to the Board of half yearly and full year financial statements of the Group. These enable the Board to make a balanced and informed assessment of the Company's performance, position and prospects.</p>
<b>Risk Management and Internal Controls</b>		
11.1	The Board should determine the company's levels of risk tolerance and risk policies, and oversee Management in the design, implementation and monitoring of the risk management and internal control systems.	<p>The Board acknowledges its responsibility for the governance of risk and ensures that the Management maintains a sound system of internal controls and effective risk management policies to safeguard the shareholders' investment and the Company's assets. However, the Board also acknowledges that no cost-effective internal control system will preclude all errors and irregularities. The system is designed to manage rather than eliminate risks of failure to achieve business objectives, and can provide only reasonable and not absolute assurance against material misstatement or loss.</p> <p>The internal controls in place will address the financial, operational, compliance and information technology risks and the objectives of these controls are to provide reasonable assurance that there are no material financial misstatements or material loss, there are maintenance of proper accounting records, financial information are reliable, and assets are safeguarded.</p>
11.2 11.4	The Board should, at least annually, review the adequacy and effectiveness of the company's risk management and internal control systems, including financial, operational, compliance and information technology controls. Such review can be carried out internally or with the assistance of any competent third parties.	Management is responsible for designing, implementing and monitoring the risk management and internal control systems within the Group. Management regularly reviews the Group's business and operational activities to identify areas of significant risks as well as appropriate measures to control and mitigate these risks. Any significant matters are highlighted to the Board and the AC for their deliberation. To further review the adequacy and effectiveness of internal controls, the AC is assisted by various independent professional service providers. The assistance of the internal auditors enabled the AC to carry out assessments of the effectiveness of key internal controls during the year.



# Corporate Governance Report

Guideline	Code and/or Guide Description	Company's Compliance or Explanation
11.3	(a) In relation to the major risks faced by the Company, including financial, operational, compliance, information technology and sustainability, please state the bases for the Board's view on the adequacy and effectiveness of the Company's internal controls and risk management systems.	<p>Material non-compliance or weaknesses in internal controls or recommendations from the internal auditors and external auditors to further improve the internal controls were reported to the AC including the Management action plans to be undertaken to address the recommendations.</p> <p>The AC also follows up on the actions taken by the Management on the recommendations made by the internal auditors and external auditors arising from their work performed. Based on the reports submitted by the internal and external auditors received by the AC and the Board, nothing material has come to the attention of the AC and the Board to cause the AC and the Board to believe that the internal controls are not satisfactory based on the current size and nature of the Company's business.</p> <p>To further enhance the risk management procedures in place, the Group is working with its internal auditors, Nexia TS Risk Advisory Pte. Ltd., to establish a structured Enterprise Risk Management ("ERM") framework which will provide documented guidance on the process for identifying and assessing risks, adequacy of countermeasures and the manner in which risks matters are reported to the Board and AC.</p> <p>Based on the internal controls established and maintained by the Group, work performed by the internal auditors and external auditors, reviews performed by Management and the controls and processes which are currently in place, the Board with the concurrence of the AC, is of the opinion that the Group's internal controls and risk management systems are adequate and effective in addressing the financial, operational, compliance and information technology control risks of the Group as at 31 December 2015.</p>
	(b) In respect of the past 12 months, has the Board received assurance from the CEO and the CFO as well as the IA that: (i) the financial records have been properly maintained and the financial statements give true and fair view of the Company's operations and finances; and (ii) the Company's risk management and internal control systems are effective? If not, how does the Board assure itself of points (i) and (ii) above?	<p>The Directors have received and considered the representation letters from the CEO and Group Financial Controller ("GFC") in relation to the financial information for the year. The CEO and the GFC have assured the Board that:</p> <ol style="list-style-type: none"> <li>The financial records have been properly maintained and the financial statements for the FY2015 give a true and fair view in all material respects, of the Company's operations and finances; and</li> <li>The Group's internal control and risk management systems are operating effectively in all material respects given its current business environment.</li> </ol>
<b>Audit Committee</b>		
12.1 12.3 12.4	What is the role of the AC?	<p>The AC has its terms of reference, setting out their duties and responsibilities, which include the following:</p> <ol style="list-style-type: none"> <li>review with the external auditors the audit plan, their evaluation of the system of internal controls, their audit report, their management letter and our management's response;</li> <li>review with the internal audit department the internal audit plan and evaluate the adequacy of our internal control and accounting system in our annual report;</li> <li>review the financial statements before submission to our Board for approval, focusing in particular, on changes in accounting policies and practices, significant adjustments resulting from the audit, the going concern statement, compliance with accounting standards as well as compliance with any stock exchange and statutory/regulatory requirements;</li> </ol>

# Corporate Governance Report

Guideline	Code and/or Guide Description	Company's Compliance or Explanation								
		<p>(d) review the internal control and procedures, ensure co-ordination between the external auditors and our management, review the assistance given by our management to the auditors, and discuss problems and concerns, if any, arising from the interim and final audits, and any matters which the auditors may wish to discuss (in the absence of our management where necessary);</p> <p>(e) review any suspected fraud or irregularity, or suspected infringement of any relevant laws, rules or regulations, which has or is likely to have a material impact on our Group's operating results or financial position, and our management's response;</p> <p>(f) review, where applicable, the role and effectiveness of the internal audit procedures;</p> <p>(g) review and approve interested person transactions and review procedures thereof;</p> <p>(h) consider the appointment or re-appointment of the external auditors and matters relating to resignation or dismissal of the external auditors and the head of the internal audit department;</p> <p>(i) review our Group's compliance with such functions and duties as may be required under the relevant statutes or the Catalist Rules, including such amendments made thereto from time to time;</p> <p>(j) undertake such other reviews and projects as may be requested by our Board of Directors and report to our Board its findings from time to time on matters arising and requiring the attention of our Audit Committee;</p> <p>(k) review at least annually our Group's key financial risk areas, with a view to provide an independent oversight on our Group's financial reporting, the outcome of such review to be disclosed in the annual reports of our Company or, where the findings are material, to announce such material findings immediately via SGXNET; and</p> <p>(l) generally to undertake such other functions and duties as may be required by statute or the Catalist Rules, and by such amendments made thereto from time to time.</p>								
12.2	Are the members of the AC appropriately qualified to discharge its responsibilities?	The Board is of the view that the AC members possess experience in finance, legal and business management which are appropriately qualified, having the relevant accounting or related financial management expertise to discharge their responsibilities.								
12.5	Has the AC met with the auditors in the absence of key management personnel?	<p>The AC will meet with the external auditors and internal auditors without the presence of Management, as and when necessary, to review the adequacy of audit arrangements, with emphasis on the scope and quality of their audit, the independence, objectivity and observations of the external auditors.</p> <p>The AC has met the external auditors and internal auditors without the presence of Management for FY2015.</p>								
12.6	Has the AC reviewed the independence of the EA?	<p>The AC has reviewed the non-audit services provided by the external auditors and is satisfied that the nature and extent of such services would not prejudice the independence of the external auditors.</p> <p>The AC recommends to the Board on the proposals to the shareholders on the appointment, reappointment and removal of the external auditors and approving the remuneration of the external auditors. The AC has recommended to the Board the nomination of KPMG LLP for re-appointment as external auditors of the Company at the forthcoming AGM. The Company confirms that Rule 712 and Rule 715 of the Catalist Rules have been complied with.</p>								
	(a) Please provide a breakdown of the fees paid in total to the EA for audit and non-audit services for the financial year.	<p>The aggregate amount paid to the external auditors for audit and non-audit services for FY2015 are as follows:</p> <table border="1"> <thead> <tr> <th></th> <th>S\$'000</th> </tr> </thead> <tbody> <tr> <td>Audit Fees</td> <td>119</td> </tr> <tr> <td>Non-audit Fees</td> <td>6</td> </tr> <tr> <td>IPO-related Fees</td> <td>220</td> </tr> </tbody> </table>		S\$'000	Audit Fees	119	Non-audit Fees	6	IPO-related Fees	220
	S\$'000									
Audit Fees	119									
Non-audit Fees	6									
IPO-related Fees	220									

# Corporate Governance Report

Guideline	Code and/or Guide Description	Company's Compliance or Explanation
	(b) If the EA have supplied a substantial volume of non-audit services to the Company, please state the bases for the AC's view on the independence of the EA.	Annually, the AC conducts a review of all non-audit services provided by the external auditors. The AC received an audit report from the external auditors setting out the non-audit services provided and fees charged for FY2015. The AC is satisfied that the nature and extent of such services will not prejudice the independence and objectivity of the external auditors.
12.7	Does the Company have a whistle-blowing policy?	<p>The AC is given the task of commissioning investigations into matters where there is suspected fraud or irregularity, or failure of internal controls or infringement of any law, rule or regulation which has or likely to have a material impact on the Company's operating results or financial position, and to review its findings.</p> <p>The Group has implemented a whistle blowing policy whereby accessible channels are provided for employees to raise concerns about possible improprieties in matters of financial reporting or other matters which they become aware and to ensure that:</p> <ul style="list-style-type: none"> <li>(i) independent investigations are carried out in an appropriate and timely manner;</li> <li>(ii) appropriate action is taken to correct the weakness in internal controls and policies which allowed the perpetration of fraud and/or misconduct and to prevent a recurrence; and</li> <li>(iii) administrative, disciplinary, civil and/or criminal actions that are initiated following the completion of investigations are appropriate, balance and fair, while providing reassurance that employees will be protected from reprisals or victimisation for whistle-blowing in good faith and without malice.</li> </ul> <p>As at to-date, there were no reports received through the whistle blowing mechanism.</p>
12.8	What are the AC's activities or the measures it has taken to keep abreast of changes to accounting standards and issues which have a direct impact on financial statements?	The AC is kept updated annually or from time to time on any changes to the accounting and financial reporting standards by the external auditors.
12.9	Are any of the members of the AC a former partner or director of the Company's existing auditing firm or auditing corporation?	No former partner or director of the Company's existing auditing firm has acted as a member of the AC.
<b>Internal Audit</b>		
13.1 13.2 13.3 13.4 13.5	Please provide details of the Company's internal audit function, if any.	<p>The internal audit function is currently outsourced to Nexia TS Risk Advisory Pte. Ltd. ("<b>Nexia</b>") and they report directly to the AC on audit matters and CEO on administrative matters.</p> <p>Nexia has conducted parts of its audit plan and put forward its findings and recommendations to the AC for review. The Internal Auditor has a direct and primary reporting line to the AC and assists the AC in overseeing and monitoring the implementation of improvements required on internal control weaknesses identified. The AC has reviewed the annual internal audit plan for financial year ended 31 December 2015 and is satisfied that the internal audit functions have been adequately resourced and carried out.</p>

# Corporate Governance Report

Guideline	Code and/or Guide Description	Company's Compliance or Explanation
		<p>The AC is satisfied that the internal audit function is staffed by suitably qualified and experienced professionals with the relevant experience. The AC approves the appointment, removal, evaluation and compensation of the internal auditors. Nexia is a member of the Institute of Internal Auditors Singapore ("IIA"), an internal professional association for internal auditors which has its headquarters in the United States. The audit work carried out is guided by the International Standards for the Professional Practice of Internal Auditing (IIA Standards) laid down in the International Professional Practices Framework issued by the IIA.</p> <p>The AC would annually review the adequacy and effectiveness of the internal audit function of the Company.</p>
<b>Shareholders' Rights</b>		
14.1	Companies should facilitate the exercise of ownership rights by all shareholders. In particular, shareholders have the right to be sufficiently informed of changes in the company or its business which would be likely to materially affect the price or value of the company's shares.	In line with the continuous obligations of the Company under the SGX-ST Catalist Rules and the relevant rules and regulations, the Board's policy is that all shareholders should equally and on a timely basis be informed of all major developments that impact the Group via SGXNet.
14.2	Companies should ensure that shareholders have the opportunity to participate effectively in and vote at general meetings of shareholders. Shareholders should be informed of the rules, including voting procedures, that govern general meetings of shareholders.	Shareholders are informed of the general meetings through the announcement released to the SGXNet and notices contained in the Annual Report or circulars sent to all shareholders. These notices are also advertised in a national newspaper. All shareholders are entitled to attend the general meetings and are provided the opportunity to participate in and vote at the general meetings. If any shareholder is unable to attend, he/she is allowed to appoint up to two proxies to vote on his/her behalf at the general meeting through proxy form sent in advance.
14.3	Companies should allow corporations which provide nominee or custodial services to appoint more than two proxies so that shareholders who hold shares through such corporations can attend and participate in general meetings as proxies.	<p>The Company's Constitution does not include the nominee or custodial services to appoint more than two proxies.</p> <p>On 3 January 2016, the legislation was amended, among other things to allow certain members, defined as "Relevant Intermediary" to attend and participate in general meetings without being constrained by the two-proxy requirement. Relevant Intermediary includes corporations holding licenses in providing nominee and custodial services and CPF Board which purchases shares on behalf of the CPF investors.</p>
<b>SHAREHOLDER RIGHTS AND RESPONSIBILITIES</b>		
<b>Communication with Shareholders</b>		
15.2 15.3 15.4	(a) Does the Company regularly communicate with shareholders and attend to their questions? How often does the Company meet with institutional and retail investors?	<p>The Company firmly believes in high standards of transparent corporate disclosure by disclosing to its stakeholders, including its shareholders the relevant information on a timely basis through SGXNet. Where there is inadvertent disclosure made to a selected group, the Company will make the same disclosure publicly to all others as soon as practicable. Communication is made through:-</p> <ul style="list-style-type: none"> <li>Annual Reports that are prepared and sent to all shareholders. The Board ensures that the Annual Report includes all relevant material information about the Company and the Group, including future developments and other disclosures required by the relevant rules and regulations;</li> </ul>

# Corporate Governance Report

Guideline	Code and/or Guide Description	Company's Compliance or Explanation
	<p>(b) Is this done by a dedicated investor relations team (or equivalent)? If not, who performs this role?</p> <p>(c) How does the Company keep shareholders informed of corporate developments, apart from SGXNET announcements and the annual report?</p>	<ul style="list-style-type: none"> <li>• Half yearly announcements containing a summary of the financial information and affairs of the Group for that period;</li> <li>• Notices of explanatory memoranda for AGMs and Extraordinary General Meetings ("EGM"). The notice of AGM and EGM are also advertised in a national newspaper; and</li> <li>• Press and news releases on major developments of the Company and the Group.</li> </ul> <p>By supplying shareholders with reliable and timely information, the Company is able to strengthen the relationship with its shareholders based on trust and accessibility. The Company has engaged the investor relations firm who focus on facilitating the communications with all stakeholders, shareholders, analysts and media on a regular basis, to attend to their queries or concerns as well as to keep the investors public apprised of the Group's corporate developments and financial performance.</p> <p>The Company does not practice selective disclosure. Price sensitive information is first publicly released through SGXNet, either before the Company meets with any investors or analysts. All shareholders of the Company will receive the Annual Report with notice of AGM by post and published in the newspapers within the mandatory period, which is held within three months after the close of the financial year.</p>
15.5	Does the Company have a dividend policy?	The Group does not have a formal dividend policy at present. The form, frequency and amount of dividends declared each year will take into consideration the Group's earnings, general financial condition, results of operations, capital requirements, cash flow, general business conditions, the Group's development plans and other factors as the Board may deem appropriate.
	Is the Company is paying dividends for the financial year? If not, please explain why.	Dividend were not declared or paid for FY2015 in order to retain internally generated funds for business expansion.
<b>CONDUCT OF SHAREHOLDER MEETINGS</b>		
16.1 16.3 16.4 16.5	How are the general meetings of shareholders conducted?	<p>The shareholders are encouraged to attend the Company's general meetings to ensure a high level of accountability and to be updated on the Group's strategies and goals. Notice of the general meeting is dispatched to shareholders, together with explanatory notes or a circular on items of special businesses (if necessary), at least 14 clear calendar days before the meeting. The Board welcomes questions from shareholders who wish to raise issues, either informally or formally before or during the AGM.</p> <p>Each item of special business included in the notice of the general meetings will be accompanied by explanation of the effects of a proposed resolution. All the resolutions at the general meetings are single item resolutions.</p> <p>The Chairman of the AC, NC and RC are normally present and available to address questions relating to the work of their respective Board Committees at general meetings. Furthermore, the external auditors are present to assist the Board in addressing any relevant queries by our shareholders. The Company will make available minutes of general meetings to shareholders upon their request.</p> <p>The Company acknowledges that voting by poll in all its general meeting is integral in the enhancement of corporate governance. The Company adhere to the requirements of the Listing Manual – Section B: Rules of Catalist of the SGX-ST and the Code, all resolutions at the Company's general meetings held on or after 1 August 2015, if any, are put to vote by poll. The detailed results of each resolution are announced via SGXNet after the general meetings.</p>



# Corporate Governance Report

COMPLIANCE WITH APPLICABLE CATALIST RULES		
<u>Catalist Rule</u>	<u>Rule Description</u>	<u>Company's Compliance or Explanation</u>
712, 715 or 716	Appointment of Auditors	The AC has recommended to the Board the nomination of KPMG LLP for re-appointment as external auditors of the Company at the forthcoming AGM. The Company confirms that Rule 712 and Rule 715 of the Catalist Rules have been complied with.
1204(8)	Material Contracts	There were no material contracts of the Company or its subsidiaries involving the interest of the non-Executive Chairman, or any director or controlling shareholder subsisting at the end of the financial year.
1204(10)	Confirmation of adequacy of internal controls	<p>The Board with the concurrence of the AC, is of the opinion that the Group's internal controls and risk management systems are adequate and effective in addressing the financial, operational, compliance and information technology control risks of the Group as at 31 December 2015 based on the following:</p> <ul style="list-style-type: none"> <li>• internal controls established and maintained by the Group;</li> <li>• work performed by the internal auditors and external auditors;</li> <li>• reviews performed by Management and the controls and processes which are currently in place; and</li> <li>• assurance received from the CEO and GFC.</li> </ul>
1204(17)	Interested Persons Transaction ("IPT")	<p>The Company has established a guidelines and review procedures for the on-going and future interested person transactions ("IPTs"). The IPTs are subject to review by the AC to ensure that they are on normal commercial terms and on an arm's length basis, that is, the transactions are transacted in terms and prices not more favourable to the interested persons than if they were transacted with a third party and are not prejudicial to the interests of the Group or our minority shareholders in any way.</p> <p>Other than those disclosed in the Offer Document, there were no IPTs between the Company and any of its interested persons (namely, Directors, executive officers or controlling shareholders of the Group or the associates of such Directors, executive officers or controlling shareholders) with value more than S\$100,000 transacted during the financial year ended 31 December 2015.</p>
1204(19)	Dealing in Securities	<p>The Company has adopted its own internal Code of Best Practices to provide guidance to all officers and employees of the Company and its subsidiaries with regard to dealings in the Company's securities in compliance with Rule 1204 (19) of the Catalist Rules of the SGX-ST. The Company and its officers are prohibited from dealing in the Company's securities during the periods commencing one month before the announcement of the Company's half year and full year results and ending on the date of the announcement of the relevant results.</p> <p>Directors and executives are also expected to observe insider-trading laws at all times even when dealing with securities within the permitted trading period or while they are in possession of unpublished price-sensitive information of the Group. They are not to deal in the Company's securities on short-term considerations.</p>
1204(21)	Non-sponsor fees	The Company is currently under the SGX-ST Catalist sponsor-supervised regime and the continuing sponsor of the Company is UOB Kay Hian Private Limited (the " <b>Sponsor</b> "). In compliance with Rule 1204(21) of the Catalist Rules, there was no non-sponsor fees paid/payable to the Sponsor for FY2015.

# Corporate Governance Report

<b>Catalist Rule</b>	<b>Rule Description</b>	<b>Company's Compliance or Explanation</b>																							
1204(22)	Use of IPO Proceeds	<p>Pursuant to the Company's IPO, the Company received net proceeds from the IPO of S\$4.55 million ("<b>Net Proceeds</b>").</p> <p>As at the date of this Annual Report, the status of the use of the Net Proceeds is as follows:</p> <table border="1"> <thead> <tr> <th><b>Purpose</b></th> <th><b>Allocation of Net Proceeds (as disclosed in the Offer Document) (S\$'000)</b></th> <th><b>Net Proceeds utilised as at the date of this announcement (S\$'000)</b></th> <th><b>Balance of Net Proceeds as at the date of this announcement (S\$'000)</b></th> </tr> </thead> <tbody> <tr> <td>Establishment of a new business for environmental and technological solutions products in the People's Republic of China</td> <td>3,300</td> <td>-</td> <td>3,300</td> </tr> <tr> <td>Investment in the research and development of new and existing products and enhancement of manufacturing capabilities</td> <td>500</td> <td>-</td> <td>500</td> </tr> <tr> <td>Working Capital</td> <td>750</td> <td>500<sup>(1)</sup></td> <td>250</td> </tr> <tr> <td><b>Total</b></td> <td><b>4,550</b></td> <td><b>500</b></td> <td><b>4,050</b></td> </tr> </tbody> </table> <p>Notes:</p> <p>(1) The amount allocated for working capital had been utilised mainly for the payment of raw material purchases and other expenses pertaining to the Group's operations in Malaysia.</p>				<b>Purpose</b>	<b>Allocation of Net Proceeds (as disclosed in the Offer Document) (S\$'000)</b>	<b>Net Proceeds utilised as at the date of this announcement (S\$'000)</b>	<b>Balance of Net Proceeds as at the date of this announcement (S\$'000)</b>	Establishment of a new business for environmental and technological solutions products in the People's Republic of China	3,300	-	3,300	Investment in the research and development of new and existing products and enhancement of manufacturing capabilities	500	-	500	Working Capital	750	500 <sup>(1)</sup>	250	<b>Total</b>	<b>4,550</b>	<b>500</b>	<b>4,050</b>
<b>Purpose</b>	<b>Allocation of Net Proceeds (as disclosed in the Offer Document) (S\$'000)</b>	<b>Net Proceeds utilised as at the date of this announcement (S\$'000)</b>	<b>Balance of Net Proceeds as at the date of this announcement (S\$'000)</b>																						
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<b>Total</b>	<b>4,550</b>	<b>500</b>	<b>4,050</b>																						

# Corporate Governance Report

## PARTICULARS OF DIRECTORS PURSUANT TO THE CODE OF CORPORATE GOVERNANCE

Name of Director	Academic/Professional Qualifications	Board Appointment Executive/ Non-Executive	Board Committees as Chairman or Member	Directorship Date First Appointed	Date of Last Re-election	Directorships in Other Listed Companies and Other Major Appointments	Past Directorships in Other Listed Companies and Other Major Appointments Over the Preceding 3 Years
Zhang Wei	<ul style="list-style-type: none"> <li>Diploma in law from Zhongzhou University</li> <li>Certified economist by Henan Province Science Committee</li> <li>Master of Business Administration from Macau University of Science and Technology</li> </ul>	Non-Executive Chairman	Chairman of the Board	2 September 2015	-	<ul style="list-style-type: none"> <li>Weiyue Holdings Limited</li> </ul>	Nil
Paul Chia	<ul style="list-style-type: none"> <li>Master of Applied Finance from the University of Western Sydney, Australia</li> <li>Bachelor of Arts (Economics major) from the former University of Singapore</li> <li>Certified Management Accountant with Australian Institute of Certified Management Accountants</li> <li>Senior Associate of the Australian Institute of Banking and Finance</li> </ul>	Executive Director and CEO	Board Member	2 April 2015	-	Nil	<ul style="list-style-type: none"> <li>Weiyue Holdings Limited</li> </ul>
See Yen Tarn	<ul style="list-style-type: none"> <li>Bachelor of Accountancy from the National University of Singapore</li> <li>Chartered Accountant in England and Wales</li> </ul>	Independent Director	Board Member, Chairman of the AC and a Member of the NC and RC	8 December 2015	-	<ul style="list-style-type: none"> <li>CSC Holdings Limited</li> <li>Longcheer Holdings Limited</li> <li>Singhaiyi Group Ltd.</li> </ul>	<ul style="list-style-type: none"> <li>Acesian Partners Limited (formerly known as Linair Technologies Limited)</li> <li>Changjiang Fertilizer Holdings Limited</li> <li>Eagle Brand Holdings Limited</li> <li>Renewable Energy Asia Group Limited</li> <li>Swing Media Technology Group Limited</li> <li>Lizhong Wheel Group Ltd.</li> </ul>

# Corporate Governance Report

## PARTICULARS OF DIRECTORS PURSUANT TO THE CODE OF CORPORATE GOVERNANCE

Name of Director	Academic/Professional Qualifications	Board Appointment Executive/ Non-Executive	Board Committees as Chairman or Member	Directorship Date First Appointed	Date of Last Re-election	Directorships in Other Listed Companies and Other Major Appointments	Past Directorships in Other Listed Companies and Other Major Appointments Over the Preceding 3 Years
Jeffrey Ong	<ul style="list-style-type: none"> <li>Bachelor of Science degree in Real Estate from the National University of Singapore</li> </ul>	Independent Director	Board Member, Chairman of the NC and a Member of the AC and RC	8 December 2015	-	<ul style="list-style-type: none"> <li>Sakal Investments Limited</li> </ul>	Nil
Lawrence Wong	<ul style="list-style-type: none"> <li>Bachelor of Laws from the National University of Singapore</li> <li>An advocate and solicitor in Singapore</li> <li>A solicitor in the Hong Kong Special Administrative Region of the People's Republic of China</li> </ul>	Independent Director	Board Member, Chairman of the RC and a Member of the AC and NC	8 December 2015	-	<ul style="list-style-type: none"> <li>Artivision Technologies Ltd.</li> <li>China Bearing (Singapore) Ltd.</li> <li>Sino Grandness Food Industry Group Limited</li> </ul>	<ul style="list-style-type: none"> <li>Harry's Holdings Pte. Ltd.</li> <li>We Holdings Ltd.</li> <li>Ziwo Holdings Ltd.</li> </ul>

# Directors' Statement

We are pleased to submit this annual report to the members of the Company together with the audited financial statements for the financial period from 2 April 2015 (date of incorporation) to 31 December 2015.

In our opinion:

- (a) the financial statements set out on pages 42 to 89 are drawn up so as to give a true and fair view of the financial position of the Group and Company as at 31 December 2015 and the financial performance, changes in equity and cash flows of the Group for the year ended on that date in accordance with the provisions of the Singapore Companies Act, Chapter 50 and Singapore Financial Reporting Standards; and
- (b) at the date of this statement, there are reasonable grounds to believe that the Company will be able to pay its debts as and when they fall due.

The Board of Directors has, on the date of this statement, authorised these financial statements for issue.

## Directors

The Directors in office at the date of this statement are as follows:

Zhang Wei	(Appointed on 2 September 2015)
Paul Chia	(Appointed on 2 April 2015)
See Yen Tarn	(Appointed on 8 December 2015)
Lawrence Wong	(Appointed on 8 December 2015)
Jeffrey Ong	(Appointed on 8 December 2015)

## Arrangements to enable Directors to acquire shares and debentures

Neither at the end of, nor at any time during the financial period, was the Company a party to any arrangement whose objects are, or one of whose objects is, to enable the Directors of the Company to acquire benefits by means of the acquisition of shares in, or debentures of, the Company or any other body corporate.

## Directors' interests in shares or debentures

According to the register kept by the Company for the purposes of Section 164 of the Companies Act, Chapter 50 (the Act), particulars of interests of Directors who held office at the end of the financial period (including those held by their spouses and infant children) in shares, debentures, warrants and share options in the Company and in related corporations are as follows:

Name of Director and corporation in which interests are held	Direct interest		Deemed interest	
	At date of incorporation/ date of appointment (‘000)	Holdings at end of the year (‘000)	At date of incorporation/ date of appointment (‘000)	Holdings at end of the year (‘000)
<b><i>The Company</i></b>				
<b><i>Ordinary shares</i></b>				
Zhang Wei	–	–	71,900	71,900
<b><i>Immediate and ultimate holding company</i></b>				
<b><i>Ordinary shares</i></b>				
Zhang Wei	–	–	910,296	91,030



# Directors' Statement

Except as disclosed in this statement, no directors who held office at the end of the financial period had interests in shares or debentures of the Company or of related corporations, either at the beginning of the financial period or date of appointment if later, or at the end of the financial period.

There were no changes in any of the above mentioned interests in the Company between the end of the financial year and 21 January 2016.

## Share options

During the financial period, there were:

- (i) no options granted by the Company or its subsidiaries to any person to take up unissued shares of the Company or its subsidiaries; and
- (ii) no shares issued by virtue of any exercise of option to take up unissued shares of the Company or its subsidiaries.

As at the end of the financial period, there were no unissued shares of the Company or its subsidiaries under option.

## Audit committee

The members of the Audit Committee during the financial period and at the date of this statement are:

- See Yen Tarn (Chairman), Independent Director
- Lawrence Wong, Independent Director
- Jeffrey Ong, Independent Director

The Audit Committee performs the functions specified in Section 201B of the Act, the Listing Manual of the Singapore Exchange Securities Trading Limited (the "SGX-ST") and the Code of Corporate Governance.

The Audit Committee has held two meetings since the date of its establishment. In performing its functions, the Audit Committee met with the Company's external auditors and internal auditors to discuss the scope of their work, the results of their examination and evaluation of the Company's internal accounting control system.

The Audit Committee also reviewed the following:

- assistance provided by the Company's officers to the internal auditors and external auditors;
- annual financial statements of the Group and the Company prior to their submission to the Directors of the Company for adoption; and
- interested person transactions (as defined in Chapter 9 of the Listing Manual of the SGX-ST).

The Audit Committee has full access to management and is given the resources required for it to discharge its functions. It has full authority and the discretion to invite any director or executive officer to attend its meetings. The Audit Committee also recommends the appointment of the external auditors and reviews the level of audit and non-audit fees.

# Directors' Statement

The Audit Committee is satisfied with the independence and objectivity of the external auditors and has recommended to the Board of Directors that the auditors, KPMG LLP, be nominated for re-appointment as auditors at the forthcoming Annual General Meeting of the Company.

In appointing our auditors for the Company and its subsidiaries, we have complied with Rules 712 and 715 of the Listing Manual of the SGX-ST.

## **Auditors**

Pursuant to the directors' resolutions in writing dated 9 April 2015, KPMG LLP were appointed as auditors of the Company with effect from the date of their consent to act.

The auditors, KPMG LLP, have expressed their willingness to accept re-appointment.

On behalf of the Board of Directors

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**Zhang Wei**  
*Director*

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**Paul Chia**  
*Director*

31 March 2016

# Independent Auditors' Report

Members of the Company  
Eindec Corporation Limited

## Report on the financial statements

We have audited the accompanying financial statements of Eindec Corporation Limited ("the Company") and its subsidiaries ("the Group"), which comprise the statements of financial position of the Group and the Company as at 31 December 2015, the statement of comprehensive income, statement of changes in equity and statement of cash flows of the Group for the year then ended, and a summary of significant accounting policies and other explanatory notes, as set out on pages 42 to 89.

### *Management's responsibility for the financial statements*

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the provisions of the Singapore Companies Act, Chapter 50 (the Act) and Singapore Financial Reporting Standards, and for devising and maintaining a system of internal accounting controls sufficient to provide a reasonable assurance that assets are safeguarded against loss from unauthorised use or disposition; and transactions are properly authorised and that they are recorded as necessary to permit the preparation of true and fair financial statements and to maintain accountability of assets.

### *Auditors' responsibility*

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Singapore Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation of financial statements that give a true and fair view in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

# Independent Auditors' Report

Members of the Company  
Eindec Corporation Limited

## *Opinion*

In our opinion, the consolidated financial statements of the Group and the statement of financial position of the Company are properly drawn up in accordance with the provisions of the Act and Singapore Financial Reporting Standards so as to give a true and fair view of the financial position of the Group and of the Company as at 31 December 2015 and the financial performance, changes in equity and cash flows of the Group for the year ended on that date.

## **Report on other legal and regulatory requirements**

In our opinion, the accounting and other records required by the Act to be kept by the Company and by those subsidiary corporations incorporated in Singapore of which we are the auditors have been properly kept in accordance with the provisions of the Act.

## **KPMG LLP**

*Public Accountants and  
Chartered Accountants*

## **Singapore**

31 March 2016

# Statements of Financial Position

As at 31 December 2015

	Note	Group		Company
		2015 \$'000	2014 \$'000	2015 \$'000
<b>Assets</b>				
<b>Non-current assets</b>				
Property, plant and equipment	5	4,685	5,228	–
Intangible assets	6	543	196	–
Investments in subsidiaries	7	–	–	9,300
		5,228	5,424	9,300
<b>Current assets</b>				
Inventories	8	2,394	2,672	–
Trade and other receivables	9	6,517	5,243	2,663
Income tax recoverable		–	57	–
Cash and cash equivalents		4,435	3,095	39
		13,346	11,067	2,702
<b>Total assets</b>		18,574	16,491	12,002
<b>Equity attributable to owners of the Company</b>				
Share capital	10	9,300	–	9,300
Other reserves	11	(10,549)	(612)	–
Accumulated profits/(losses)		10,366	9,620	(1,398)
<b>Total equity</b>		9,117	9,008	7,902
<b>Liabilities</b>				
<b>Non-current liabilities</b>				
Loans and borrowings	12	213	473	–
Deferred tax liabilities	13	204	230	–
		417	703	–
<b>Current liabilities</b>				
Loans and borrowings	12	892	245	–
Trade and other payables	14	7,704	6,368	4,100
Current tax payable		444	167	–
		9,040	6,780	4,100
<b>Total liabilities</b>		9,457	7,483	4,100
<b>Total equity and liabilities</b>		18,574	16,491	12,002

The accompanying notes form an integral part of these financial statements.



# Consolidated Statement of Comprehensive Income

Year ended 31 December 2015

	Note	Group	
		2015 \$'000	2014 \$'000
Revenue	16	16,851	14,270
Cost of sales		(10,157)	(9,311)
<b>Gross profit</b>		6,694	4,959
Other operating income	17	552	103
Other operating expenses		(5,891)	(3,375)
<b>Results from operating activities</b>		1,355	1,687
Finance costs	18	(87)	(60)
<b>Profit before tax</b>	19	1,268	1,627
Income tax expense	20	(479)	(261)
<b>Profit for the year</b>		789	1,366
<b>Other comprehensive loss</b>			
<i>Items that are or may be reclassified subsequently to profit or loss:</i>			
Foreign currency translation differences from foreign operations		(755)	(92)
<b>Total other comprehensive loss for the year, net of income tax</b>		(755)	(92)
<b>Total comprehensive income for the year</b>		34	1,274
<b>Earnings per share:</b>			
Basic earnings per share (cents)	21	2.18	3.77
Diluted earnings per share (cents)	21	2.18	3.77

The accompanying notes form an integral part of these financial statements.

# Consolidated Statement of Changes in Equity

Year ended 31 December 2015

	Attributable to owners of the Company					Total \$'000
	Share capital \$'000	Merger reserve \$'000	Foreign currency	Statutory reserve \$'000	Accumulated profits \$'000	
			translation reserve \$'000			
At 1 January 2014	–	–	(520)	–	8,254	7,734
<b>Total comprehensive income for the year</b>						
Profit for the year	–	–	–	–	1,366	1,366
<b>Other comprehensive loss</b>						
Foreign currency translation differences – foreign operations/Total other comprehensive loss	–	–	(92)	–	–	(92)
Total comprehensive (loss)/income for the year	–	–	(92)	–	1,366	1,274
At 31 December 2014	–	–	(612)	–	9,620	9,008
At 1 January 2015	–	–	(612)	–	9,620	9,008
<b>Total comprehensive income for the year</b>						
Profit for the year	–	–	–	–	789	789
<b>Other comprehensive loss</b>						
Foreign currency translation differences – foreign operations/Total other comprehensive loss	–	–	(755)	–	–	(755)
Total comprehensive (loss)/income for the year	–	–	(755)	–	789	34
<b>Transactions with owners, recognised directly in equity</b>						
<b>Contributions by and distributions to owners</b>						
Issuance of ordinary shares	9,300	–	–	–	–	9,300
Reserve arising from restructuring exercise	–	(9,225)	–	–	–	(9,225)
Transfer to statutory reserves	–	–	–	43	(43)	–
<b>Total contributions by and distributions to owners/Total transactions with owners</b>	<b>9,300</b>	<b>(9,225)</b>	<b>–</b>	<b>43</b>	<b>(43)</b>	<b>75</b>
At 31 December 2015	9,300	(9,225)	(1,367)	43	10,366	9,117

The accompanying notes form an integral part of these financial statements.

# Consolidated Statement of Cash Flows

Year ended 31 December 2015

	Note	2015 \$'000	2014 \$'000
<b>Cash flows from operating activities</b>			
Profit before tax		1,268	1,627
Adjustments for:			
Plant and equipment written off	19	11	4
Gain on disposal of property, plant and equipment	17	(398)	(47)
Interest expenses	18	87	60
Depreciation of property, plant and equipment	19	324	317
Interest income	17	(4)	(3)
Listing expenses		1,067	–
Effects of exchange rate changes		(37)	26
		2,318	1,984
Changes in working capital:			
Inventories		278	493
Trade and other receivables		(714)	(822)
Trade and other payables		1,372	279
Cash generated from operating activities		3,254	1,934
Income taxes paid		(145)	(218)
<b>Net cash generated from operating activities</b>		3,109	1,716
<b>Cash flows from investing activities</b>			
Proceeds from disposal of property, plant and equipment		568	47
Decrease/(Increase) in amount due from ultimate holding company (non-trade)		1,095	(1,057)
Decrease/(Increase) in amount due from related corporation (non-trade)		247	(247)
Interest received		4	3
Purchase of property, plant and equipment		(514)	(95)
Payment for development expenditure capitalised in intangible assets		(347)	(196)
<b>Net cash generated from/(used in) investing activities</b>		1,053	(1,545)

The accompanying notes form an integral part of these financial statements.

# Consolidated Statement of Cash Flows

Year ended 31 December 2015

	2015 \$'000	2014 \$'000
<b>Cash flows from financing activities</b>		
Repayment of finance lease obligations	(25)	(7)
Interest paid	(87)	(60)
Repayment of loans and borrowings	(306)	(1,025)
Decrease in amount due to ultimate holding company (non-trade)	(1,963)	(572)
Payment for listing expense	(1,042)	–
<b>Net cash used in financing activities</b>	<u>(3,423)</u>	<u>(1,664)</u>
<b>Net increase/(decrease) in cash and cash equivalents</b>	739	(1,493)
Cash and cash equivalents at 1 January	3,095	4,605
Effect of exchange rate fluctuations on cash held	(42)	(17)
<b>Cash and cash equivalents at 31 December</b>	<u><u>3,792</u></u>	<u><u>3,095</u></u>

For the purpose of the consolidated statement of cash flows, cash and cash equivalents comprise the following amounts as at 31 December:

<b>Cash at bank and on hand</b>	4,435	3,095
Less: bank overdrafts	(643)	–
<b>Total cash and cash equivalents in statement of cash flows</b>	<u><u>3,792</u></u>	<u><u>3,095</u></u>

## Non-cash transaction:

During the financial year ended 31 December 2015, the Group acquired plant and equipment with an aggregate cost of \$589,000 (2014: nil), of which \$75,000 (2014: nil) was acquired under finance leases.

The accompanying notes form an integral part of these financial statements.

# Notes to the Financial Statements

These notes form an integral part of the financial statements.

The financial statements were authorised for issue by the Board of Directors on 31 March 2016.

## 1 Domicile and activities

Eindec Corporation Limited (the “Company”) is a company incorporated in the Republic of Singapore on 2 April 2015. The address of the Company’s registered office is 8 Pandan Crescent #01-06, Singapore 128464.

The principal activities of the Company is that of an investment holding company. The principal activities of the subsidiaries are set out in Note 7 of the consolidated financial statements.

The immediate and ultimate holding company is Weiye Holdings Limited, a company incorporated in the Republic of Singapore.

The consolidated financial statements of the Company as at and for the year ended 31 December 2015 comprise the Company and its subsidiaries (together referred to as the “Group” and individually as “Group entities”).

## 2 Group Restructuring Exercise

During the current financial year, Weiye Holdings Limited and its subsidiaries (“Weiye Holdings Group”) undertook an internal restructuring exercise (“Restructuring Exercise”) prior to the spin-off listing of the Company to consolidate its equipment manufacturing business segment under the Company. The Weiye Holdings Group seeks to list the Company on the Catalist of the SGX-ST.

Pursuant to a share sale and purchase agreement (the “Share SPA”) dated 1 July 2015 entered into between the Company and Xie Tong International Pte. Ltd. (“Xie Tong International”), the Company acquired the entire share capital of Eindec Technology (Malaysia) Sdn. Bhd. (“Eindec Malaysia”) and Eindec (Shanghai) Co., Ltd (“Eindec Shanghai”), and 49% of the issued and paid up share capital of Kyodo-Allied (Thailand) Company Limited (“KA Thailand”) for a total purchase consideration of S\$6,370,000 (“Purchase Consideration”) based on the respective net asset value of the companies as at 30 June 2015.

Subsequently, the Company incorporated a wholly-owned subsidiary, Eindec Holdings Pte. Ltd. (“Eindec Holdings”), which acquired the equity interests in Eindec Malaysia, Eindec Shanghai and KA Thailand from the Company at the same Purchase Consideration which was satisfied by the allotment and issue of 1,000,000 new shares at the issue price of S\$6.37 per share to the Company.

On 15 July 2015, the Company and Xie Tong International entered into a supplemental agreement whereby it was agreed that the Purchase Consideration was to be satisfied by the allotment and issue of 1,000,000 shares at the issue price of S\$6.37 per share credited as fully paid in capital of the Company (“Share SPA Consideration Shares”) to Xie Tong International.

Pursuant to the share SPA, Xie Tong International subsequently renounced the share SPA consideration shares in favour of Weiye Holdings Limited. The share SPA was completed on 5 November 2015.

Pursuant to an asset sale and purchase agreement (the “Asset SPA”) dated 1 July 2015 entered into between the Company and Xie Tong Technology Pte Ltd (“Xie Tong Technology”), the Company acquired Xie Tong Technology’s business undertakings, comprising the design, manufacture and distribution of clean room equipment and air distribution and ventilation products, the related intellectual property rights and licences, and the related assets and liabilities (collectively, the “Xie Tong Technology Business”), save for a term loan from Bank of China Limited, Singapore Branch, and all tax obligations of Xie Tong Technology, for a total purchase consideration of S\$2,930,000.



# Notes to the Financial Statements

## 2 Group Restructuring Exercise (cont'd)

On 15 July 2015, the Company and Xie Tong Technology entered into a supplemental agreement ("Asset Supplemental SPA") whereby it was agreed that all tax obligations of Xie Tong Technology were to be transferred to the Company, effective as of 15 July 2015. Pursuant to the Asset SPA and the Asset Supplement SPA, the purchase consideration was agreed between the parties at the net asset value of the Xie Tong Technology business (including the tax obligations of Xie Tong Technology) as at 30 June 2015 and was to be satisfied by the allotment and issue of 1,000,000 shares at the issue price of S\$2.93 per share credited as fully paid in the capital of the Company ("Asset SPA Consideration Shares") to Xie Tong Technology, and the assumption of responsibility by Eidec Singapore Pte. Ltd. ("Eidec Singapore"), a wholly owned subsidiary incorporated by Eidec Holdings on 19 May 2015, for the satisfaction of all the liabilities of Xie Tong Technology existing at the date of completion of the Asset SPA, being 1 July 2015.

Subsequently, the Company and Eidec Singapore entered into an asset sale and purchase agreement pursuant to which Eidec Singapore acquired the Xie Tong Technology Business from the Company at the same asset purchase consideration. According to the Asset SPA and Asset Supplemental SPA, the Company nominated Eidec Singapore to hold the Xie Tong Technology business and to assume the responsibility for the satisfaction of all liabilities of Xie Tong Technology existing at the date of completion of the Asset SPA.

Pursuant to the Asset SPA, Xie Tong Technology subsequently renounced the Asset SPA consideration shares in favour of Weiye Holdings Limited.

On 22 July 2015, Eidec Holdings incorporated a wholly-owned subsidiary, Eidec Shenzhen Environmental Technology Co., Ltd ("Eidec Shenzhen"), in Shenzhen, People's Republic of China. The registered capital of Eidec Shenzhen is RMB 20 million.

## 3 Basis of preparation

### 3.1 Statement of compliance

The financial statements have been prepared in accordance with the Singapore Financial Reporting Standards (FRS).

### 3.2 Basis of measurement

The financial statements have been prepared on the historical cost basis except as otherwise described in the notes below.

### 3.3 Functional and presentation currency

These financial statements are presented in Singapore dollars, which is the Company's functional currency. All financial information presented in Singapore dollars have been rounded to the nearest thousand, unless otherwise stated.

### 3.4 Use of estimates and judgements

The preparation of the financial statements in conformity with FRSs requires management to make judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, income and expenses. Actual results may differ from these estimates.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimates are revised and in any future periods affected.

# Notes to the Financial Statements

## 3 Basis of preparation (cont'd)

### 3.4 Use of estimates and judgements (cont'd)

Information about critical judgements in applying accounting policies and assumptions and estimation uncertainties that have a significant risk of resulting in a material adjustment within the next financial year are included in the following note 25.

### 3.5 Preparation of financial statements

Entities under common control are entities which are ultimately controlled by the same parties and that control is not transitory. Control exists when the Group is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. The financial statements of common controlled entities are included in the combined financial statements from the date that control commences until the date that control ceases.

The combined financial statements of the Group for the relevant period were prepared in a manner similar to the "pooling-of-interest" method, as if the entities within the Group were operating as a single economic enterprise from the beginning of the earliest comparative period covered by the relevant period within the Group. Such manner of presentation reflects the economic substance of the combining companies, which were under common control throughout the relevant period.

The identifiable assets and liabilities of all commonly controlled entities are accounted for at their historical costs. The accounting policies of common controlled entities have been changed where necessary to align them with the policies adopted by the Group.

The consolidated financial statements are prepared as if, the group restructuring exercise had occurred at the beginning of the earliest period presented in these financial statements.

These combined financial statements of the Group are the combination or aggregation of all the financial statements of the entities of the Group and have been prepared based on:

- the separate audited statutory financial statements of Xie Tong Technology for the financial year ended 31 December 2014 prepared in accordance with Singapore Financial Reporting Standards ("FRS"). The statutory financial statements of Xie Tong Technology for the financial year ended 31 December 2014 was audited by KPMG LLP Singapore, a firm of Chartered Accountants registered with the Accounting and Corporate Regulatory Authority, Singapore, in accordance with Singapore Standards on Auditing. These audited statutory financial statements were not subject to any audit qualifications, modifications or disclaimers;
- the separate audited financial statements of Eindec Malaysia prepared in accordance with FRS for the financial year ended 31 December 2014. These financial statements were audited by another member firm of KPMG International, for the purpose of the consolidated financial statements of Weiye Holdings; and
- the separate unaudited financial statements of Eindec Shanghai and KA Thailand for the financial year ended 31 December 2014. Eindec Shanghai and KA Thailand are not significant subsidiaries of the Group.

All material intra-group transactions and balances have been eliminated on combination

# Notes to the Financial Statements

## 4 Significant accounting policies

The accounting policies set out below have been applied consistently to all periods presented in these financial statements, and have been applied consistently by Group entities.

### 4.1 Basis of consolidation

#### *Business combinations*

Business combinations are accounted for using the acquisition method in accordance with FRS 103 *Business Combination* as at the acquisition date, which is the date on which control is transferred to the Group.

The Group measures goodwill at the acquisition date as:

- the fair value of the consideration transferred; plus
- the recognised amount of any non-controlling interests in the acquiree; plus
- if the business combination is achieved in stages, the fair value of the pre-existing equity interest in the acquiree,

over the net recognised amount (generally fair value) of the identifiable assets acquired and liabilities assumed. Any goodwill that arises is tested annually for impairment.

When the excess is negative, a bargain purchase gain is recognised immediately in profit or loss.

The consideration transferred does not include amounts related to the settlement of pre-existing relationships. Such amounts are generally recognised in profit or loss.

Any contingent consideration payable is recognised at fair value at the acquisition date and included in the consideration transferred. If the contingent consideration is classified as equity, it is not remeasured and settlement is accounted for within equity. Otherwise, subsequent changes to the fair value of the contingent consideration are recognised in profit or loss.

When share-based payment awards (replacement awards) are exchanged for awards held by the acquiree's employees (acquiree's awards) and relate to past services, then all or a portion of the amount of the acquirer's replacement awards is included in measuring the consideration transferred in the business combination. This determination is based on the market-based value of the replacement awards compared with the market-based value of the acquiree's awards and the extent to which the replacement awards relate to past and/or future service.

Non-controlling interests that are present ownership interests and entitle their holders to a proportionate share of the acquiree's net assets in the event of liquidation are measured either at fair value or at the non-controlling interests' proportionate share of the recognised amounts of the acquiree's identifiable net assets, at the acquisition date. The measurement basis taken is elected on a transaction-by-transaction basis. All other non-controlling interests are measured at acquisition-date fair value or, unless another measurement basis is required by FRS.

Costs related to the acquisition, other than those associated with the issue of debt or equity securities, that the Group incurs in connection with a business combination are expensed as incurred.

Changes in the Group's interest in a subsidiary that do not result in a loss of control are accounted for as transactions with owners in their capacity as owners and therefore no adjustments are made to goodwill and no gain or loss is recognised in profit or loss. Adjustments to non-controlling interests arising from transactions that do not involve the loss of control are based on a proportionate amount of the net assets of the subsidiary.

# Notes to the Financial Statements

## 4 Significant accounting policies (cont'd)

### 4.1 Basis of consolidation (cont'd)

#### *Subsidiaries*

Subsidiaries are entities controlled by the Group. The Group controls an entity when it is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. The financial statements of subsidiaries are included in the consolidated financial statements from the date that control commences until the date that control ceases.

The accounting policies of subsidiaries have been changed when necessary to align them with the policies adopted by the Group. Losses applicable to the non-controlling interests in a subsidiary are allocated to the non-controlling interests even if doing so causes the non-controlling interests to have a deficit balance.

#### *Acquisition from entities under common control*

Business combinations arising from transfer of interests in entities that are under the control of the shareholder that controls the Group are accounted for as if the acquisition had occurred at the beginning of the earliest comparative year presented or, if later, at the date that common control was established; for this purpose comparatives are restated. The assets and liabilities acquired are recognised at the carrying amounts recognised previously in the Group controlling shareholder's combined financial statements. The components of equity of the acquired entities are added to the same components within Group equity and any gain or loss arising is recognised directly in equity.

#### *Transactions eliminated on consolidation*

Intra-group balances and transactions, and any unrealised income and expenses arising from intra-group transactions, are eliminated in preparing the consolidated financial statements. Unrealised gains arising from transactions with equity-accounted investees are eliminated against the investment to the extent of the Group's interest in the investee. Unrealised losses are eliminated in the same way as unrealised gains, but only to the extent that there is no evidence of impairment.

#### *Subsidiaries in the separate financial statements*

Investments in subsidiaries are stated in the Company's statement of financial position at cost less accumulated impairment losses.

### 4.2 Foreign currency

#### *Foreign currency transactions*

Transactions in foreign currencies are translated to the respective functional currencies of Group entities at exchange rates at the dates of the transactions. Monetary assets and liabilities denominated in foreign currencies at the end of the reporting period are translated to the functional currency at the exchange rate at that date. The foreign currency gain or loss on monetary items is the difference between amortised cost in the functional currency at the beginning of the year, adjusted for effective interest and payments during the year, and the amortised cost in foreign currency translated at the exchange rate at the end of the year.

# Notes to the Financial Statements

## 4 Significant accounting policies (cont'd)

### 4.2 Foreign currency (cont'd)

#### *Foreign currency transactions (cont'd)*

Non-monetary assets and liabilities denominated in foreign currencies that are measured at fair value are translated to the functional currency at the exchange rate at the date that the fair value was determined. Non-monetary items in a foreign currency that are measured in terms of historical cost are translated using the exchange rate at the date of the transaction. Foreign currency differences arising on translation are recognised in profit or loss, except for the following differences which are recognised in other comprehensive income arising on the translation of:

- available-for-sale equity instruments (except on impairment in which case foreign currency differences that have been recognised in other comprehensive income are reclassified to profit or loss);
- a financial liability designated as a hedge of the net investment in a foreign operation to the extent that the hedge is effective; or
- qualifying cash flow hedges to the extent the hedge is effective.

#### *Foreign operations*

The assets and liabilities of foreign operations, excluding goodwill and fair value adjustments arising on acquisition, are translated to Singapore dollars at exchange rates at the end of the reporting period. The income and expenses of foreign operations are translated to Singapore dollars at exchange rates at the dates of the transactions. Goodwill and fair value adjustments arising on the acquisition of a foreign operation on or after 1 January 2005 are treated as assets and liabilities of the foreign operation and are translated at the exchange rates at the end of the reporting period. For acquisitions prior to 1 January 2005, the exchange rates at the date of acquisition were used.

Foreign currency differences are recognised in other comprehensive income, and presented in the foreign currency translation reserve (translation reserve) in equity. However, if the foreign operation is a non-wholly-owned subsidiary, then the relevant proportionate share of the translation difference is allocated to the non-controlling interests. When a foreign operation is disposed of such that control, significant influence or joint control is lost, the cumulative amount in the translation reserve related to that foreign operation is reclassified to profit or loss as part of the gain or loss on disposal. When the Group disposes of only part of its interest in a subsidiary that includes a foreign operation while retaining control, the relevant proportion of the cumulative amount is reattributed to non-controlling interests. When the Group disposes of only part of its investment in an associate or jointly controlled entity that includes a foreign operation while retaining significant influence or joint control, the relevant proportion of the cumulative amount is reclassified to profit or loss.

When the settlement of a monetary item receivable from or payable to a foreign operation is neither planned nor likely to occur in the foreseeable future, foreign exchange gains and losses arising from such a monetary item that are considered to form part of a net investment in a foreign operation are recognised in other comprehensive income, and are presented in the foreign currency translation reserve in equity.

# Notes to the Financial Statements

## 4 Significant accounting policies (cont'd)

### 4.3 Financial instruments

#### *Non-derivative financial assets*

The Group initially recognises loans and receivables on the date that they are originated. All other financial assets (including assets designated at fair value through profit or loss) are recognised initially on the trade date, which is the date that the Group becomes a party to the contractual provisions of the instrument.

The Group derecognises a financial asset when the contractual rights to the cash flows from the asset expire, or it transfers the rights to receive the contractual cash flows on the financial asset in a transaction in which substantially all the risks and rewards of ownership of the financial asset are transferred, or it neither transfers nor retains substantially all of the risks and rewards of ownership and does not retain control over the transferred asset. Any interest in transferred financial assets that is created or retained by the Group is recognised as a separate asset or liability.

Financial assets and liabilities are offset and the net amount presented in the statement of financial position when, and only when, the Group has a legal right to offset the amounts and intends either to settle on a net basis or to realise the asset and settle the liability simultaneously.

The Group's non-derivative financial assets comprise loans and receivables.

#### *Loans and receivables*

Loans and receivables are financial assets with fixed or determinable payments that are not quoted in an active market. Such assets are recognised initially at fair value plus any directly attributable transaction costs. Subsequent to initial recognition, loans and receivables are measured at amortised cost using the effective interest method, less any impairment losses.

Loans and receivables comprise cash and cash equivalents, and trade and other receivables, excluding prepayments.

For the purpose of the statement of cash flows, bank overdrafts that are repayable on demand and that forms an integral part of the Group's cash management are included in cash and cash equivalents.

#### *Non-derivative financial liabilities*

The Group initially recognises financial liabilities designated at fair value through profit or loss on the trade date at which the Group becomes a party to the contractual provisions of the instrument.

The Group derecognises a financial liability when its contractual obligations are discharged, cancelled or when they expire.

Financial assets and liabilities are offset and the net amount presented in the statement of financial position when, and only when, the Group has a legal right to offset the amounts and intends either to settle on a net basis or to realise the asset and settle the liability simultaneously.

The Group classifies non-derivative financial liabilities into the other financial liabilities category. Such financial liabilities are recognised initially at fair value plus any directly attributable transaction costs. Subsequent to initial recognition, these financial liabilities are measured at amortised cost using the effective interest method.

Other financial liabilities comprise loans and borrowings, and trade and other payables.



# Notes to the Financial Statements

## 4 Significant accounting policies (cont'd)

### 4.3 Financial instruments (cont'd)

#### *Share capital*

##### *Ordinary shares*

Ordinary shares are classified as equity. Incremental costs directly attributable to the issue of ordinary shares are recognised as a deduction from equity, net of any tax effects.

### 4.4 Property, plant and equipment

#### *Recognition and measurement*

Items of property, plant and equipment are measured at cost less accumulated depreciation and accumulated impairment losses.

Cost includes expenditure that is directly attributable to the acquisition of the asset. The cost of self-constructed assets includes:

- the cost of materials and direct labour;
- any other costs directly attributable to bringing the assets to a working condition for their intended use;
- when the Group has an obligation to remove the asset or restore the site, an estimate of the costs of dismantling and removing the items and restoring the site on which they are located; and
- capitalised borrowing costs.

Cost may also include transfers from equity of any gain or loss on qualifying cash flow hedges of foreign currency purchases of property, plant and equipment. Purchased software that is integral to the functionality of the related equipment is capitalised as part of that equipment.

When parts of an item of property, plant and equipment have different useful lives, they are accounted for as separate items (major components) of property, plant and equipment.

The gain or loss on disposal of an item of property, plant and equipment (calculated as the difference between the net proceeds from disposal and the carrying amount of the item) is recognised in profit or loss.

Freehold buildings are measured at cost less accumulated depreciation on buildings and impairment losses recognised.

#### *Subsequent costs*

The cost of replacing a component of an item of property, plant and equipment is recognised in the carrying amount of the item if it is probable that the future economic benefits embodied within the component will flow to the Group, and its cost can be measured reliably. The carrying amount of the replaced component is derecognised. The costs of the day-to-day servicing of property, plant and equipment are recognised in profit or loss as incurred.

# Notes to the Financial Statements

## 4 Significant accounting policies (cont'd)

### 4.4 Property, plant and equipment (cont'd)

#### *Depreciation*

Depreciation is based on the cost of an asset less its residual value. Significant components of individual assets are assessed and if a component has a useful life that is different from the remainder of that asset, that component is depreciated separately.

Depreciation is recognised as an expense in profit or loss on a straight-line basis over the estimated useful lives of each component of an item of property, plant and equipment, unless it is included in the carrying amount of another asset. Leased assets are depreciated over the shorter of the lease term and their useful lives unless it is reasonably certain that the Group will obtain ownership by the end of the lease term. Freehold land is not depreciated.

Depreciation is recognised from the date that the property, plant and equipment are installed and are ready for use, or in respect of internally constructed assets, from the date that the asset is completed and ready for use.

The estimated useful lives for the current and comparative years are as follows:

Freehold building	50 years
Factory equipment	5 to 20 years
Building and factory improvements	5 to 10 years
Plant and machinery	5 to 12 years
Motor vehicles	5 years
Furniture and fittings	3 to 10 years
Office equipment and computers	3 to 10 years

Depreciation methods, useful lives and residual values are reviewed at the end of each reporting period and adjusted if appropriate.

### 4.5 Intangible assets

#### *Research and development*

Expenditure on research activities, undertaken with the prospect of gaining new scientific or technical knowledge and understanding, is recognised in profit or loss as incurred.

Development activities involve a plan or design for the production of new or substantially improved products and processes. Development expenditure is capitalised only if development costs can be measured readily, the product or process is technically and commercially feasible, future economic benefits are probable, and the Group intends to and has sufficient resources to complete development and to use or sell the assets. The expenditure capitalised includes the cost of materials, direct labour, overhead costs that are directly attributable to preparing the assets for its intended use, and capitalised borrowing costs. Other development expenditure is recognised in profit or loss as incurred.

Capitalised development expenditure is measured at cost less accumulated amortisation and accumulated impairment losses.

# Notes to the Financial Statements

## 4 Significant accounting policies (cont'd)

### 4.5 Intangible assets (cont'd)

#### *Subsequent expenditure*

Subsequent expenditure is capitalised only when it increases the future economic benefits embodied in the specific asset to which it relates. All other expenditure, including expenditure on internally generated goodwill and brands, is recognised in profit or loss as incurred.

#### *Amortisation*

Amortisation is calculated based on the cost of the asset less its residual value.

Amortisation is recognised in profit or loss on a straight-line basis over the estimated useful lives of intangible assets, other than goodwill, from the date that they are available for use. The estimated useful lives for the current and comparative years are as follows:

Capitalised developments costs – 3 years

Amortisation methods, useful lives and residual values are reviewed at the end of each reporting period and adjusted if appropriate.

### 4.6 Leased assets

Leases in terms of which the Group assumes substantially all the risks and rewards of ownership are classified as finance leases. Upon initial recognition, the leased asset is measured at an amount equal to the lower of its fair value and the present value of the minimum lease payments. Subsequent to initial recognition, the asset is accounted for in accordance with the accounting policy applicable to that asset.

Other leases are operating leases and are not recognised in the Group's statement of financial position.

### 4.7 Inventories

Inventories are measured at the lower of cost and net realisable value. The cost of inventories is based on the first-in first-out principle, and includes expenditure incurred in acquiring the inventories, production or conversion costs and other costs incurred in bringing them to their existing location and condition. In the case of manufactured inventories and work in progress, cost includes an appropriate share of production overheads based on normal operating capacity.

Net realisable value is the estimated selling price in the ordinary course of business, less the estimated costs of completion and estimated costs necessary to make the sale.

# Notes to the Financial Statements

## 4 Significant accounting policies (cont'd)

### 4.8 Impairment

#### *Non-derivative financial assets*

A financial asset not carried at fair value through profit or loss is assessed at the end of each reporting period to determine whether there is objective evidence that it is impaired. A financial asset is impaired if objective evidence indicates that a loss event(s) has occurred after the initial recognition of the asset, and that the loss event(s) has an impact on the estimated future cash flows of that asset that can be estimated reliably.

Objective evidence that financial assets (including equity securities) are impaired can include default or delinquency by a debtor, restructuring of an amount due to the Group on terms that the Group would not consider otherwise, indications that a debtor or issuer will enter bankruptcy, adverse changes in the payment status of borrowers or issuers in the group, economic conditions that correlate with defaults or the disappearance of an active market for a security. In addition, for an investment in an equity security, a significant or prolonged decline in its fair value below its cost is objective evidence of impairment.

#### *Loans and receivables*

The Group considers evidence of impairment for loans and receivables at both a specific asset and collective level. All individually significant loans and receivables are assessed for specific impairment. All individually significant receivables found not to be specifically impaired are then collectively assessed for any impairment that has been incurred but not yet identified.

Loans and receivables that are not individually significant are collectively assessed for impairment by grouping together loans and receivables with similar risk characteristics.

In assessing collective impairment, the Group uses historical trends of the probability of default, the timing of recoveries and the amount of loss incurred, adjusted for management's judgement as to whether current economic and credit conditions are such that the actual losses are likely to be greater or less than suggested by historical trends.

An impairment loss in respect of a financial asset measured at amortised cost is calculated as the difference between its carrying amount and the present value of the estimated future cash flows, discounted at the asset's original effective interest rate. Losses are recognised in profit or loss and reflected in an allowance account against loans and receivables. Interest on the impaired asset continues to be recognised. When the Group considers that there are no realistic prospects of recovery of the asset, the relevant amounts are written off. If the amount of impairment loss subsequently decreases and the decrease can be related objectively to an event occurring after the impairment was recognised, then the previously recognised impairment loss is reversed through profit or loss.

# Notes to the Financial Statements

## 4 Significant accounting policies (cont'd)

### 4.8 Impairment (cont'd)

#### *Non-financial assets*

The carrying amounts of the Group's non-financial assets are reviewed at each reporting date to determine whether there is any indication of impairment. If any such indication exists, then the asset's recoverable amount is estimated. For goodwill and intangible assets that have indefinite useful lives or that are not yet available for use, the recoverable amount is estimated each year at the same time. An impairment loss is recognised if the carrying amount of an asset or its related cash-generating unit (CGU) exceeds its estimated recoverable amount.

The recoverable amount of an asset or CGU is the greater of its value in use and its fair value less costs to sell. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset or CGU. For the purpose of impairment testing, assets that cannot be tested individually are grouped together into the smallest group of assets that generates cash inflows from continuing use that are largely independent of the cash inflows of other assets or CGUs. Subject to an operating segment ceiling test, for the purposes of goodwill impairment testing, CGUs to which goodwill has been allocated are aggregated so that the level at which impairment testing is performed reflects the lowest level at which goodwill is monitored for internal reporting purposes.

Goodwill acquired in a business combination is allocated to groups of CGUs that are expected to benefit from the synergies of the combination.

The Group's corporate assets do not generate separate cash inflows and are utilised by more than one CGU. Corporate assets are allocated to CGUs on a reasonable and consistent basis and tested for impairment as part of the testing of the CGU to which the corporate asset is allocated.

Impairment losses are recognised in profit or loss. Impairment losses recognised in respect of CGUs are allocated first to reduce the carrying amount of any goodwill allocated to the CGU (group of CGUs), and then to reduce the carrying amounts of the assets in the CGU (group of CGUs) on a *pro rata* basis.

An impairment loss in respect of goodwill is not reversed. In respect of other assets, impairment losses recognised in prior periods are assessed at each reporting date for any indications that the loss has decreased or no longer exists. An impairment loss is reversed if there has been a change in the estimates used to determine the recoverable amount. An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortisation, if no impairment loss had been recognised.

### 4.9 Employee benefits

#### *Defined contribution plans*

A defined contribution plan is a post-employment benefit plan under which an entity pays fixed contributions into a separate entity and will have no legal or constructive obligation to pay further amounts. Obligations for contributions to defined contribution pension plans are recognised as an employee benefit expense in profit or loss in the periods during which related services are rendered by employees.

# Notes to the Financial Statements

## 4 Significant accounting policies (cont'd)

### 4.10 Revenue

#### *Sale of goods*

Revenue from the sale of goods in the course of ordinary activities is measured at the fair value of the consideration received or receivable, net of returns, trade discounts and volume rebates.

Revenue is recognised when significant risks and rewards of ownership have been transferred to the customer, recovery of the consideration is probable, the associated costs and possible return of goods can be estimated reliably, there is no continuing management involvement with the goods, and the amount of revenue can be measured reliably. If it is probable that discounts will be granted and the amount can be measured reliably, then the discount is recognised as a reduction of revenue as the sales are recognised.

The timing of the transfer of risks and rewards varies depending on the individual terms of the sales agreement. The Group assesses its revenue arrangements to determine if it is acting as principal or agent. The Group has concluded that it is acting as a principal in all of its revenue arrangements.

#### *Rental income from operating leases*

Rental income receivable under operating leases is recognised in profit or loss on a straight-line basis over the term of the lease, except where an alternative basis is more representative of the pattern of benefits to be derived from the leased asset. Lease incentives granted are recognised in profit or loss as an integral part of the total rental income to be received. Contingent rentals are recognised as income in the accounting period in which they are earned.

### 4.11 Lease payments

Payments made under operating leases are recognised in profit or loss on a straight-line basis over the term of the lease. Lease incentives received are recognised as an integral part of the total lease expense over the term of the lease.

Minimum lease payments made under finance leases are apportioned between the finance expense and the reduction of the outstanding liability. The finance expense is allocated to each period during the lease term so as to produce a constant periodic rate of interest on the remaining balance of the liability.

Contingent lease payments are accounted for by revising the minimum lease payments over the remaining term of the lease when the lease adjustment is confirmed.

#### *Determining whether an arrangement contains a lease*

At inception of an arrangement, the Group determines whether such an arrangement is or contains a lease. This will be the case if the following two criteria are met:

- the fulfilment of the arrangement is dependent on the use of a specific asset or assets; and
- the arrangement contains a right to use the asset(s).



# Notes to the Financial Statements

## 4 Significant accounting policies (cont'd)

### 4.11 Lease payments (cont'd)

At inception or upon reassessment of the arrangement, the Group separates payments and other consideration required by such an arrangement into those for the lease and those for other elements on the basis of their relative fair values. If the Group concludes for a finance lease that it is impracticable to separate the payments reliably, then an asset and a liability are recognised at an amount equal to the fair value of the underlying asset. Subsequently, the liability is reduced as payments are made and an imputed finance charge on the liability is recognised using the Group's incremental borrowing rate.

### 4.12 Finance income and finance costs

Interest income is recognised as it accrues in profit or loss, using the effective interest method.

Borrowing costs that are not directly attributable to the acquisition, construction or production of a qualifying asset are recognised in profit or loss using the effective interest method.

### 4.13 Tax

Tax expense comprises current and deferred tax. Current tax and deferred tax are recognised in profit or loss except to the extent that they relate to a business combination, or items recognised directly in equity or in other comprehensive income.

Current tax is the expected tax payable or receivable on the taxable income or loss for the year, using tax rates enacted or substantively enacted at the reporting date, and any adjustment to tax payable in respect of previous years.

Deferred tax is recognised in respect of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes.

Deferred tax is not recognised for:

- temporary differences on the initial recognition of assets or liabilities in a transaction that is not a business combination and that affects neither accounting nor taxable profit or loss;
- temporary differences related to investments in subsidiaries to the extent that the Group is able to control the timing of the reversal of the temporary difference and it is probable that they will not reverse in the foreseeable future; and
- taxable temporary differences arising on the initial recognition of goodwill.

The measurement of deferred taxes reflects the tax consequences that would follow the manner in which the Group expects, at the end of the reporting period, to recover or settle the carrying amount of its assets and liabilities. Deferred tax is measured at the tax rates that are expected to be applied to temporary differences when they reverse, based on the laws that have been enacted or substantively enacted by the reporting date.

# Notes to the Financial Statements

## 4 Significant accounting policies (cont'd)

### 4.13 Tax (cont'd)

Deferred tax assets and liabilities are offset if there is a legally enforceable right to offset current tax liabilities and assets, and they relate to taxes levied by the same tax authority on the same taxable entity, or on different tax entities, but they intend to settle current tax liabilities and assets on a net basis or their tax assets and liabilities will be realised simultaneously.

A deferred tax asset is recognised for unused tax losses, tax credits and deductible temporary differences, to the extent that it is probable that future taxable profits will be available against which they can be utilised. Deferred tax assets are reviewed at each reporting date and are reduced to the extent that it is no longer probable that the related tax benefit will be realised.

In determining the amount of current and deferred tax, the Group takes into account the impact of uncertain tax positions and whether additional taxes and interest may be due. The Group believes that its accruals for tax liabilities are adequate for all open tax years based on its assessment of many factors, including interpretations of tax law and prior experience. This assessment relies on estimates and assumptions and may involve a series of judgements about future events. New information may become available that causes the Group to change its judgement regarding the adequacy of existing tax liabilities; such changes to tax liabilities will impact tax expense in the period that such a determination is made.

### 4.14 Earnings per share

The Group presents basic and diluted earnings per share data for its ordinary shares. Basic earnings per share is calculated by dividing the profit or loss attributable to ordinary shareholders of the Company by the weighted average number of ordinary shares outstanding during the year, adjusted for own shares held. Diluted earnings per share is determined by adjusting the profit or loss attributable to ordinary shareholders and the weighted average number of ordinary shares outstanding, adjusted for own shares held, for the effects of all dilutive potential ordinary shares.

### 4.15 Segment reporting

An operating segment is a component of the Group that engages in business activities from which it may earn revenues and incur expenses, including revenues and expenses that relate to transactions with any of the Group's other components. All operating segments' operating results are reviewed regularly by the Group's Chief Executive Officer ("CEO") (the chief operating decision maker) to make decisions about resources to be allocated to the segment and to assess its performance, and for which discrete financial information is available.

Segment results that are reported to the Group's CEO include items directly attributable to a segment as well as those that can be allocated on a reasonable basis.

Segment capital expenditure is the total cost incurred during the year to acquire property, plant and equipment, and intangible assets other than goodwill.

# Notes to the Financial Statements

## 4 Significant accounting policies (cont'd)

### 4.16 New standards and interpretations not adopted

A number of new standards, amendments to standards and interpretations are effective for annual periods beginning after 1 January 2015, and have not been applied in preparing these financial statements. The Group is currently assessing the potential impact of adopting these new standards and interpretations, on the financial statements of the Group and the Company.

These new standards include, among others, FRS 115 *Revenue from Contracts with Customers* and FRS 109 *Financial Instruments* which are mandatory for adoption by the Group on 1 January 2018.

FRS 115 establishes a comprehensive framework for determining whether, how much and when revenue is recognised. It also introduces new cost guidance which requires certain costs of obtaining and fulfilling contracts to be recognised as separate assets when specific criteria are met. When effective, FRS 115 replaces existing revenue recognition guidance, including FRS 18 *Revenue*.

FRS 109 replaces most of the existing guidance in FRS 39 *Financial Instruments: Recognition and Measurement*. It includes revised guidance on classification and measurement of financial instruments, a new expected credit loss model for calculating impairment on financial assets, and new general hedge accounting requirements.

As FRS 115 and FRS 109, when effective, will change the existing accounting standards and guidance applied by the Group and the Company in accounting for revenue and financial instruments, these standards are expected to be relevant to the Group and the Company. The Group is currently assessing the potential impact on its financial statements and will implement the standards on the effective dates. The Group does not plan to adopt these standards early.

# Notes to the Financial Statements

## 5 Property, plant and equipment

Group	Freehold land \$'000	Freehold building \$'000	Building			Motor vehicles \$'000	Furniture and fittings \$'000	Office equipment & computers \$'000	Total \$'000
			Factory equipment \$'000	and factory improvements \$'000	Plant and machinery \$'000				
<b>Cost</b>									
At 1 January 2014	1,673	3,405	841	363	3,759	863	195	364	11,463
Additions	-	-	3	-	46	19	-	27	95
Disposals	-	-	-	-	-	(222)	-	-	(222)
Written off	-	-	(18)	-	(4)	-	-	(8)	(30)
Effects of movements in exchange rates	(27)	(61)	(7)	(6)	(31)	(6)	(2)	(1)	(141)
At 31 December 2014	1,646	3,344	819	357	3,770	654	193	382	11,165
At 1 January 2015	1,646	3,344	819	357	3,770	654	193	382	11,165
Additions	-	-	18	317	18	95	5	136	589
Disposals	(110)	(124)	(12)	(25)	(403)	(90)	(42)	(28)	(834)
Written off	-	-	(4)	-	(234)	-	-	(47)	(285)
Effects of movements in exchange rates	(198)	(425)	(49)	(46)	(304)	(47)	(18)	(6)	(1,093)
At 31 December 2015	1,338	2,795	772	603	2,847	612	138	437	9,542

# Notes to the Financial Statements

## 5 Property, plant and equipment (cont'd)

Group	Freehold land \$'000	Freehold building \$'000	Building and factory equipment improvements \$'000			Plant and machinery \$'000	Motor vehicles \$'000	Furniture and fittings \$'000	Office equipment & computers \$'000	Total \$'000
			Factory equipment \$'000	Building improvements \$'000	Plant and machinery \$'000					
<b>Accumulated depreciation</b>										
At 1 January 2014	-	708	679	133	3,125	810	162	298	5,915	
Depreciation charge for the year	-	71	33	16	133	28	7	29	317	
Disposals	-	-	-	-	-	(222)	-	-	(222)	
Written off	-	-	(15)	-	(4)	-	-	(7)	(26)	
Effects of movements in exchange rates	-	(11)	(5)	(1)	(21)	(6)	(2)	(1)	(47)	
At 31 December 2014	-	768	692	148	3,233	610	167	319	5,937	
At 1 January 2015	-	768	692	148	3,233	610	167	319	5,937	
Depreciation charge for the year	-	66	27	38	118	36	6	33	324	
Disposals	-	(68)	(8)	(25)	(403)	(90)	(42)	(28)	(664)	
Written off	-	-	(2)	-	(233)	-	-	(39)	(274)	
Effects of movements in exchange rates	-	(95)	(37)	(17)	(257)	(39)	(16)	(5)	(466)	
At 31 December 2015	-	671	672	144	2,458	517	115	280	4,857	
<b>Carrying amounts</b>										
At 1 January 2014	1,673	2,697	162	230	634	53	33	66	5,548	
At 31 December 2014	1,646	2,576	127	209	537	44	26	63	5,228	
At 31 December 2015	1,338	2,124	100	459	389	95	23	157	4,685	

# Notes to the Financial Statements

## 5 Property, plant and equipment (cont'd)

### *Assets held under finance lease*

The carrying amount of plant and machinery of the Group held under finance leases as at 31 December 2015 was \$75,000 (2014: nil).

There were no assets of the Company held under finance lease as at 31 December 2015 and 2014.

### *Security*

As at 31 December 2015, the Group's property, plant and equipment with a total carrying value of \$4,119,000 (2014: \$4,888,000), were pledged as collaterals for the Group's borrowings (see note 12).

## 6 Intangible assets

<b>Group</b>	<b>Development costs \$'000</b>
<b>Cost</b>	
At 1 January 2014	–
Additions	196
At 31 December 2014	<u>196</u>
At 1 January 2015	196
Additions	347
At 31 December 2015	<u>543</u>
<b>Accumulated amortisation</b>	
At 1 January 2014, 31 December 2014, 1 January 2015 and 31 December 2015	<u>–</u>
<b>Carrying amounts</b>	
At 1 January 2014	–
At 31 December 2014	<u>196</u>
At 31 December 2015	<u>543</u>

Intangible assets comprise development expenditure capitalised in relation to new products developed by the Group.



# Notes to the Financial Statements

## 7 Investments in subsidiaries

	<u>Company</u> <u>2015</u> <u>\$'000</u>
Unquoted equity shares, at cost	<u>9,300</u>

Details of the subsidiaries at the end of the financial year are as follows:

<u>Name</u>	<u>Country of incorporation</u>	<u>Principal activities</u>	<u>Equity interest</u> <u>2015</u> <u>%</u>
* Eidec Holdings Pte. Ltd.	Singapore	Investment holding	100
<b>Held through Eidec Holdings Pte. Ltd.</b>			
* Eidec Singapore Pte. Ltd.	Singapore	Manufacturers and traders in air-conditioning and clean room equipment	100
▲ Eidec Technology (Malaysia) Sdn. Bhd.	Malaysia	Manufacturers and traders in air-conditioning and clean room equipment	100
^@ Kyodo-Allied (Thailand) Company Limited	Thailand	Manufacturers, importers, exporters and traders in air-conditioning materials, supplies and equipment	49 <sup>#</sup>
@ Eidec (Shanghai) Co., Ltd	People's Republic of China ("PRC")	Clean room equipment and ventilation equipment wholesale, commission agency, import and export of industrial products and related supporting businesses	100
+ Eidec (Shenzhen) Environmental Technology Co., Ltd.	PRC	Industrial clean room equipment, air purification filter equipment and its parts and components, the transfer of technology of its own research and development, technology consultation, technology services and after-sales service	100

\* Audited by KPMG LLP, Singapore

▲ Audited by member firm of KPMG International

+ Audited for the purpose of group consolidation by member firms of KPMG International

@ Not a significant subsidiary under SGX Listing Rule 717

^ In the process of liquidation

# This represents the legal interests of the Group in Kyodo-Allied (Thailand) Company Limited. Kyodo-Allied (Thailand) Company Limited is considered a wholly-owned subsidiary of Eidec Corporation Limited as the Group has beneficial interest in all the shares of the subsidiary.

# Notes to the Financial Statements

## 8 Inventories

	Group		Company
	2015 \$'000	2014 \$'000	2015 \$'000
Finished goods	312	141	–
Work in progress	143	232	–
Raw materials	1,939	2,299	–
	<u>2,394</u>	<u>2,672</u>	<u>–</u>

During the year, raw materials, changes in finished goods and work in progress included in cost of sales of the Group amounted to \$7,340,000 (2014: \$6,381,000).

## 9 Trade and other receivables

	Group		Company
	2015 \$'000	2014 \$'000	2015 \$'000
Trade receivables	3,067	3,399	–
Accrued trade receivables	945	112	–
Amounts due from:			
- ultimate holding company (non-trade)	101	1,196	101
- related corporation (non-trade)	–	247	–
- subsidiary (non-trade)	–	–	661
Other receivables and deposits	266	201	–
Loans and receivables	4,379	5,155	762
Prepayments	2,138	88	1,901
	<u>6,517</u>	<u>5,243</u>	<u>2,663</u>

The non-trade amounts due from ultimate holding company, related corporation and subsidiary are unsecured and interest-free, and are repayable on demand. There is no allowance for impairment loss arising from these outstanding balances.

Trade receivables of the Group are non-interest bearing and are normally settled on 30 to 60 days (2014: 30 to 60 terms) credit terms. They are recognised at their original invoiced amounts which represent their fair values on initial recognition.

As at 31 December 2015, prepayments include legal and professional fees amounting to \$1.9 million paid for the listing of the Company on the Catalist of SGX-ST.

# Notes to the Financial Statements

## 9 Trade and other receivables (cont'd)

### *Impairment loss*

The ageing of loans and receivables at the reporting date is as follows:

	Gross	Impairment	Gross	Impairment
	2015	losses	2014	losses
	\$'000	\$'000	\$'000	\$'000
<b>Group</b>				
Neither past due nor impaired	2,627	–	3,180	–
Past due 1 – 30 days	749	–	1,378	–
Past due 31 – 60 days	354	–	302	–
Past due 61 – 90 days	158	–	103	–
Past due more than 90 days	491	–	192	–
	<u>4,379</u>	<u>–</u>	<u>5,155</u>	<u>–</u>
<b>Company</b>				
Neither past due nor impaired	<u>762</u>	<u>–</u>	<u>–</u>	<u>–</u>

The movements in impairment loss in respect of loans and receivables are as follows:

	Group	
	2015	2014
	\$'000	\$'000
At 1 January	–	28
Written-off	–	(28)
At 31 December	<u>–</u>	<u>–</u>

Trade receivables that are individually determined to be impaired at the end of the reporting period relate to debtors that are in financial difficulties and have defaulted in payments. These receivables are not secured by any collateral or credit enhancements.

The Group and the Company's exposure to credit risk related to trade and other receivables are disclosed in note 24.

# Notes to the Financial Statements

## 10 Share capital

	No. of shares	
	2015	2014
<b>Fully paid ordinary shares, with no par value:</b>		
At 2 April 2015 (date of incorporation)		
- Issue of subscriber's shares	1	-
Issue of shares pursuant to the restructuring exercise	2,000,000	-
Subdivision of shares	69,899,999	-
At 31 December	<u>71,900,000</u>	<u>-</u>

As at the date of its incorporation, the Company issued one subscriber share to its immediate and ultimate holding company, Weiye Holdings Limited, at \$1 for cash. Pursuant to the Restructuring Exercise, the Company issued 2,000,000 new shares to Weiye Holdings Limited. On 8 December 2015, the Company undertook a sub-division of its shares from 2,000,001 shares into 71,900,000 shares.

The holders of ordinary shares are entitled to receive dividends as and when declared by the Company. All ordinary shares carry one vote per share without restrictions.

At 31 December 2015, there were no share options issued by the Company.

## 11 Other reserves

	Group	
	2015 \$'000	2014 \$'000
Statutory reserve	43	-
Foreign currency translation reserve	(1,367)	(612)
Merger reserve	(9,225)	-
	<u>(10,549)</u>	<u>(612)</u>

# Notes to the Financial Statements

## 11 Other reserves (cont'd)

### Reserves

#### (a) *Statutory and other reserve*

In accordance with the Foreign Enterprise Law applicable to entities in the PRC, the Company's PRC subsidiaries are required to make appropriation to a Statutory Reserve Fund ("SRF"). At least 10% of the profit after tax as determined in accordance with the applicable PRC accounting standards and regulations must be allocated to the SRF until the cumulative total of the SRF reaches 50% of the PRC entity registered capital. Subject to approval from the relevant PRC authorities, the SRF may be used to offset any accumulated losses or increase the registered capital of the PRC entity. The SRF is not available for dividend distribution to shareholders.

	Group	
	2015	2014
	\$'000	\$'000
At 1 January	–	–
Transferred from accumulated profits	43	–
At 31 December	43	–

#### (b) *Foreign currency translation reserve*

The foreign currency translation reserve represents exchange differences arising from the translation of the financial statements of foreign operations whose functional currencies are different from that of the Company's functional currency.

#### (c) *Merger reserve*

This represents the difference between the consideration paid and the paid-in capital of the subsidiaries when entities under common control are accounted for by applying the pooling of interest method.

Movements in the reserves are shown in the statements of changes in equity.

# Notes to the Financial Statements

## 12 Loans and borrowings

This note provides information about the contractual terms of the Group's interest-bearing loans and borrowings, which are measured at amortised cost. For more information about the Group's exposure to interest rate and liquidity risks, see note 24.

	Group		Company
	2015 \$'000	2014 \$'000	2015 \$'000
<b>Current liabilities</b>			
Secured bank loans	226	245	–
Finance lease liabilities	23	–	–
Bank overdrafts	643	–	–
	<u>892</u>	<u>245</u>	<u>–</u>
<b>Non-current liabilities</b>			
Secured bank loans	186	473	–
Finance lease liabilities	27	–	–
	<u>213</u>	<u>473</u>	<u>–</u>
Total loans and borrowings	<u>1,105</u>	<u>718</u>	<u>–</u>

### Terms and debt repayment schedule

Terms and conditions of outstanding loans and borrowings are as follows:

	Currency	Nominal interest rate %	Year of maturity	2015		2014	
				Face value \$'000	Carrying amount \$'000	Face value \$'000	Carrying amount \$'000
<b>Group</b>							
Secured bank loans	MYR	5.35	2015	–	–	245	245
Secured bank loans	MYR	5.35	2016	226	226	–	–
Secured bank loans	MYR	5.35	2017	186	186	473	473
Finance lease liabilities	MYR	3.30	2016	23	23	–	–
Finance lease liabilities	MYR	3.30	2018	27	27	–	–
Bank overdrafts	MYR	0.75 – 2.00	2016	643	643	–	–
Total interest-bearing liabilities				<u>1,105</u>	<u>1,105</u>	<u>718</u>	<u>718</u>

The loans and borrowings of the Group are secured by the property, plant and equipment of a subsidiary (see note 5), deed of debenture provided by the subsidiary for RM 10 million and a corporate guarantee from the ultimate holding company.



# Notes to the Financial Statements

## 12 Loans and borrowings (cont'd)

### *Finance lease obligations*

Future minimum lease payments under finance leases together with the present value of the net minimum lease payments are as follows:

	Future minimum lease payments		Present value of payments		Future minimum lease payments		Present value of payments	
	2015	Interest	2015	2015	2014	Interest	2014	2014
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Group</b>								
Within one year	25	2	23		–	–		–
After one year but within five years	28	1	27		–	–		–
	53	3	50		–	–		–

The finance lease liabilities are secured by a charge over the leased assets.

## 13 Deferred tax liabilities

Movements in temporary differences during the year are as follows:

	Balance as at 1 January 2014	Recognised in profit or loss (note 20)	Balance as at 31 December 2014	Recognised in profit or loss (note 20)	Effects of exchange rate changes	Balance as at 31 December 2015
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
	<b>Group</b>					
Property, plant and equipment	232	5	237	1	(22)	216
Others	10	(17)	(7)	2	(7)	(12)
	242	(12)	230	3	(29)	204

Deferred tax assets have not been recognised in respect of the following temporary differences:

	Group	
	2015	2014
	\$'000	\$'000
Unutilised tax losses	1,593	15

The tax losses are subject to agreement by the tax authorities and compliance with tax regulations in the respective countries in which the loss-making subsidiaries operate. The deductible temporary differences do not expire under current tax legislation.

Deferred tax assets have not been recognised in respect of the tax losses because of the uncertainty over the availability of future taxable profits against which the Group can utilise the benefits.

# Notes to the Financial Statements

## 14 Trade and other payables

	Group		Company
	2015 \$'000	2014 \$'000	2015 \$'000
Trade payables	2,058	1,251	–
Advance receipts from customers	53	209	–
Amount due to ultimate holding company (non-trade)	2,394	4,357	2,394
Amount due to subsidiary (non-trade)	–	–	1,547
Accrued operating expenses	2,623	453	153
Other payables	576	98	6
	<u>7,704</u>	<u>6,368</u>	<u>4,100</u>

The Group's and the Company's exposure to currency and liquidity risk related to trade and other payables are disclosed in note 24.

The non-trade amount due to ultimate holding company is unsecured and repayable on demand. Interest is charged at three-month swap offer rate plus a margin of 3.5%.

The non-trade amount due to subsidiary is unsecured and interest-free, and is repayable on demand.

## 15 Significant related parties transactions

For the purposes of these financial statements, parties are considered to be related to the Group if the Group has the ability, directly or indirectly, to control the party or exercise significant influence over the party in making financial and operating decisions, or *vice versa*, or where the Group and the party are subject to common control or common significant influence. Related parties may be individuals or other entities.

In addition to the related party information disclosed elsewhere in the financial statements, the following significant transactions between the Group and related parties took place during the year on terms agreed between the parties:

### (i) **Key management personnel compensation**

Key management personnel of the Group are those persons having the authority and responsibility for planning, directing and controlling the activities of the Group. The Group considered the directors of the Company and those of its subsidiaries as key management personnel.

# Notes to the Financial Statements

## 15 Significant related parties transactions (cont'd)

### (i) Key management personnel compensation (cont'd)

	Group	
	2015 \$'000	2014 \$'000
Directors' fees		
- directors of the Company	88	-
Salaries, representing total compensation to key management personnel	654	352
PRC statutory welfare fund	-	-
CPF and the defined contributions	35	18
	<u>777</u>	<u>370</u>
Comprises amounts paid/payable to:		
- directors of the Company	376	370
- other key management personnel	401	-
	<u>777</u>	<u>370</u>

### (ii) Other related party transactions

Other than as disclosed elsewhere in the financial statements, transactions carried out in the normal course of business on terms agreed with related parties are as follows:

	Group		Company
	2015 \$'000	2014 \$'000	2015 \$'000
<b>Immediate and ultimate holding company</b>			
Interest expenses paid/payable	32	-	32
Shared services income received/receivable	(81)	(130)	-

## 16 Revenue

Revenue represents income from sale of goods.

## 17 Other operating income

	Group	
	2015 \$'000	2014 \$'000
Gain on disposal of property, plant and equipment	398	47
Interest income	4	3
Rental income	12	2
Foreign exchange gain, net	118	27
Others	20	24
Total	<u>552</u>	<u>103</u>

# Notes to the Financial Statements

## 18 Finance costs

	Group	
	2015	2014
	\$'000	\$'000
Interest expense on loans and borrowings	87	60

## 19 Profit before tax

The following items have been included in arriving at profit before tax:

		Group	
	Note	2015	2014
		\$'000	\$'000
Audit fees paid to:			
- auditors of the Company		119	33
- other auditors		6	4
Non-audit fees paid to:			
- auditors of the Company		5	-
- other auditors		4	3
Depreciation of property, plant and equipment	5	324	317
Employee benefits expense (see below)		4,436	3,461
Listing expenses		1,067	-
Operating lease expenses	22	204	122
Plant and equipment written off		11	4
<b>Employee benefits expense</b>			
Directors' fees		88	-
Salaries, bonuses and other costs		3,985	3,176
PRC statutory welfare fund		10	-
Contributions to defined contribution plans		353	285
		4,436	3,461

Included in listing expenses are fees paid/payable of \$220,000 (2014: nil) to the auditors of the Company which was engaged as reporting accountants for the proposed listing of the Company on the Catalist of SGX-ST.

# Notes to the Financial Statements

## 20 Income tax expense

	Group	
	2015	2014
	\$'000	\$'000
<b>Current tax expense</b>		
Current year	477	251
(Over)/under provision in respect of prior years	(1)	22
	476	273
<b>Deferred tax expense</b>		
Origination and reversal of temporary differences	3	7
Over provision in respect of prior years	–	(19)
	3	(12)
Income tax expense	479	261
<b>Reconciliation of effective tax rate</b>		
Profit before tax	1,268	1,627
Tax using the Singapore tax rate of 17% (2014: 17%)	216	277
Effect of different tax rate in different jurisdictions	131	28
Non-taxable income	(73)	(26)
Non-deductible expenses	13	2
Effect of tax relief	(93)	(19)
Deferred tax assets not recognised	286	1
(Over)/under provided in respect of prior years	(1)	3
Others	–	(5)
	479	261

# Notes to the Financial Statements

## 21 Earnings per share

The following tables reflect the profit and share data used in the computation of basic and diluted earnings per share ("EPS") for the years ended 31 December:

	Group	
	2015 \$'000	2014 \$'000
<b><i>Basic earnings per share is based on</i></b>		
Profit net of tax attributable to equity holders of the Company	789	1,366
	Number of shares	
	2015 '000	2014 '000
Weighted average number of ordinary shares	36,245	36,245
Basic earnings per share (SGD cents)	2.18	3.77

Basic EPS is calculated on the Group's profit for the financial year attributable to equity holders of the Company divided by the weighted average number of ordinary shares in issue during the financial period.

Diluted EPS is calculated on the same basis as basic EPS as there were no dilutive potential ordinary shares as at 31 December 2015 and 2014.

## 22 Operating lease commitments

Future minimum rental payable under non-cancellable operating leases (excluding land use rights) at the end of the reporting period are as follows:

	Group	
	2015 \$'000	2014 \$'000
Not later than one year	329	199
Later than one year but not later than five years	656	452
	985	651

Minimum lease payments recognised as an expense in profit or loss for the financial year amounted to \$204,000 (2014: \$122,000).



# Notes to the Financial Statements

## 23 Business and geographical segments

For management purposes, the Group is organised into business units based on the products and services offered, and has three reportable operating segments as follows:

### *I. Clean room equipment*

A clean room provides an environment where the humidity, temperature and particles in the air are precisely controlled. Clean room equipment include fan filter units, air showers, clean booths, pass boxes, clean hand dryers and clean benches, amongst others.

### *II. Heating ventilation and air-conditioning products*

Heating ventilation and air-conditioning products are essentially deflection grilles and air diffusers installed to channel and regulate the airflow into the environment within the building to ensure an even distribution of air within the confined space.

### *III. Air purifier*

Air purifiers (also referred to as air cleaners) are electrical devices that remove solid and gaseous pollutants from the air such as formaldehyde and PM2.5 which may pose adverse health risks that include breathing difficulties, asthma and allergies. Through the function of air filters or sterilising systems built into each air purifier, the concentration of dust, contaminants, fine particles and volatile organic compounds in the air are reduced to the benefit of individuals within the immediate vicinity.

### *IV. Others*

Others include cooling towers which is complementary to the heating ventilation and air-conditioning products in Singapore.

The Group's CEO monitors the operating results of its business units separately for the purpose of making decisions about resource allocation and performance assessment. Segment performance is evaluated based on operating profit or loss which in certain respects, as explained in the table below.

Income taxes are managed on a group basis and are not allocated to operating segments.

Transfer prices between operating segments are on an arm's length basis in a manner similar to transactions with third parties.

There are no inter-segment sales within the Group.

# Notes to the Financial Statements

## 23 Business and geographical segments (cont'd)

### Reconciliations of reportable revenues, profit or loss, assets and liabilities

	Clean room equipment		Heating ventilation and air-conditioning products				Air Purifier		Others		Total	
	2015	2014	2015	2014	2015	2014	2015	2014	2015	2014	2015	2014
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Revenue:	7,297	7,426	6,818	6,375	2,093	-	643	469	16,851	14,270		
External customers												
Segments results	881	1,150	500	413	902	-	135	121	2,418	1,684		
Interest income											4	3
IPO expenses											(1,067)	-
Finance costs											(87)	(60)
Profit before income tax									1,268	1,627		
Income tax expense									(479)	(261)		
Profit attributable to equity holders of the Company									789	1,366		
Segment assets	7,919	8,458	7,259	7,268	2,631	-	765	765	18,574	16,491		
Segment liabilities	3,148	3,235	3,147	2,835	1,078	-	331	298	7,704	6,368		
Current tax payable									444	167		
Deferred tax liabilities									204	230		
Loans and borrowings									1,105	718		
Total liabilities									9,457	7,483		
Other segment information												
Capital expenditure	136	49	127	43	661	196	12	3	936	291		
Depreciation of property, plant and equipment	146	166	137	142	28	-	13	9	324	317		

# Notes to the Financial Statements

## 23 Business and geographical segments (cont'd)

### *Geographical segment*

The Group's geographical segments are based on the location of the Group's assets. Sales to external customers disclosed in geographical segments are based on the geographical location of its customers.

The following table presents revenue, capital expenditure and certain assets information regarding the Group's geographical segments as at and for the years ended 31 December 2015 and 2014.

	<b>Singapore</b>	<b>Other ASEAN</b>	<b>Others</b>	<b>Total</b>
	<b>\$'000</b>	<b>countries</b>	<b>\$'000</b>	<b>\$'000</b>
	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
<b>31 December 2015</b>				
Revenue	9,251	5,018	2,582	16,851
Total assets	8,314	6,969	3,291	18,574
Capital expenditure	160	201	575	936
<b>31 December 2014</b>				
Revenue	8,675	3,324	2,271	14,270
Total assets	8,038	7,181	1,272	16,491
Capital expenditure	217	73	1	291

## 24 Financial risk management

### **Overview**

The Group has exposure to the following risks from its use of financial instruments:

- credit risk
- liquidity risk
- market risk

This note presents information about the Group's exposure to each of the above risks, the Group's objectives, policies and processes for measuring and managing risk, and the Group's management of capital.

# Notes to the Financial Statements

## 24 Financial risk management (cont'd)

### *Risk management framework*

The Board of Directors has overall responsibility for the establishment and oversight of the Group's risk management framework. The Board has established the Risk Management Committee, which is responsible for developing and monitoring the Group's risk management policies. The committee reports regularly to the Board of Directors on its activities.

The Group's risk management policies are established to identify and analyse the risks faced by the Group, to set appropriate risk limits and controls, and to monitor risks and adherence to limits. Risk management policies and systems are reviewed regularly to reflect changes in market conditions and the Group's activities. The Group, through its training and management standards and procedures, aims to develop a disciplined and constructive control environment in which all employees understand their roles and obligations.

The Audit Committee oversees how management monitors compliance with the Group's risk management policies and procedures, and reviews the adequacy of the risk management framework in relation to the risks faced by the Group. The Audit Committee is assisted in its oversight role by Internal Audit. Internal Audit undertakes both regular and ad hoc reviews of risk management controls and procedures, the results of which are reported to the Audit Committee.

### *Credit risk*

Credit risk is the risk of financial loss to the Group if a customer or counterparty to a financial instrument fails to meet its contractual obligations, and arises principally from the Group's receivables from customers to whom goods are sold.

The Group has policies in place to evaluate credit risk when accepting new customers.

Where necessary, the Group establishes an allowance for impairment loss that represents its estimate of incurred losses in respect of trade and other receivables. The main component of this allowance is a specific loss component that relates to individually significant exposures.

Cash and cash equivalents are placed with financial institutions which are regulated.

As at 31 December 2015 and 2014, there was no concentration of credit risk. The maximum exposure to credit risk is represented by the carrying amount of each financial asset in the statement of financial position.

# Notes to the Financial Statements

## 24 Financial risk management (cont'd)

### *Credit risk concentration profile*

The Group determines concentrations of credit risk by monitoring the country and industry sector profile of its trade receivables on an on-going basis. The credit risk concentration profile of the Group's trade and accrued receivables at the respective reporting dates are as follows:

	2015		2014	
	\$'000	%	\$'000	%
<b>By country</b>				
Singapore	2,524	62.9	1,658	47.2
Other ASEAN countries	1,195	29.8	936	26.7
Others	293	7.3	917	26.1
	<u>4,012</u>	<u>100.0</u>	<u>3,511</u>	<u>100.0</u>
<b>By products</b>				
Clean room equipment	1,879	46.8	1,957	55.7
Heating ventilation and air distribution equipment	1,826	45.5	1,491	42.5
Air purifier	237	5.9	–	–
Others	70	1.8	63	1.8
	<u>4,012</u>	<u>100.0</u>	<u>3,511</u>	<u>100.0</u>

### *Liquidity risk*

Liquidity risk is the risk that the Group will encounter difficulty in meeting the obligations associated with its financial liabilities that are settled by delivering cash or another financial asset.

The Group's approach to managing liquidity is to ensure, as far as possible, that it will always have sufficient liquidity to meet its liabilities when due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the Group's reputation.

The Group's objective is to maintain a balance between continuity of funding and flexibility through the use of bank loans. Approximately 80.7% (2014: 34.1%) of the Group's loans and borrowings will mature in less than one year based on the carrying amounts reflected in the statement of financial position as at 31 December 2015.

# Notes to the Financial Statements

## 24 Financial risk management (cont'd)

### *Analysis of financial instruments by remaining contractual maturities*

The following are the contractual maturities of financial liabilities, including estimated interest payments and excluding the impact of netting arrangements:

Group	Cash flows			
	Carrying amount \$'000	Contractual cash flows \$'000	Within 1 year \$'000	Between 2 to 5 years \$'000
<b>2015</b>				
<b>Non-derivative financial liabilities</b>				
Loans and borrowings	1,105	(1,205)	(970)	(235)
Trade and other payables <sup>^</sup>	7,651	(8,893)	(8,893)	–
	<u>8,756</u>	<u>(10,098)</u>	<u>(9,863)</u>	<u>(235)</u>
<b>2014</b>				
<b>Non-derivative financial liabilities</b>				
Loans and borrowings	718	(805)	(259)	(546)
Trade and other payables <sup>^</sup>	6,159	(6,159)	(6,159)	–
	<u>6,877</u>	<u>(6,964)</u>	<u>(6,418)</u>	<u>(546)</u>
<b>Company</b>				
<b>2015</b>				
<b>Non-derivative financial liabilities</b>				
Trade and other payables <sup>^</sup>	<u>4,100</u>	<u>(5,343)</u>	<u>(5,343)</u>	<u>–</u>

<sup>^</sup> Excludes advance receipts from customers.

### **Market risk**

Market risk is the risk that changes in market prices, such as foreign exchange rates, interest rates and equity prices, will affect the Group's income or the value of its holdings of financial instruments. The objective of market risk management is to manage and control market risk exposures within acceptable parameters, while optimising the return.

The Group and the Company does not have exposure to equity price risk.



# Notes to the Financial Statements

## 24 Financial risk management (cont'd)

### *Foreign currency risk*

Foreign currency risk of the Group arises from subsidiaries operating in foreign countries, which generate revenue and incur costs denominated in foreign currencies.

The Group does not hedge its exposures to these foreign currency risks but the management considers that a natural hedge exists between the assets and liabilities in each of its subsidiaries.

The Group manages its transactional exposure by a policy of matching, as far as possible, receipts and payments in each individual currency.

### *Exposure to currency risk*

The summary of quantitative data about the Group's exposure to foreign currency risk as provided to the management of the Group based on its risk management policy is as follows:

	US dollar \$'000	Japanese Yen \$'000
<b>Group</b>		
<b>2015</b>		
Trade and other receivables	578	–
Cash and cash equivalents	480	33
Trade and other payables	(315)	(32)
	743	1
<b>2014</b>		
Trade and other receivables	412	44
Cash and cash equivalents	957	157
Trade and other payables	(168)	–
	1,201	201

The Company is not exposed to any foreign currency risk.

# Notes to the Financial Statements

## 24 Financial risk management (cont'd)

### *Sensitivity analysis for foreign currency risk*

A 5% strengthening/(weakening) of the Singapore dollar, as indicated below, against the following currencies at the reporting date would have increased/(decreased) equity and profit or loss by the amounts shown below. This analysis is based on foreign currency exchange rate variances that the Group considered to be reasonably possible at the end of the reporting period. This analysis assumes that all other variables, in particular interest rates, remain constant. The analysis is performed on the same basis for 2014, as indicated below:

	<u>Group</u> <u>Profit or loss</u> <u>\$'000</u>
<b>31 December 2015</b>	
US dollars	(37)
Japanese Yen	–
	<u>–</u>
<b>31 December 2014</b>	
US dollars	(60)
Japanese Yen	(10)
	<u>(70)</u>

A 5% weakening of the Singapore dollar against the above currencies would have had an equal but opposite effect to the amounts shown above, on the basis that all other variables remain constant.

### *Interest rate risk*

Interest rate risk is the risk that the fair value or future cash flows of the Group's financial instruments will fluctuate because of changes in market interest rates.

The Group's exposure to interest rate risk arises primarily from its floating rate loans and borrowings. The Group's policy is to obtain the most favourable interest rates available.

### *Exposure to interest rate risk*

At the reporting date, the interest rate profile of the Group's interest-bearing financial instruments, as reported to the management, was as follows:

	<u>Group</u> <u>Carrying amount</u>	
	<u>2015</u>	<u>2014</u>
	<u>\$'000</u>	<u>\$'000</u>
<b>Fixed rate instrument</b>		
Finance lease liabilities	50	–
	<u>50</u>	<u>–</u>
<b>Variable rate instrument</b>		
Loans and borrowings	1,055	718
	<u>1,055</u>	<u>718</u>

# Notes to the Financial Statements

## 24 Financial risk management (cont'd)

### *Fair value sensitivity analysis for fixed rate instruments*

The Group does not account for any fixed rate financial assets at fair value through profit or loss. Therefore, a change in interest rates at the reporting date would not affect profit or loss.

### *Cash flow sensitivity analysis for variable rate instruments*

A change of 100 basis points in interest rates at the reporting date would have increased/ (decreased) profit or loss by the amounts shown below. This analysis assumes that all other variable, in particular foreign currency rates, remain constant. This analysis is performed on the same basis for 2014.

	Profit or loss	
	100 bp increase \$'000	100 bp decrease \$'000
<b>Group</b>		
<b>31 December 2015</b>		
Variable rate instruments	(11)	11
<b>31 December 2014</b>		
Variable rate instruments	(7)	7

### *Capital management*

The primary objective of the Group's capital management is to ensure that it maintains a strong credit rating and healthy capital ratios in order to support its business and maximise shareholder value.

The Group manages its capital structure and makes adjustments to it, in light of changes in economic conditions. To maintain or adjust the capital structure, the Group may adjust the dividend payment to shareholders, return capital to shareholders or issue new shares. No changes were made in the objectives, policies or processes during the period.

The Company's PRC subsidiaries are required by the relevant laws and regulations of the PRC to contribute to and maintain a non-distributable statutory reserve fund for which the utilisation is subject to approval by the relevant PRC authorities. This externally imposed capital requirement has been complied with by the subsidiaries for the financial year ended 31 December 2015.

### *Fair value*

Determination of fair values

### *Other financial assets and liabilities*

The carrying amounts of financial assets and liabilities with a maturity of less than one year (including trade and other receivables, cash and cash equivalents, and trade and other payables) approximate their fair values because of the short period to maturity. All other financial assets and liabilities are discounted to determine their fair values.

# Notes to the Financial Statements

## 24 Financial risk management (cont'd)

### *Fair value and classification of financial instruments*

	Loans and receivables \$'000	Other financial liabilities within the scope of FRS 39 \$'000	Total carrying amount \$'000	Fair value \$'000
<b>Group</b>				
<b>31 December 2015</b>				
Loans and receivables	4,379	–	4,379	4,379
Cash and cash equivalents	4,435	–	4,435	4,435
	<u>8,814</u>	<u>–</u>	<u>8,814</u>	<u>8,814</u>
Loan and borrowings	–	(1,105)	(1,105)	(1,105)
Trade and other payables*	–	(7,651)	(7,651)	(7,651)
	<u>–</u>	<u>(8,756)</u>	<u>(8,756)</u>	<u>(8,756)</u>
<b>31 December 2014</b>				
Loans and receivables	5,155	–	5,155	5,155
Cash and cash equivalents	3,095	–	3,095	3,095
	<u>8,250</u>	<u>–</u>	<u>8,250</u>	<u>8,250</u>
Loan and borrowings	–	(718)	(718)	(718)
Trade and other payables*	–	(6,159)	(6,159)	(6,159)
	<u>–</u>	<u>(6,877)</u>	<u>(6,877)</u>	<u>(6,877)</u>
<b>Company</b>				
<b>31 December 2015</b>				
Loans and receivables	762	–	762	762
Cash and cash equivalents	39	–	39	39
	<u>801</u>	<u>–</u>	<u>801</u>	<u>801</u>
Trade and other payables*	–	(4,100)	(4,100)	(4,100)

\* Excludes advance receipts from customers

# Notes to the Financial Statements

## 25 Accounting estimates and judgements

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

The Group believes the following critical accounting policies involve significant judgements and estimates used in the preparation of the financial statements.

### ***Depreciation of and impairment loss on property, plant and equipment***

Property, plant and equipment are depreciated on a straight-line basis over their useful lives which are estimated to be between 3 to 50 years. The Group reviews the estimated useful lives of these assets annually in order to determine the amount of depreciation expense to be recorded during any reporting period. The estimation of useful lives is based on assumptions about wear and tear, ageing, asset utilisation, anticipated use of the assets, technical standards and changes in demand as well as the Group's historical experience with similar assets. It is possible that future results of operations could be materially affected by changes in these estimates brought about by changes in the factors mentioned. A reduction in the estimated useful lives of property, plant and equipment would increase depreciation expense and decrease non-current assets.

The Group assesses at each reporting date whether there is objective evidence that its property, plant and equipment are impaired. To determine whether there is objective evidence of impairment, the Group considers factors such as general economic conditions, development in the property market, government policies and other factors which could affect the carrying value of these assets.

The estimates of recoverable amounts are based on either the fair value of the property, plant and equipment determined by a firm of independent professional valuers or management, or using comparable property valuation or the value-in-use of the assets determined by management. The fair value is based on market value, being the estimated amount for which a property could be exchanged on the date of the valuation between a willing buyer and a willing seller in an arm's length transaction after proper marketing wherein the parties had each acted knowledgeably, prudently and without compulsion. The recoverable amounts could change significantly as a result of changes in market conditions.

### ***Impairment loss on trade receivables***

The Group evaluates whether there is any objective evidence that trade receivables are impaired, and determine the amount of impairment loss as a result of the inability of the debtors to make the required payments. The Group bases the estimates on the ageing of the trade receivables balance, credit-worthiness of the debtors and historical write-off experience. If the financial conditions of the debtors were to deteriorate, actual write-offs would be higher than estimated.

### ***Income taxes***

Significant judgement is required in determining the taxability of certain income and deductibility of certain expenses during the estimation of the provision for income taxes and deferred tax liabilities/assets.

The Group exercises significant judgement to determine that the deferred tax assets are recognised to the extent that it is probable that future taxable profits will be available against which temporary differences can be utilised.

# Notes to the Financial Statements

## 25 Accounting estimates and judgements (cont'd)

### *Allowance for inventory obsolescence*

Where necessary, allowance for inventory obsolescence would be set up for estimated losses which may result from obsolete inventories held. The Group estimates the level of allowance based on the prevailing market conditions and historical provisioning experience. The required level of allowance could change significantly as a result of changes in market conditions.

## 26 Subsequent events

Subsequent to 31 December 2015, the Company was listed on the Catalist Board of SGX-ST on 15 January 2016 (the "Listing").

In connection with the Listing of the Company, 35.8 million new ordinary shares were issued at an issue price of \$0.21 per share. Following the completion of the listing, the issued and paid up share capital of the Company increased to approximately \$14.9 million comprising 107.7 million shares.

The net proceeds received from the Listing are approximately \$4.6 million, net of placement commission and other expenses amounting to approximately \$3.0 million.

## 27 Comparative information

The comparative information for the financial statements of the Group are combined financial statements which have been prepared based on the financial statements of entities of the Group under common control for the financial year ended 31 December 2014.

There is no comparative information for the Company's statement of financial position as the Company was incorporated on 2 April 2015 and is presenting its financial statements for the first time.

# Statistics of Shareholdings

As at 16 March 2016

ISSUED AND FULLY PAID UP CAPITAL	:	S\$16,818,001
NO. OF SHARES ISSUED	:	107,700,000
CLASS OF SHARES	:	ORDINARY SHARES
VOTING RIGHTS	:	1 VOTE PER SHARE

## DISTRIBUTION OF SHAREHOLDINGS

SIZE OF SHAREHOLDINGS	NO. OF SHAREHOLDERS	%	NO. OF SHARES	%
1 - 99	0	0.00	0	0.00
100 - 1,000	0	0.00	0	0.00
1,001 - 10,000	6	6.67	42,000	0.04
10,001 - 1,000,000	74	82.22	19,864,600	18.44
1,000,001 AND ABOVE	10	11.11	87,793,400	81.52
<b>TOTAL</b>	<b>90</b>	<b>100.00</b>	<b>107,700,000</b>	<b>100.00</b>

## TWENTY LARGEST SHAREHOLDERS

	NO. OF SHARES	%
WEIYE HOLDINGS LIMITED	71,900,000	66.76
CIMB SECURITIES (SINGAPORE) PTE LTD	3,327,000	3.09
SIM POH PING	2,316,200	2.15
DBS NOMINEES (PRIVATE) LIMITED	2,051,000	1.90
TANG AH HOY	1,600,000	1.49
TAN POH GUAN (CHEN BAOYUAN)	1,500,000	1.39
SIM PEI HWA	1,440,000	1.34
KOO AH SEANG	1,426,200	1.32
FISHER JASON CHRISTOPHER	1,193,000	1.11
UOB KAY HIAN PRIVATE LIMITED	1,040,000	0.97
LEE LOI SING	1,000,000	0.93
PECK CHUAN YONG	1,000,000	0.93
CHENG CHAI HAP	950,000	0.88
NG GEOK TIN (HUANG YUZHEN)	920,300	0.85
LIM TIONG KHENG STEVEN	910,000	0.84
DE SOUZA JEREMY LARRY	898,100	0.83
WU YING KUM	850,000	0.79
LIM THIAM SOON	800,000	0.74
LIAO YUSHEN	760,000	0.71
LIN SIN HOE	750,000	0.70
	<b>96,631,800</b>	<b>89.72</b>



# Statistics of Shareholdings

As at 16 March 2016

<b>SUBSTANTIAL SHAREHOLDERS</b>	<b>DIRECT INTEREST</b>	<b>DEEMED INTEREST</b>	<b>NO. OF SHARES</b>	<b>%</b>
WEIYE HOLDINGS LIMITED	71,900,000	–	71,900,000	66.76
ZHANG WEI	–	71,900,000	71,900,000	66.76
CHEN ZHIYONG	–	71,900,000	71,900,000	66.76

Notes:

- (1) Mr. Zhang Wei is deemed to have an interest in the Shares held by Weiye Holdings Ltd (“Weiye”) by virtue of his 46.4% shareholding in Weiye by virtue of Section 7 of the Companies Act, Chapter 50.
- (2) Mr. Chen Zhiyong is deemed to have an interest in the Shares held by Weiye by virtue of his 20.5% shareholding in Weiye by virtue of Section 7 of the Companies Act, Chapter 50.

## PERCENTAGE OF SHAREHOLDING IN PUBLIC’S HANDS

As at 16 March 2016, 33.24% of the Company’s shares are held in the hands of public. Accordingly, the Company has complied with Rule 723 of the Listing Manual – Section B: Rules of the Catalist of the Singapore Exchange Securities Trading Limited which requires 10% of the equity securities (excluding preference shares and convertible equity securities) in a class that is listed to be in the hands of the public.

# Notice of Annual General Meeting

NOTICE IS HEREBY GIVEN that the Annual General Meeting of Eindex Corporation Limited (the "**Company**") will be held at Seletar Room 1, 3<sup>rd</sup> Floor, Holiday Inn Atrium, 317 Outram Road, Singapore 169075 on Thursday, 28 April 2016 at 9.30 a.m. for the following purposes:

## AS ORDINARY BUSINESS

1. To receive and adopt the Directors' Statement and the Audited Financial Statements of the Company and the Group for the financial year ended 31 December 2015 together with the Auditors' Report thereon. **(Resolution 1)**
2. To approve the payment of Directors' fees of S\$87,500 for the financial year ended 31 December 2015. **(Resolution 2)**
3. To approve the payment of Directors' fees of S\$175,000 for the financial year ending 31 December 2016, to be paid quarterly in arrears. **(Resolution 3)**
4. To re-elect the following Directors of the Company retiring pursuant to Regulation 102 of the Constitution of the Company:  
  
Mr Zhang Wei **(Resolution 4)**  
Mr Chia Wei Ho **(Resolution 5)**  
Mr See Yen Tarn **(Resolution 6)**  
Mr Ong Shen Chieh **(Resolution 7)**  
Mr Wong Chee Meng Lawrence **(Resolution 8)**  
  
[See Explanatory Note (i)]
5. To re-appoint Messrs KPMG LLP, Certified Public Accountants, as the Auditors of the Company and to authorise the Directors of the Company to fix their remuneration. **(Resolution 9)**
6. To transact any other ordinary business which may properly transacted at an Annual General Meeting.

## AS SPECIAL BUSINESS

To consider and if thought fit, to pass the following resolutions as Ordinary Resolutions, with or without any modifications:

7. **Authority to allot and issue shares in the capital of the Company pursuant to Section 161 of the Companies Act, Chapter 50 and Rule 806 of the Listing Manual – Section B: Rules of the Catalist of the Singapore Exchange Securities Trading Limited ("SGX-ST") ("Catalist Rules")**

That pursuant to Section 161 of the Companies Act, Chapter 50 and Rule 806 of the Catalist Rules of the SGX-ST, the Directors of the Company be authorised and empowered to:

- (a) (i) issue shares in the Company ("**shares**") whether by way of rights, bonus or otherwise; or
- (ii) make or grant offers, agreements or options (collectively, "**Instruments**") that might or would require shares to be issued, including not limited to the creation and issue of (as well as adjustments to) options, warrants, debentures or other instruments convertible into shares,

# Notice of Annual General Meeting

at any time and upon such terms and conditions and for such purposes and to such persons as the Directors of the Company may in their absolute discretion deem fit; and

- (b) (notwithstanding the authority conferred by this Resolution may have ceased to be in force) issue shares in pursuance of any Instrument made or granted by the Directors of the Company while this Resolution was in force,

(the “**Share Issue Mandate**”)

provided that:

- (1) the aggregate number of shares (including shares to be issued in pursuance of the Instruments, made or granted pursuant to this Resolution) and Instruments to be issued pursuant to this Resolution shall not exceed one hundred per centum (100%) of the total number of issued shares (excluding treasury shares) in the capital of the Company (as calculated in accordance with sub-paragraph (2) below), of which the aggregate number of shares and Instruments to be issued other than on a pro rata basis to existing shareholders of the Company shall not exceed fifty per centum (50%) of the total number of issued shares (excluding treasury shares) in the capital of the Company (as calculated in accordance with sub-paragraph (2) below);
- (2) (subject to such calculation as may be prescribed by the SGX-ST) for the purpose of determining the aggregate number of shares and Instruments that may be issued under sub-paragraph (1) above, the percentage of issued shares and Instruments shall be based on the number of issued shares (excluding treasury shares) in the capital of the Company at the time of the passing of this Resolution, after adjusting for:
  - (a) new shares arising from the conversion or exercise of the Instruments or any convertible securities;
  - (b) new shares arising from exercising share options or vesting of share awards outstanding and subsisting at the time of the passing of this Resolution; and
  - (c) any subsequent consolidation or subdivision of shares;
- (3) in exercising the Share Issue Mandate conferred by this Resolution, the Company shall comply with the provisions of the Catalist Rules of the SGX-ST for the time being in force (unless such compliance has been waived by the SGX-ST) and the Constitution of the Company; and
- (4) unless revoked or varied by the Company in a general meeting, the Share Issue Mandate shall continue in force (i) until the conclusion of the next Annual General Meeting (“**AGM**”) of the Company or the date by which the next AGM of the Company is required by law to be held, whichever is earlier or (ii) in the case of shares to be issued in pursuance of the Instruments, made or granted pursuant to this Resolution, until the issuance of such shares in accordance with the terms of the Instruments.

[See Explanatory Note (ii)]

**(Resolution 10)**

# Notice of Annual General Meeting

## 8. Authority to issue shares under The Eindex Performance Share Plan 2015 (the “Share Plan”)

That pursuant to Section 161 of the Companies Act, Chapter 50, the Directors of the Company be authorised and empowered to grant awards in accordance with the provisions of the Share Plan and issue from time to time such number of shares in the capital of the Company as may be required to be issued pursuant to the vesting of share awards under the Share Plan, whether granted during the subsistence of this authority or otherwise, provided always that the aggregate number of additional ordinary shares to be issued pursuant to the Share Plan shall not exceed fifteen per centum (15%) of the total number of issued shares (excluding treasury shares) in the capital of the Company from time to time and that such authority shall, unless revoked or varied by the Company in a general meeting, continue in force until the conclusion of the next AGM of the Company or the date by which the next AGM of the Company is required by law to be held, whichever is earlier.

[See Explanatory Note (iii)]

**(Resolution 11)**

By Order of the Board

Shirley Tan Sey Liy  
Company Secretary

Singapore, 13 April 2016

### Explanatory Notes:

- (i) Mr See Yen Tarn will, upon re-election as a Director of the Company, remain as the Chairman of the Audit Committee, a member of the Nominating Committee and Remuneration Committee, and will be considered independent for the purposes of Rule 704(7) of the Catalist Rules.

Mr Ong Shen Chieh will, upon re-election as a Director of the Company, remain as the Chairman of the Nominating Committee, a member of the Audit Committee and Remuneration Committee, and will be considered independent for the purposes of Rule 704(7) of the Catalist Rules.

Mr Wong Chee Meng Lawrence will, upon re-election as a Director of the Company, remain as the Chairman of the Remuneration Committee, a member of the Audit Committee and Nominating Committee, and will be considered independent for the purposes of Rule 704(7) of the Catalist Rules.

# Notice of Annual General Meeting

- (ii) Resolution 10, if passed, will empower the Directors of the Company from the date of this AGM until the date of the next AGM of the Company, or the date by which the next AGM of the Company is required by law to be held or such authority is varied or revoked by the Company in a general meeting, whichever is the earlier, to issue shares, make or grant instruments convertible into shares and to issue shares pursuant to such instruments, up to a number not exceeding, in total, one hundred per centum (100%) of the total number of issued shares (excluding treasury shares) in the capital of the Company, of which up to fifty per centum (50%) may be issued other than on a pro rata basis to existing shareholders of the Company.

For determining the aggregate number of shares that may be issued, the percentage of issued shares in the capital of the Company will be calculated based on the total number of issued shares (excluding treasury shares) in the capital of the Company at the time this Resolution is passed after adjusting for new shares arising from the conversion or exercise of the Instruments or any convertible securities, the exercise of share options or the vesting of share awards outstanding or subsisting at the time when this Resolution is passed and any subsequent consolidation or subdivision of shares.

- (iii) Resolution 11 above, if passed, will empower the Directors of the Company, from the date of this AGM until the next AGM of the Company, or the date by which the next AGM of the Company is required by law to be held or such authority is varied or revoked by the Company in a general meeting, whichever is the earlier, to grant awards and to issue shares in the share capital of the Company pursuant the Share Plan, up to a number not exceeding in total fifteen per centum (15%) of the total number of issued shares (excluding treasury shares) in the capital of the Company from time to time.

## Notes:

1. A Member of the Company (other than a Relevant Intermediary\*) entitled to attend and vote at the AGM (the “**Meeting**”) is entitled to appoint not more than two proxies to attend and vote in his/her stead. A proxy need not be a Member of the Company.
2. A Relevant Intermediary may appoint more than two proxies, but each proxy must be appointed to exercise the rights attached to a different share or shares held by him (which number and class of shares shall be specified.)
3. The instrument appointing a proxy must be deposited at the registered office of the Company at 8 Pandan Crescent #01-06, Singapore 128464 not less than forty-eight (48) hours before the time appointed for holding the Meeting.

\* A Relevant Intermediary is:

- (a) a banking corporation licensed under the Banking Act (Chapter 19) or a wholly-owned subsidiary of such a banking corporation, whose business includes the provision of nominee services and who holds shares in that capacity; or
- (b) a person holding a capital markets services licence to provide custodial services for securities under the Securities and Futures Act (Chapter 289) and who holds shares in that capacity; or
- (c) the Central Provident Fund Board established by the Central Provident Fund Act (Chapter 36), in respect of shares purchased under the subsidiary legislation made under that Act providing for the making of investments from the contributions and interest standing to the credit of members of the Central Provident Fund, if the Board holds those shares in the capacity of an intermediary pursuant to or in accordance with that subsidiary legislation.

# Notice of Annual General Meeting

## PERSONAL DATA PRIVACY

Where a member of the Company submits an instrument appointing a proxy(ies) and/or representative(s) to attend, speak and vote at the Annual General Meeting and/or any adjournment thereof, a member of the Company (i) consents to the collection, use and disclosure of the member's personal data by the Company (or its agents) for the purpose of the processing and administration by the Company (or its agents) of proxies and representatives appointed for the Annual General Meeting (including any adjournment thereof) and the preparation and compilation of the attendance lists, proxy lists, minutes and other documents relating to the Annual General Meeting (including any adjournment thereof), and in order for the Company (or its agents) to comply with any applicable laws, listing rules, regulations and/or guidelines (collectively, the "**Purposes**"), (ii) warrants that where the member discloses the personal data of the member's proxy(ies) and/or representative(s) to the Company (or its agents), the member has obtained the prior consent of such proxy(ies) and/or representative(s) for the collection, use and disclosure by the Company (or its agents) of the personal data of such proxy(ies) and/or representative(s) for the Purposes, and (iii) agrees that the member will indemnify the Company in respect of any penalties, liabilities, claims, demands, losses and damages as a result of the member's breach of warranty.

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# EINDEC CORPORATION LIMITED

(Company Registration No.201508913H)  
(Incorporated In the Republic of Singapore)

## ANNUAL GENERAL MEETING PROXY FORM

(Please see notes overleaf before completing this Form)

### IMPORTANT:

1. An investor who holds shares under the Supplementary Retirement Scheme ("SRS Investors") (as may be applicable) may attend and cast his vote(s) at the Meeting in person. SRS Investors who are unable to attend the Meeting but would like to vote, may inform their SRS Approved Nominees to appoint the Chairman of the Meeting to act as their proxy, in which case, SRS Investors shall be precluded from attending the Meeting.
2. This Proxy Form is not valid for use by SRS Investors and shall be ineffective for all intents and purposes if used or purported to be used by them.

\*I/We \_\_\_\_\_ (Name) \_\_\_\_\_ (NRIC / Passport No.)

of \_\_\_\_\_ (Address)

being a member/members of **EINDEC CORPORATION LIMITED** (the "Company"), hereby appoint:

Name	NRIC/ Passport No.	Proportion of Shareholdings	
		No. of Shares	%
Address			

and/or (delete as appropriate)

Name	NRIC/ Passport No.	Proportion of Shareholdings	
		No. of Shares	%
Address			

as my/our proxy/proxies to attend and vote for me/us on my/our behalf at the Annual General Meeting (the "Meeting") of the Company to be held at Seletar Room 1, 3<sup>rd</sup> Floor, Holiday Inn Atrium, 317 Outram Road, Singapore 169075, on Thursday, 28 April 2016 at 9.30 a.m. and at any adjournment thereof. I/We direct my/our proxy/proxies to vote for or against the Resolutions proposed at the Meeting as indicated hereunder. If no specific direction as to voting is given or in the event of any other matter arising at the Meeting and at any adjournment thereof, the proxy/proxies will vote or abstain from voting at his/her discretion.

No.	Resolutions relating to:	No. of votes 'For'*	No. of votes 'Against'*
<b>Ordinary Business</b>			
1	Audited Financial Statements for the financial year ended 31 December 2015		
2	Approval of Directors' fees amounting to S\$87,500 for the financial year ended 31 December 2015		
3	Approval of Directors' fees amounting to S\$175,000 for the financial year ending 31 December 2016, to be paid quarterly in arrears		
4	Re-election of Mr Zhang Wei as a Director		
5	Re-election of Mr Chia Wei Ho as a Director		
6	Re-election of Mr See Yen Tarn as a Director		
7	Re-election of Mr Ong Shen Chieh as a Director		
8	Re-election of Mr Wong Chee Meng Lawrence as a Director		
9	Re-appointment of Messrs KPMG LLP as Auditors and to authorise the Directors of the Company to fix their remuneration		
<b>Special Business</b>			
10	Authority to allot and issue shares		
11	Authority to issue shares under the Eindec Performance Share Plan 2015		

\*If you wish to exercise all your votes 'For' or 'Against', please tick (✓) within the box provided. Alternatively, please indicate the number of votes as appropriate.

Dated this \_\_\_\_\_ day of \_\_\_\_\_ 2016

Total No. of Shares in	No. of Shares
(a) CDP Register	
(b) Register of Members	

\_\_\_\_\_  
Signature of Shareholder(s)  
or, Common Seal of Corporate Shareholder

\*Delete where inapplicable

**IMPORTANT: PLEASE READ NOTES OVERLEAF**

**Notes:**

1. Please insert the total number of Shares held by you. If you have Shares entered against your name in the Depository Register (as defined in Section 81SF of the Securities and Futures Act, Chapter 289 of Singapore), you should insert that number of Shares. If you have Shares registered in your name in the Register of Members, you should insert that number of Shares. If you have Shares entered against your name in the Depository Register and Shares registered in your name in the Register of Members, you should insert the aggregate number of Shares entered against your name in the Depository Register and registered in your name in the Register of Members. If no number is inserted, the instrument appointing a proxy or proxies shall be deemed to relate to all the Shares held by you.
2. A member of the Company (other than a Relevant Intermediary\*), entitled to attend and vote at a meeting of the Company is entitled to appoint one or two proxies to attend and vote in his/her stead. A proxy need not be a member of the Company.
3. Where a member (other than a Relevant Intermediary\*) appoints two proxies, the appointments shall be invalid unless he/she specifies the proportion of his/her shareholding (expressed as a percentage of the whole) to be represented by each proxy.
4. A Relevant Intermediary may appoint more than two proxies, but each proxy must be appointed to exercise the rights attached to a different share or shares held by him (which number or class of shares shall be specified).
5. Subject to note 9, completion and return of this instrument appointing a proxy shall not preclude a member from attending and voting at the Meeting. Any appointment of a proxy or proxies shall be deemed to be revoked if a member attends the meeting in person, and in such event, the Company reserves the right to refuse to admit any person or persons appointed under the instrument of proxy to the Meeting.
6. The instrument appointing a proxy or proxies must be deposited at the registered office of the Company at 8 Pandan Crescent #01-06, Singapore 128464 not less than forty-eight (48) hours before the time appointed for the Meeting.
7. The instrument appointing a proxy or proxies must be under the hand of the appointor or of his attorney duly authorized in writing. Where the instrument appointing a proxy or proxies is executed by a corporation, it must be executed either under its seal or under the hand of an officer or attorney duly authorized. Where the instrument appointing a proxy or proxies is executed by an attorney on behalf of the appointor, the letter or power of attorney or a duly certified copy thereof must be lodged with the instrument.
8. A corporation which is a member may authorize by resolution of its directors or other governing body such person as it thinks fit to act as its representative at the Meeting, in accordance with Section 179 of the Companies Act, Chapter 50 of Singapore, and the person so authorised shall upon production of a copy of such resolution certified by a director of the corporation to be a true copy, be entitled to exercise the powers on behalf of the corporation so represented as the corporation could exercise in person if it were an individual.
9. An investor who holds shares under the Supplementary Retirement Scheme ("**SRS Investors**") (as may be applicable) may attend and cast his vote(s) at the Meeting in person. SRS Investors who are unable to attend the Meeting but would like to vote, may inform their SRS Approved Nominees to appoint the Chairman of the Meeting to act as their proxy, in which case, the SRS Investors shall be precluded from attending the Meeting.

\* A Relevant Intermediary is:

- (a) a banking corporation licensed under the Banking Act (Chapter 19) or a wholly-owned subsidiary of such a banking corporation, whose business includes the provision of nominee services and who holds shares in that capacity; or
- (b) a person holding a capital markets services licence to provide custodial services for securities under the Securities and Futures Act (Chapter 289) and who holds shares in that capacity; or
- (c) the Central Provident Fund Board established by the Central Provident Fund Act (Chapter 36), in respect of shares purchased under the subsidiary legislation made under that Act providing for the making of investments from the contributions and interest standing to the credit of members of the Central Provident Fund, if the Board holds those shares in the capacity of an intermediary pursuant to or in accordance with that subsidiary legislation.

**GENERAL:**

The Company shall be entitled to reject the instrument appointing a proxy or proxies if it is incomplete, improperly completed or illegible, or where the true intentions of the appointor are not ascertainable from the instructions of the appointor specified in the instrument appointing a proxy or proxies. In addition, in the case of Shares entered in the Depository Register, the Company may reject any instrument appointing a proxy or proxies lodged if the member, being the appointor, is not shown to have Shares entered against his name in the Depository Register as at seventy two (72) hours before the time appointed for holding the Meeting, as certified by The Central Depository (Pte) Limited to the Company.

**PERSONAL DATA PRIVACY:**

By submitting an instrument appointing a proxy(ies) and/or representative(s), the member accepts and agrees to the personal data privacy terms set out in the Notice of Annual General Meeting dated 13 April 2016.

# CORPORATE INFORMATION

## BOARD OF DIRECTORS

**Zhang Wei**

*Non-Executive Chairman*

**Paul Chia**

*Chief Executive Officer and  
Executive Director*

**See Yen Tarn**

*Independent Director*

**Lawrence Wong**

*Independent Director*

**Jeffrey Ong**

*Independent Director*

## AUDIT COMMITTEE

**See Yen Tarn** (Chairman)

**Lawrence Wong**

**Jeffrey Ong**

## NOMINATING COMMITTEE

**Jeffrey Ong** (Chairman)

**See Yen Tarn**

**Lawrence Wong**

## REMUNERATION COMMITTEE

**Lawrence Wong** (Chairman)

**See Yen Tarn**

**Jeffrey Ong**

## PRINCIPAL PLACE OF BUSINESS AND REGISTERED ADDRESS

8 Pandan Crescent  
#01-06

Singapore 128464

Tel: (65) 6265 1311

Fax: (65) 6265 8100

## COMPANY SECRETARY

**Shirley Tan Sey Liy** (ACIS)

## EXTERNAL AUDITORS

**KPMG LLP**

16 Raffles Quay #22-00

Hong Leong Building

Singapore 048581

Partner-in-charge: Tay Puay Cheng

(Public Accountants and Chartered Accountants Singapore)

(Appointed since financial year ended 31 December 2015)

## SPONSOR

**UOB Kay Hian Private Limited**

8 Anthony Road #01-01

Singapore 229957

## SHARE REGISTRAR

**RHT Corporate Advisory Pte. Ltd.**

Six Battery Road #10-01

Singapore 049909

## PRINCIPAL BANKERS

**United Overseas Bank Limited**

80 Raffles Place

UOB Plaza

Singapore 048624

## INVESTOR RELATIONS

**Waterbrooks Consultants Pte. Ltd.**

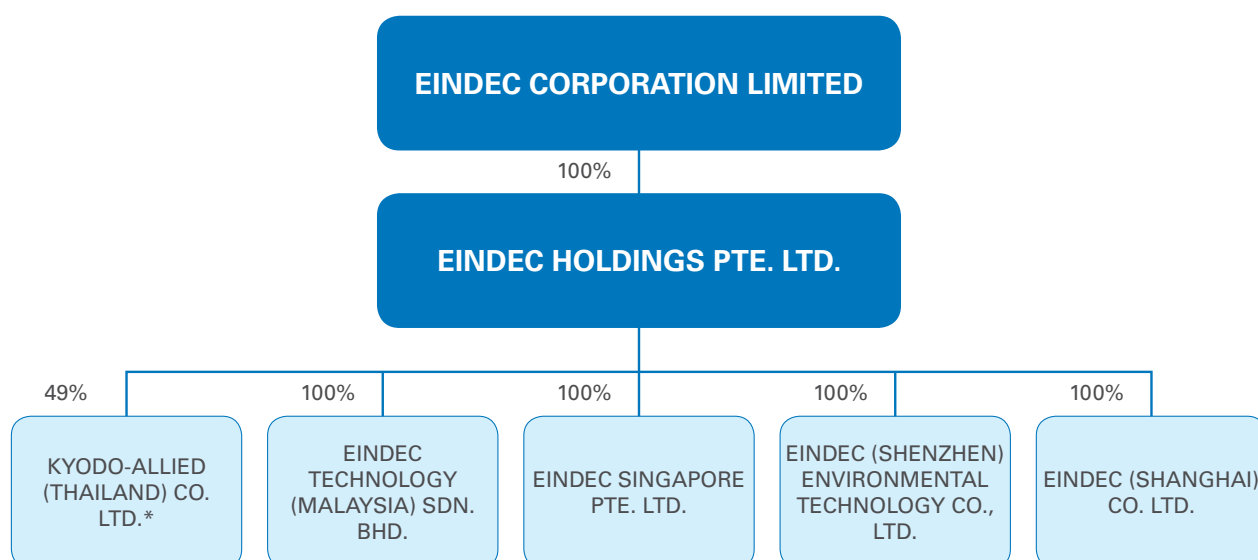
1000 Toa Payoh North

News Centre Level 6

Annexe Block

Singapore 318994

# OUR GROUP STRUCTURE



\*This represents the legal interests of the Group in Kyodo-Allied (Thailand) Company Limited. Kyodo-Allied (Thailand) Co. Ltd. is considered a wholly-owned subsidiary of Eindec Corporation Limited as the Company has beneficial interest in all the shares of the subsidiary.



## **EINDEC CORPORATION LIMITED**

(Company Registration No.: 201508913H)  
(Incorporated in the Republic of Singapore on 2 April 2015)

8 Pandan Crescent  
#01-06  
Singapore 128464  
[www.eindec.com.sg](http://www.eindec.com.sg)

